

Market data table with columns for various indices and prices.

World news Business summary

US arms proposals endorsed by Nato

Nato defence ministers papered over alliance differences on the future course of arms control and endorsed US negotiating proposals...

Mock Israeli raid

Israeli fighters staged a mock air strike over southern Lebanon after the Shia Muslim movement Amal said it was holding an Israeli airman captive...

PLO factions meet

Five Palestine Liberation Organisation factions began talks in Tunis aimed at settling their differences and preparing a meeting of the PLO parliament-in-exile...

Machel funeral

President Samora Machel, whose body has been brought back to Mozambique from South Africa, will be given a state funeral on Tuesday...

Vote for sanctions

European Parliament voted to approve a sweeping resolution seeking the immediate imposition of compulsory and comprehensive sanctions on South Africa...

Indian reshuffle

Prime Minister Rajiv Gandhi has shuffled his cabinet members from the Government as part of a reshuffle of his Cabinet and Congress party team...

France expels 1,700

French Security Minister Robert Badinter said more than 1,700 foreigners had been expelled in the past six weeks as part of the conservative Government's crackdown on illegal immigrants...

Bonn terrorism drive

The West German Government, in a move to crack down on terrorist attacks, plans to rush through parliament new legislation offering milder sentences or immunity to criminals who testify against their accomplices...

N-plant approved

The European Commission approved the new French nuclear power station at Cattenom near the borders with Luxembourg and West Germany despite strong opposition from the two countries...

Southern Africa link

A key fund-raising effort begins in Brussels today to fund \$180m for the "Beira corridor" - the crucial pipeline and rail link between Zimbabwe and the Mozambique coast...

Macao future

China and Portugal said that "substantive issues" had been discussed in a third round of talks on the future of Macao, the tiny Portuguese-administered territory west of Hong Kong...

Booker Winner

British writer Kingsley Amis won the Booker Prize, Britain's top fiction honour, with 'The Old Devils', a novel about elderly alcoholics in South Wales...

Dassault makes first ever job cuts

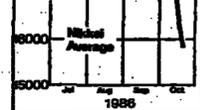
DASSAULT-BREGUET, French state-controlled aircraft manufacturer, has been forced for the first time to make job cuts - expected to involve about 700 workers - in the face of insufficient new orders...

WALL STREET

The Dow Jones industrial average closed 2.57 up at 1,808.35. Page 42

TOKYO

Prices fell sharply and the Nikkei average closed 358.22 to end at 15,919.35. Page 42



DOLLAR

fell in London to DM 1.9845 (DM 1.9890); FFf 6.50 (FFf 6.51), but rose to SFf 1.6390 (SFf 1.6295) and Y155.50 (Y153.15). On Bank of England figures the dollar's index fell to 109.3 from 109.5. Page 35

STEELING

fell \$0.5 in London to \$1.4315. It also fell to DM 2.9400 (DM 2.9520); FFf 8.3650 (FFf 8.3525), but rose to SFf 2.35 (SFf 2.34) and Y224.00 (Y222.75). The pound's exchange rate index fell 0.2 to 97.4. Page 35

GOLD

fell \$1.5 to \$423.75 on the London bullion market. It also fell in Zurich to \$424.25 from \$425.00. Page 34

AMOCO

, the large US oil group, suffered a sharp fall in third-quarter earnings to \$175m or 68 cents a share from \$490m or \$1.87 in the same period for 1985.

JOHNSON & JOHNSON

, leading US maker of health-care products, announced a strong third-quarter advance in profits and revenues. Page 17

ANY ATTEMPT

by the British Government to prevent citizens of other EEC countries from buying shares in British Airways or any other privatised company could fall foul of the Treaty of Rome, members of the European Parliament said.

COMSAT

, US communications satellite group, plans to refocus its business on military and civilian work for the US Government and on private satellite systems for US business following its merger with Comtel, the US telephone company. Page 17

BANCO

Hispano Americano, Spain's third largest bank, reported a 145 per cent increase in consolidated income before taxes for the half year compared to the same period in 1985. Page 20

HYUNDAI

Motors, the South Korean car maker, aims to double its US sales over the next two years. Page 10

CARLING O'KEEFE

, the Canadian brewing, energy and sports promotions group controlled by Rothmans of Pall Mall, has declined to give a reason for the sudden resignation of chairman Roderick McInnes. Page 18

US ECONOMY

, buoyed by strong new car sales, grew by 2.4 per cent in the third quarter, according to preliminary Commerce Department figures. Page 6

HAMMERSON

, the British property group with extensive international interests, has increased its first half pre-tax profits to £22.2m (\$31.5m), from £17.5m last year. Page 22

Gorbachev expels US envoys as bitterness grows

BY PATRICK COCKBURN IN MOSCOW AND LIONEL BARBER IN WASHINGTON THE SOVIET UNION last night expelled five American diplomats and banned 200 Soviet state visa holders for the US missions in retaliation for the expulsion of 55 Soviet diplomats from the US. Mr Mikhail Gorbachev, the Soviet leader, described the expulsion of diplomats in the US as "an action which, to a normal human mind, is outrageous, but he did not elaborate. In his bitterest and most personal attack yet on the US Administration, he accused it of distorting the results of the Reykjavik summit. He said they showed the US Government was unpredictable and had no desire to maintain a friendly atmosphere in which to negotiate. Mr Gorbachev said it was not clear whether the President continued to work with his entourage who breathe hatred towards the Soviet Union, or whether President Reagan himself held such opinions. Earlier yesterday Moscow announced the execution of Mr Adolf Tolkachev, a Soviet research worker accused of being a spy working with agents at the US embassy in the Soviet capital. In Washington, the White House made it clear that it was likely to retaliate in the escalating diplomatic expulsion row which threatens to undermine the efforts to reach an arms agreement between the two superpowers. A White House spokesman, Mr Dan Howard, said yesterday that the US was still considering an appropriate response to Moscow's action. But he drew attention to the State Department's announcement on Tuesday that the principle of strict parity would apply in future to the diplomatic missions in both countries. "That says it all in plain English," he said. Mr Howard said that the US expulsion of Soviet diplomats from its embassy in Washington and from its mission at the United Nations were aimed at reducing Moscow's intelligence capability. Referring to the withdrawal of Soviet personnel in Moscow, he said "It looks like the Soviets have taken a third step towards that goal." The Soviet retaliation, though expelling only four diplomats from Moscow and one from Leningrad, is clearly geared to cause maximum inconvenience to the US but without becoming immediately involved in another round of tit-for-tat expulsions. However, Mr Gerasimov said that Moscow was prepared for this. Describing the US expulsion of 55 Soviet diplomats as "a provocative step" taken immediately after the

Reliance to raise stake in Mercury

BY DAVID LASCELLES IN LONDON MR SAUL STEINBERG, chairman of the Reliance Group of the US, has turned up his one-year-old stake in Mercury International Group and announced his intention to raise his stake in the UK financial services concern, which includes the S. G. Warburg merchant bank. In a notification to Mercury, Reliance says it will increase its holding above 15 per cent. Reliance's stake is just more than 10 per cent, the level at which Mr Steinberg agreed to keep it after buying into the group last year. The development drew a sharp reaction from Mercury yesterday and led to a steep rise in its share price in late dealing. Mercury said in a statement that Reliance had earlier agreed to respect Mercury's wish to remain "independent with no dominant shareholder. This continues to be the view of the board of Mercury." Board members were said to be dismayed that Mr Steinberg, known for his activities as a corporate raider, had unilaterally gone back on his agreement without consulting the company beforehand. The standstill agreement dates from last November 25. It bound Mr Steinberg to limit his interest in Mercury to 10 per cent. Although it had no legal force, the understanding at Mercury was that both sides would consult if they wanted to change the terms. The notification from Reliance, which is dated October 20, says that the company intends to purchase, through a subsidiary and subject to availability and price, more Mercury shares so as to increase its holding to over 15 per cent. It does not say whether Reliance had already bought any additional shares and last night it appeared that it had not. The notification was required by US anti-trust legislation. Mr David Scholey, Mercury's chairman, said there had been no other contact between the two companies and he did not know whether he would be speaking to Mr Steinberg. Mr Steinberg has never publicly discussed his aim in buying into Mercury. His reputed interest in short-term profits has encouraged the view in the City of London that he does not intend to launch a full-scale takeover. On the other hand, he did not use the opportunity of a near doubling of the Mercury share price this summer to take any profits. Mr Steinberg's latest move comes only days before next Monday's Big Bang in which Mercury is deeply involved as one of the largest of the new banking-securities conglomerates formed to take advantage of UK financial deregulation.

UK may drop M3 monetary growth target

BY PHILIP STEPHENS IN LONDON THE BRITISH Government may abandon a formal target for the time of the budget, would then be published without the usual target range for broad money over the next financial year. Sterling M3 comprises the banknotes and coins circulating in the economy and deposits placed by companies and individuals with the banks. A target growth rate for the measure was first adopted in the late 1970s by the Labour Government as part of its effort to reduce the rate of inflation. The present Government made progressively declining target ranges for sterling M3 the centrepiece of the MTFPS, which it introduced when it came to power in 1979. Since then, however, the growth rates have almost invariably overshooted the official targets, and the emphasis of official policy has switched to monitoring the exchange rate and the narrow money supply measure, M0. Last year the authorities gave up an attempt to control sterling M3 through selling more gilt-edged stocks than were needed to fund the Government's borrowing, although the Bank pressed for a new target. If sterling M3 is dropped it remains unclear whether the authorities will continue to publish a formal target for M0. Details, Page 11; Editorial comment, Page 14

Norway backs Opec with 10% cut in oil exports

BY RICHARD JOHNS IN GENEVA AND MAX WILKINSON IN LONDON THE Norwegian Government yesterday announced that it would cut oil exports by 10 per cent for two months in support of the Organisation of Petroleum Exporting Countries' agreement to limit production until the end of the year. The cut will remove about 80,000 barrels a day or 4 per cent of Opec production from the market although the oil will be refined and stored. However, senior Opec delegates said in Geneva yesterday that they expected other non-member oil producers to cut production by as much as 400,000 b/d in response to the latest agreement. The Opec agreement announced in the early hours of yesterday was coolly received by the oil markets. After a small initial rise, prices fell back later with Brent crude closing at \$14.20 a barrel yesterday compared with \$14.40 previously. A new short-term agreement was expected and the markets had become reconciled to the fact that a long-term pact was unlikely to come out of this meeting. The Norwegian Government had pledged to cut exports only if Opec reached an accord. It produces 900,000 barrels a day from its sector of the North Sea and had promised to consider limiting future increases in production. Mr Arturo Hernandez Crisostomi, the Venezuelan Oil Minister, flew from the Geneva meeting to Oslo yesterday for talks on the oil market. The latest Opec agreement aims to continue the two-month pact which came into operation in September, albeit in revised form. The new limit for the collective production of 12 of the 13 members was raised by 200,000 barrels a day from an average of 4.8m b/d to 5m b/d for the rest of the year. Iraq remains exempt from any commitment but is likely to account for no more than 2m b/d. The outcome of the marathon conference lasting 2 1/2 weeks was a clear victory for Kuwait and Saudi Arabia. As delegates dispersed, it was clear that they had largely dictated its duration and result in a campaign primarily aimed at asserting the primacy within Opec of the Arab producers of the Gulf. Feature, Page 14

GM to cut production after operating loss of \$338m

BY TERRY DODSWORTH IN NEW YORK GENERAL MOTORS, the largest US car company, is planning to shut several of its US plants in a round of streamlining measures prompted by its flagging profitability and declining market share. The cuts were announced yesterday in a grim third quarter earnings report which showed that GM ran into heavy operating losses of \$338.5m on car manufacturing during the three months. GM said that an intensive review of costs had led to the closure plan which will include both assembly operations and metal fabricating facilities, by the end of next year. It did not say how many factories or workers would be affected. In addition, the group noted its recently announced decisions to restructure its GM Holden operation in Australia and to sell its South African business, part of an "aggressive" plan to bring about competitive improvement. "In the coming weeks, employees at the affected operations in the US will be notified, and we shall then be in a position to provide additional detail on planned changes in our domestic production capacity," said Mr Roger Smith, GM's chairman. Yesterday's results gave an indication of the operating pressures on GM in a period when its US market share has been under attack from the more competitive model ranges on offer from Ford, Chrysler, and foreign manufacturers. The group's worldwide vehicle sales fell about 15 per cent in the quarter, leading to a build up in stocks which caused GM to launch its exceptionally sharp cost-cutting package in the US early last month. This programme, in which GM was offering three year loans at 2.9 per cent, was the main reason behind the \$338.5m operating losses, which compared with an operating deficit of \$20.9m in the same quarter of last year, when the group was engaged in a similar sales incentive campaign. At the net level, GM earned \$29m, or 58 cents a share, in the third quarter, compared to \$17m, or \$1.83 a share, in 1985. The net figures, which were largely in line with Wall Street expectations, showed a profit because of the contribution of the group's GMAC finance subsidiary which is compensated by the operating division when it is offering loans at specially cheap rates to the public. Mr Smith justified the financing programme by saying that it had enabled the company to eliminate stocks of its last model year and provide the platform for the launch of the 1987 model range. Alan Friedman in Milan reports: Discussions between Fiat of Italy and General Motors of the US, about possible joint efforts in the European car market have ended without agreement. Talks between the two groups, which have been held mainly at the technical level, have continued sporadically for several months. At one point the two car makers also hoped to pool their operations in Brazil, but this idea never passed the preliminary stage. The existence of the Fiat-GM talks, which one executive close to both companies termed "routine and exploratory," has never been revealed officially.

L'Air Liquide plans FFf 2.7bn rights

BY PAUL BETTS IN PARIS L'AIR LIQUIDE, the leading French industrial gases group, announced yesterday a FFf 2.7bn (\$415m) rights issue to finance a substantial part of its \$1.05bn acquisition of Big Three Industries of the US. This is one of the largest equity-raising operations made by a private French group and marks the first time L'Air Liquide has approached the bourse since 1984. Mr Edouard de Royere, the chairman of the French group, said the Big Three acquisition, the biggest US takeover by a French company after Elf-Aquitaine's takeover of Texasgulf, would be financed by the French parent company for about \$800m and by its US subsidiaries American Air Liquide and Air Liquide International Corporation for the balance of nearly \$200m. The French part of the financing will involve the FFf 2.7bn rights issue as well as some additional financing from cash flow or credit lines. The equity-raising operation involves the issue of 6,771,824 new shares at FFf 400 each to be offered to shareholders on the basis of one new share for every five held. The subscription period starts on November 3 and runs until November 24. The shares are being offered at a sizable discount on L'Air Liquide's bourse price which has averaged FFf 753 during the last three months. The US financing will involve a seven-year credit line negotiated with a group of US and international banks and which will not be guaranteed by the French parent. Mr de

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EUROPEAN NEWS

Leslie Colitt in Budapest reports on the 30th anniversary of the bloody 1956 uprising Hungarians look anew at their post-war trauma

"I believed in Imre Nagy."
This surprising remark, made by a man who could become the next Hungarian leader, recently jolted the memory of his fellow citizens.

Imre Nagy was the reformist Communist Prime Minister of Hungary and leader of the ill-fated 1956 uprising, whose 30th anniversary will be marked today.

Soviet tanks crushed the uprising after two weeks at a cost of more than 2,500 dead. Workers and students were killed in street fighting, secret policemen banged on lamp posts and Soviet tank troops burned alive.

Imre Nagy was executed by Moscow for treason in June 1958, along with other prominent reformers. The man who admitted he once "believed" in Mr Nagy is Mr Karoly Grosz, the first secretary of the Budapest Communist Party.

His remark came in a series of interviews on Budapest radio with prominent Hungarians last month about the uprising and its causes.

Hungary's leadership has launched an unprecedented media campaign to inform citizens about this momentous event in their postwar history.

In part, it was aimed to dispel charges by the tiny dissident community that the authorities still had 30-year-old political skeletons in the closet.

Hungarian TV is running a six-part documentary series on the causes, events and the aftermath of the 1956 "counter-



A bust of the Stalinist ruler Rakosi is hung from a lamp-post during the uprising

OPPOSITIONISTS of the Hungarian Government plan to hold a memorial ceremony this evening in a private Budapest flat to mark the anniversary of the 1956 Hungarian uprising, Leslie Colitt reports from Budapest.

Mr Miklos Harsanyi, a prominent figure in the tiny but active dissident movement, said a public observance was forestalled by the police who warned "many people" of the consequences.

Among those summoned to the police, said Mr Harsanyi, was Mr Sandor Racz who headed the Greater Budapest

Workers' Council during the uprising.

Mr Racz, likened in his day to Lech Walesa, former leader of the banned Polish solidarity movement, was sentenced to life imprisonment in 1957 and amnestied in 1963.

More than 50 per cent of Hungarians are now under 35 years of age and have no direct experience of the uprising. Nevertheless, the authorities are busy circulating a modified official version of the "events" designed to satisfy citizens who had remained dubious in the past.

Hungarian TV is showing film of the mass demonstration which took place in Budapest on October 23 1956 and the bitter fighting which ensued.

Budapest secondary school-teachers were recently instructed how to answer possible questions from students about the uprising.

Nepszabadsag, the main Communist newspaper, is running a daily series of questions and answers about the uprising and a new book has been published on Hungary since 1945.

from a Soviet base outside the capital.

Mr Dela Hlasku, another prominent Hungarian politician under Mr Kadar, admitted that at a meeting of the provisional party leadership in December 1956 one side still insisted the uprising had been a "revolution, a national revolution."

However, the new leadership assessed the "events as a counter-revolution and proved to be right."

Mr Nagy's fatal mistake, in the eyes of many historians, was to announce on November 1 that Hungary was quitting the Soviet-led Warsaw Pact alliance, after calling for a multi-party system and Western protection of the country's neutrality.

The outcome was devastating for Hungary. The loss of human life and physical destruction permanently seared the nation. Few Hungarians would have believed then that Mr Kadar could ever rise above the terrible charges levelled against him in 1956.

Yet his pragmatic policy of "whoever is not against us is with us" eventually won over the majority. Hungarians were prepared to let his government reform the political, social and economic system without demanding the freedoms which they knew he would not deliver. The catharsis of 1956 made the Hungarian compromise of today possible.

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East Germany expected to resume relations with China

BY OUR BERLIN CORRESPONDENT

EAST GERMANY is expected to resume de facto relations with the Chinese Communist Party during a five-day visit to China this week by the East German leader Mr Erich Honecker.

Mr Honecker was invited in his functions as party chief and president by the Chinese party leader, Mr Hu Yaobang, as well as the president, Mr Li Xiannian.

The visit has the full support of the Soviet Union and, according to East European officials, reflects its interest to probe a restoration of Soviet party links with China.

Gen Wojciech Jaruzelski, the Polish leader, paid the first visit to Peking last month by a Warsaw Pact leader since the split in 1960 between the Soviet Union and China. But Gen Jaruzelski came on a brief working visit, in deference to the East German leader's "official friendship."

On the eve of Mr Honecker's arrival in Peking, the East German news agency ADN sharply attacked West Germany for an alleged "impudent interference" in its affairs in connection with the East German president's visit.

ADN noted that the West German ambassador to Peking, Mr Per Fischer, had expressed his displeasure to the Chinese over Hu's recent interview with the East German media in which he referred to the "people of the German Democratic Republic." Mr Fischer said Bonn saw Germany as one nation and thus, one people.

The Chinese leadership had recently adopted the West German position on German unity but recently, while wooing East Germany, Peking avoided such references.

East Germany and China are to sign long-term agreements on economic and scientific-technical co-operation during Mr Honecker's visit.

The China Daily in Peking said China had signed a contract with East Germany to buy railway cars worth more than \$100m (\$89.4m) for delivery in 1988 and 1989. Earlier this year, East Germany sold 1,000 refrigerated railway cars to Peking.

West Berlin's governing mayor, Mr Eberhard Diepgen, is being urged to accept an East German invitation jointly to celebrate the 750th anniversary of Berlin next year in East Berlin.

The unusual invitation was recently sent to Mr Diepgen by East German leader, before his trip to China. Mr Diepgen also received an invitation to attend an international gathering of mayors in East Berlin. East Germany had previously refused to organise any joint anniversary celebrations by East and West Berlin.

The invitations were regarded as a possible "signal that the wall which was built 25 years ago, may become easier to cross. The mayor was also urged to invite East Berlin's mayor, Mr Erhard Krack, to a planned meeting of mayors in West Berlin next May.

But "revisionist" and "opportunist" groups soon rallied around him.

In the interview with Radio Budapest Mr Grosz went further and spoke of the deep impression Imre Nagy made on him as a young party member. When Mr Nagy pledged to reform the party in 1955, he noted, he "believed" and had "faith" in him.

He noted that after Imre Nagy was removed as Prime Minister in 1955, "I came to the point of thinking about leaving the party. It must be said I wasn't the only one." Mr Grosz had had doubts as early as 1949 after the execution by Mr Rakosi of Mr Laszlo Rajk, the Communist Foreign Minister,

revolution," a term which has been official usage in Hungary over the past 30 years. The Government has placed much of the blame for the uprising on Hungary's postwar Stalinist ruler, Mr Matyas Rakosi, who, with his "clique" are said to have violated every precept of Marxism-Leninism.

The official view of Mr Nagy, on the other hand, has become less abusive.

Mr Janos Berecz, the central committee secretary for "agitation and propaganda," has written the authoritative Hungarian book on the 1956 events. He grudgingly notes that Imre Nagy, as Prime Minister from 1953 to 1955, took the "first steps towards a correct policy."

for alleged treason. "I felt that a party where such things could happen was not my party," he admitted.

When the uprising took place, he disclosed that most of his fellow comrades, his boss at the factory and his childhood friends supported Imre Nagy. "The most terrible thing," he recalled, "was that the workers were also on the other side."

The radio testimony of Mr Antal Apró who has served and survived all Hungarian Prime Ministers from 1953 onwards, and is still a member of the central committee, highlighted the role of Mr Yuri Andropov in choosing Mr Janos Kadar, Hungary's present leader.

Three days before Soviet tanks re-entered Budapest, on

November 1, Mr Apró was talking with Mr Nagy in his office when the Prime Minister's secretary entered and said "Ambassador Andropov is here." Mr Yuri Andropov, later to become the Soviet leader, was to play the key role in choosing Mr Kadar as Mr Nagy's successor.

The Hungarian experience would recommend Mr Andropov for his subsequent post as head of the KGB and enable the late Soviet leader to speak fluent Hungarian with visiting politicians from Budapest.

After Mr Andropov's visit, Mr Apró said he left the Nagy team in Budapest and joined Mr Kadar, who was preparing to launch a counter-offensive

for alleged treason. "I felt that a party where such things could happen was not my party," he admitted.

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Athens firm on economic policies

By Andriana Ierodimou in Athens

GREECE'S Socialist Government will not relax its economic stabilisation policy despite the poor results for the Socialist Party in this month's municipal elections, according to Mr Constantinos Simitis, Economy Minister.

The Socialist's substantial loss of support in both urban and provincial areas in the municipal vote is mainly attributed to general disaffection with the economic austerity programme introduced by the Government a year ago to avert a foreign debt crisis.

The programme, which included a two-year near-freeze on wages and salaries, and a 15 per cent devaluation of the Drachma, was intended to reduce inflation and curb Greece's runaway current account and public-sector deficit.

"We intend to follow the policy set in October 1985 without any deviation. The existing incomes policy will be applied in 1987 as well," Mr Simitis said in a written statement designed to block speculation that the Government might relax its economic policy.

The minister predicted that the economic stabilisation target for 1986 will be met. The authorities are aiming for an inflation rate of 16 per cent this year.

They also hope to halve the current account deficit from \$3.5bn (£2.3bn) in 1985 to \$1.7bn by the end of 1986 and to reduce the public-sector deficit from 13 per cent of GDP to 12.5 per cent.

Further stabilisation was imperative to achieve a permanent improvement in competitiveness, otherwise any economic recovery is bound to be temporary and to carry the danger of a resurgence of inflation and an increase of the deficits.

FAO calls for drive to beat famine in Africa

BY JOHN WYLES IN ROME

A RETURN to drought conditions will bring fresh starvation in Africa without a determined action programme to improve African agriculture, warns the UN's Food and Agriculture Organisation in its 1986 food report.

The arrival of the rains coupled with the supply through imports of \$250m (£174m) worth of seeds and fertilisers means that food requirements have dropped drastically from the 7m tonnes needed by 21 African countries in 1985 to 2.7m tonnes this year.

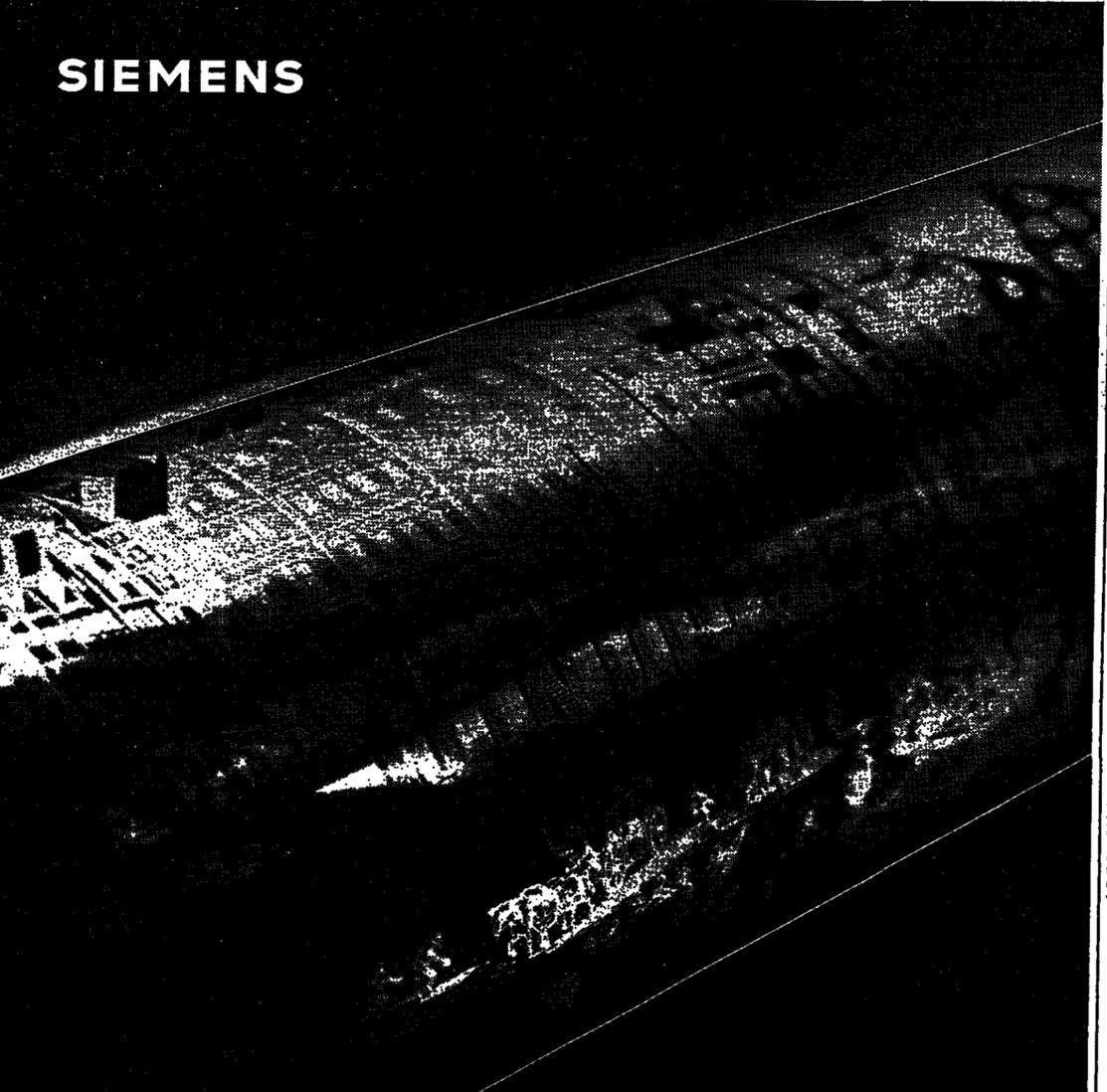
But though the rains have returned, Africa's problems continue. Even the record Sahel harvest in 1985, more than 50 per cent greater than the year before, was only slightly larger than the 1981 harvest, the only other good year in recent times.

"Unless continued and vigorous action is taken to improve African agriculture, a return to drought conditions will mean a return to starvation," says the FAO.

Its picture of world food trends is one of abundance, particularly in the developed world, rising consumption in parts of the developing world, but continuing misery in nearly half of the 65 low-income food-deficit countries.

World food and agricultural production last year grew by 1.4 per cent as against 4 per cent the year before. The market economies in the Near and Far East showed significant increases. In the eight Sahelian countries of Africa, cereal output reached nearly 7m tonnes compared with 3.8m tonnes in 1984.

Output was less than 1 per cent higher in the developed countries and fell by nearly



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EUROPEAN NEWS

IG Metall chief pay negotiator quits in poll row

BY PETER BRUCE IN HAMBURG

WEST GERMANY'S biggest trade union, the IG Metall, lost its chief pay negotiator in spectacular circumstances yesterday, handing Mr Franz Steinkuehler a major political victory in his first two hours as leader of the union.

Delegates at the IG Metall congress in Hamburg had just completed a ritual election of a new executive yesterday morning when Mr Hans Janssen, who has been on the executive since 1977, walked to the podium and announced that because not enough people had voted for him, he refused to be re-elected.

Mr Janssen, 62, was one of the last of an older, left-wing order in IG Metall. He has begun recently to clash publicly with Mr Steinkuehler over ways of cutting working hours in order to create new jobs.

While Mr Steinkuehler, 49, has been encouraging talks of flexible working practices to meet the economics of new technologies, Mr Janssen earlier this week warned that "flexibility" was becoming a fetish and was designed to suit employers.

With considerable support, he has argued for a firm commitment to cutting the regular working week to 35 hours.

Mr Steinkuehler, however, represents a more technocratic, though probably more radical younger tendency in IG Metall. There is constant talk at the conference, none of which he attempts to dampen, of strikes

in support of a shorter working week campaign that the union plans to launch next year.

But even delegates from Mr Steinkuehler's home region—Stuttgart—who were responsible for Mr Janssen's poor vote, conceded that his absence would make next year's negotiations harder.

He was a leading figure during the seven-week IG Metall strike for a 35-hour week in 1984 which closed down the West German motor industries and cut the working week from 48 hours to an average 38.5 hours.

Yesterday's voting could not have gone better for him. A young successor to Mr Janssen, a technology expert, Mrs Karin Benz-Overhage, 44, was found.

Two other men in their mid-40s (one from Stuttgart) also joined the executive.

Mr Karl-Heinz Jansen, the new deputy chairman, is an ageing compromise candidate who will have to retire in three years, leaving Mr Steinkuehler time to groom a replacement.

Mr Steinkuehler's only reversal of the day was his own election, in which 85.5 per cent of the delegates voted for him, a fall from his election as vice-chairman in 1983 when he won 90 per cent of the vote.

This was being interpreted yesterday as a warning to him not to use his new arguments for a flexible approach to cutting working hours as a way of compromising with employers.

FitzGerald beats off first crisis vote

By Hugh Carnegie in Dublin

DR GARRET FITZGERALD'S Fine Gael-Labour coalition last night overcame by the narrowest of margins the first of two attempts by the opposition Fianna Fail party to force an early general election. But it still faces a finely-balanced confidence vote in Parliament today.

It defeated by 82 votes to 81 a move to call a by-election in a vacant safe Fianna Fail seat which would have tipped the parliamentary balance against the government.

A similar victory today, now appears more likely. But the coalition, which has been under concerted fire by Fianna Fail in recent weeks, cannot be sure of victory as the votes of two backbenchers, one a Fine Gael member and one a former Labour minister, were last night still in doubt.

The two, Mr Liam Shelly of Fine Gael and Mr Joe Bermingham of Labour have threatened to vote against the government unless they get assurances on their respective proposals for a development plan for Dublin and social welfare spending.

In the by-election vote, Mr Shelly voted with the government while Mr Bermingham was not present.

Government spokesmen are confident of victory in today's vote, and their chances improved yesterday when another dissident backbencher, Mr Frank Chuskey of Labour, confirmed he would vote with the government.

A government win would almost certainly rule out an election at least until after the budget in January. The coalition's five-year term runs out in November 1987.

Opening the debate prior to today's vote, which has been changed by the government from an opposition no-confidence motion into a motion of confidence in the coalition, Dr FitzGerald said the government still had a series of measures to enact, including framing a budget for 1987 which would have to include "firm action" to correct serious overs on this year's spending.

Speculation that the coalition might fall because of disagreements between Fine Gael and Labour over formulating the budget has abated since the Government issued a statement last week saying overall spending and borrowing targets had already been agreed, respectively to account for not more than 7.4 per cent of Gross National Product and 11.8 per cent of GNP.

Swiss minister to resign

SWITZERLAND'S Economy Minister, Mr Kurt Furgler, said yesterday he would resign at the end of December, the second of the seven-member government to do so this year, Rescher reports from Bern.

Political analysts said the resignation could cause a realignment of ministerial jobs but was unlikely to upset the balance of power in the "magic formula" four-party coalition that has governed the country for 27 years.

GLENEAGLES CONFERENCE

Nato risks further delay on missile deal

BY DAVID BUCHAN IN GLENEAGLES

NATO DEFENCE ministers at Gleneagles, birthplace of the now famous "zero option," this week wrestled with the consequences of the decision they took five years ago.

For it was in 1981, at the same hotel in the Scottish Highlands, that Nato first agreed to forgo its planned deployment of 572 Cruise and Pershing 2 missiles, if the Soviet Union would scrap its SS20 missiles.

This week, Nato was far from showing joy unbounded at the prospect of its 1981 wish being fulfilled.

Indeed, in some quarters of the alliance, there is clear trepidation that the US and Soviet Union got as far as Iceland 10 days ago, as discussing total removal of medium-range Cruise, Pershing 2, and SS20 missiles from Europe, leaving a residual 100 warheads each in Soviet Asia and Alaska.

Yesterday's closing communiqué of the Nato Nuclear Planning Group (NPG) papered over the cracks by stressing that any deal on medium-range 1,000 to 5,000 km missiles should be "accompanied by other appropriate provisions concerning rights and constraints on shorter range

West Germany's Opposition Social Democrat party (SPD) has worked out proposals with the governing Communist party of East Germany for a nuclear-free "corridor" between the two Germanys, David Marsh reports from Bonn.

The plan, the result of several months of consultations between the SPD and the East German SED Socialist Union party, would prescribe Nato and Warsaw Pact forces from deploying short-range battlefield nuclear weapons within 150 kms. each side of the East-West border.

The proposals, which clearly have the blessing of the Moscow government, add to the Soviet Union's present campaign of trying to convince the West Germans of its desire for a superpower disarmament accord.

missiles" of less than 1,000 km. This is the first time that Nato as a whole has formulated any such links. It risks creating further delay on a zero-zero deal on US and Soviet medium-range weapons, just when at last that seemed available from Moscow.

In particular, West Germany has told its partners in the NPG that it wants written into any Cruise/Pershing-SS20 deal a commitment binding the Soviet Union to start early negotiations on the several hundred missiles it has in Eastern Europe and European Russia with a range as low as 150 km.

All other Nato governments sympathise with West Ger-

many's concern about the particular short-range missile threat to its territory. Notably, they include the UK, which is itself now believed to be in range of some of the forward deployed shorter range Soviet weapons.

But none of them, not even the UK, appears to want any further negotiating complications that could cause the political prize of a zero-zero deal on medium-range weapons to slip away.

Thus, both Mr George Younger, UK Defence Secretary, and Mr Caspar Weinberger, US Secretary of Defence, said yesterday that "it would be fine" if removal of medium-range weapons from

Europe could be secured on the conditions laid out in Iceland. This was that the Soviet Union would, separately, agree to freeze its stock of shorter-range weapons and at some point negotiate reductions.

In the hectic and hasty Iceland discussions, the super powers merely talked of negotiations on shorter-range weapons with a maximum range of 1,000 km but without defining a minimum range.

Most Nato governments assume this minimum to be around 500 km, encompassing only about 100-120 Soviet SS22 and SS23 missiles.

But Bonn is anxious to get reduced or eliminated the several hundred Soviet missiles, particularly the Scud, with a range as low as 150 km.

Lord Carrington, Nato Secretary-General, suggested yesterday that if the Pershing 2s and cruises left Western Europe, "in logic" the Soviet Union could call back the SS22s and SS23s it has moved forward to Eastern Europe since 1968 as its declared response to the cruises and Pershings.

But whether such a pull-back, as distinct from elimination, of these weapons could satisfy the West Germans is now in doubt.

Clearly then, removal of the SS20s, with a range up to 5,000 kms would not now be the end of the story for Nato. In a sense, it never was.

It is now almost completely forgotten that the original proposal in 1977 from the then West German Chancellor Helmut Schmidt for some strengthening of the US nuclear commitment to Europe was not directly tied to the SS20 threat.

The motives, rather, were: To supplement nuclear armed F-111 aircraft which could not longer be relied on to pierce Soviet defences; and to assure Europe politically that the US, even though by the late 1970s it faced a Soviet Union equal in strategic nuclear weapons, could and would fulfill its commitment to Europe's nuclear defence.

Post-1977 Soviet deployment of SS20s came to be a convenient political justification for the arrival of cruises and Pershings.

In fact, there is now probably a political imperative, for all allied governments, even ultimately Bonn, to accept the zero-zero deal on medium-range weapons. But the Euro-missile equation looks a lot less simple than it was presented five years ago.

Bonn to ease sentences for terrorist witnesses

BY DAVID MARSH IN BONN

THE West German Government, in an attempt to crack down on mounting terrorist attacks, intends to rush through Parliament new legislation offering milder sentences or complete immunity to criminals who testify against their accomplices.

A law granting more lenient treatment for terrorists who become state witnesses in court cases involving acts of political violence is likely to be brought before the fed-

eral assembly (Bundestag) next week.

The proposals represent the first significant public steps by the centre-right coalition Government to intensify the fight against terrorism since the murder in Bonn a fortnight ago of Mr Gerold von Braunmühl, the late political director in the Foreign Ministry.

This killing, the first political assassination in the German capital since the foundation of the federal

republic in 1949, shocked public opinion and has persuaded, above all, the junior liberal Free Democratic (FDP) partners in the coalition of the need for tougher anti-terrorist measures.

But the new moves have drawn criticism from the Social Democratic Party (SPD) opposition, which claims that state witness laws in countries such as the UK and Italy have not always proved effective.

The "state witness" legislation, to

be used only in terrorism cases, is intended to run until the end of 1988. The measure has been prompted by growing calls from police and security investigators that German legislation designed to protect civil rights has reduced efficiency in the hunt for terrorists.

A committee of politicians from the conservative coalition Christian Democrat and Christian Social parties as well as the FDP also dis-

cussed yesterday other improvements in the search for perpetrators of political violence.

These include greater use of computers and personal data banks in police investigations. The conservative parties have been growing restive about data protection laws brought in by the previous SPD-FDP Government which are alleged to have impeded the search for terrorist suspects.

Martens set to stave off political crisis today

BY TIM DICKSON IN BRUSSELS

BELGIUM'S Prime Minister, Mr Wilfried Martens, is widely expected to stave off the country's grave political crisis today when he faces hostile opposition questions in parliament over the Government's handling of the "Happart affair." Observers in Brussels, however, said last night that the respite may only be temporary.

The bitter linguistic dispute, over the sacking of a French speaking mayor who refuses to learn Flemish, has opened serious divisions within the French and Flemish-speaking wings of the Christian Democrat parties, two of the country's four coalition partners.

The crisis forced Mr Martens

to offer his resignation to King Baudouin last week, a gesture subsequently refused but which has been followed by more than a week of political uncertainty. Today's developments are crucial since the Government has to present a united voice in answer to questions in Parliament.

The situation has been greatly complicated since the mayor in question—Mr Jose Happart—was last Friday re-elected First Alderman of his commune in the Fournons and, in that post, is once again "de facto" mayor.

The dispute now centres on rival legal interpretations of the various rulings in the case so far.

Great Italian road block disaster proves a flop

BY JOHN WYLES IN ROME

THE GREAT Italian road block disaster, with a cast of thousands playing to an anxious audience of millions, has proved a miserable flop.

Lorry drivers whose protest action was supposed to have made Italy one giant bottleneck this week have apparently decided that it was too costly to go ahead with their boycott of the motorways and strict observance of speed limits.

The protest action against a new government traffic safety decree imposing stiffer penal-

ties on heavy goods vehicles which break the law, appears to have lacked any real organisation.

Up to 350,000 heavy lorries were expected to use only secondary roads on Tuesday but instead, many stuck to their ordinary routes on the motorways.

In many parts of the country, roads were quieter than usual because car drivers chose to stay at home rather than run the gauntlet of traffic jams.

Swiss minister to resign

SWITZERLAND'S Economy Minister, Mr Kurt Furgler, said yesterday he would resign at the end of December, the second of the seven-member government to do so this year, Rescher reports from Bern.

Political analysts said the resignation could cause a realignment of ministerial jobs but was unlikely to upset the balance of power in the "magic formula" four-party coalition that has governed the country for 27 years.

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Senior Deng opponent dies aged 90

By Colma MacDougal in London

MARSHAL Ye Jianying, a senior opponent of the economic reforms of China's paramount leader, Deng Xiaoping, and for many decades a top military man, died yesterday in Peking aged 90.

Marshal Ye retired from his key post on the ruling Politbureau standing committee last September. Ye supported the 1976 overthrow of the so-called Gang of Four, Chairman Mao's wife and her group from Shanghai, but he was widely regarded as a political hard-liner.

He opposed the down-grading of military power and the economic liberalisation which followed Deng's rise to influence in 1978, and provided a focus of loyalty for other conservative Marxists.

He survived the Cultural Revolution, keeping his Politbureau post at the radical ninth party congress in 1969. Four years later, he became a party vice-chairman.

Cautious diplomat Chissano favoured to succeed Machel

BY ANTHONY ROBINSON IN JOHANNESBURG

President Samora Machel, whose body has been brought back to Mozambique from South Africa and will lie in state from today in the Maputo city hall, will be given a state funeral on Tuesday.

Leaders of the so-called front-line states and representatives from both East and West and from the Non-Aligned Movement are expected to attend. It is not yet known who will represent South Africa.

The successor to President Machel, who died on Sunday night in a plane crash just inside South African territory on his way back from a meeting of front-line states in Zambia, is not expected to be announced until after the funeral.

At this stage the most likely candidates appear to be Mr Joaquim Alberto Chissano, the 47-year-old Foreign Minister, Mr Marcelino Dos Santos, the 55-year-old senior member of the 10-man Politburo, and the recently appointed Prime Minister and economic supremo Mr Mario Da Graça Machado.

The country's sole official political party, the Frente de Libertação de Moçambique (Frelimo), is organised on classic Soviet bloc lines with a political bureau, a central committee and a central committee secretary.

The next leader is almost certain to be chosen from the politburo. Mr Chissano and Mr Machado are politburo members and members of the 50-man secretariat. President Machel was also a member of both.

Less likely candidates are Mr Alberto Joaquim Chissano, the Minister of Defence, and Mr Sergio Vieira, the Minister of Security.

Marcelino Dos Santos, a poet and Marxist-orientated intellectual, is one of the co-founders of Frelimo and is married to a South African. He was formerly party economic secretary but, like Prime Minister Machado, lost ground in 1983 when the party took a radical turn towards the official inquiry into the plane crash will be conducted by Mr Justice Margo, an ex-Battle of Britain pilot and senior judge. The Soviet Union and Mozambique have been invited to take part.

A Soviet diplomat from Maputo and the wife of the surviving Soviet pilot have been allowed to visit him in a Pretoria military hospital.

Aquino defuses crisis in government

By Steven B. Butler and Samuel Senoren in Manila

MRS CORAZON AQUINO, the Philippine President, yesterday defused a crisis in the Government by announcing a much tougher policy toward communist insurgents. She warned that she would soon set a cut-off date for cease-fire negotiations and initiate moves to combat the insurgency.

The shift in policy is a victory for Mr Juan Ponce Enrile, the Defence Minister, who in recent weeks has precipitated a power struggle by issuing public calls for a stronger and communist stance by the Government.

Mr Enrile's open questioning of Mrs Aquino's legitimacy had raised fears of possible military action against the Government, but Mrs Aquino's shift in policy has at least temporarily relieved the threat.

Mr Enrile has not reacted publicly to the new policy, and doubts persist over whether any has been restored to the Government. Mr Enrile's call for Mrs Aquino to stand for new elections has not been answered, and many observers expect Mr Enrile to continue pressing this demand in the coming weeks.

Mrs Aquino announced the shift in policy just hours after the conclusion of a meeting of all major military commanders, in which top service officers took the unusual step of issuing a statement calling for a cut-off date to negotiations with the rebels and an integrated approach to the insurgency problem rather than to seek peace at any cost.

Mrs Aquino will be under strong pressure to break off the negotiations quickly.

The Philippine President said she met with Mr Enrile for two hours on Tuesday night and said yesterday that "there is no falling out between Minister Enrile and myself."

She praised the role played by General Fidel Ramos, the Armed Forces Chief, and Mr Jose Concepcion, the Trade Minister, in promoting reconciliation in the Cabinet.

Speaking of communist insurgency at the negotiating table, Mrs Aquino said that "our patience has been worn thin," and warned that any armed attacks against Government centres would hasten the cut-off of talks and the start of military measures.

Mrs Aquino said the government was developing a co-ordinated set of political and military measures to combat the insurgency, which is believed to have effective control over some 20 per cent of rural districts.

The events of recent days have proven that Mr Enrile speaks for strong sentiments in the military, and that the attacks on the Aquino Government are not simply the result of personal ambition. Few doubt, however, that Mr Enrile is anxious for the opportunity to run for the presidency.

Gandhi sacks Minister for Internal Security

BY JOHN ELLIOTT IN NEW DELHI

TWO OF India's top politicians have been close advisers of Mr Rajiv Gandhi, Prime Minister, lost their jobs yesterday in the fifth ministerial reshuffle introduced since Mr Gandhi first formed his government 22 months ago.

Mr Arjun Nehru, Minister of Internal Security, a cousin of Mr Gandhi and once one of his closest aides, was dropped from the Government.

Mr Arjun Singh, previously a successful state governor of the Punjab, has lost his key organisational job of vice-president of the ruling Congress party and has been given a minor ministerial post in charge of communications with a seat in the Cabinet.

Among other changes, Mr Narayan Datt Tiwari, a highly respected Congress politician, has been promoted to be Minister of External Affairs replacing Mr Shiv Shankar who continues with the post he also held of Minister of Commerce.

The reshuffle reflects Mr Gandhi's continuing problems in establishing an efficient ministerial team of people he can trust and in establishing effective day-to-day leadership in the Congress party of which he is president.

The changes, especially the dismissal of Mr Nehru, an abrasive, controversial and ambitious politician, demonstrate the continuing authority of Mr Gandhi. There is no significant challenge to his position as Prime Minister and party leader nearly two years after he took over after the assassination of his mother Mrs Indira Gandhi in spite of a growing chorus of dissent from disgruntled former senior figures in his party.

His liberalised economic and industrial policies are under attack from some wings of his party and there have also been criticism of Mr Vishwanath Pratap Singh, the Finance Minister, for tax raids on leading businessmen and companies. But Mr Singh was not moved in yesterday's reshuffle and there is no sign of any changes in the Government's economic and other policies as a result of the ministerial reshuffle.

Mr Gandhi said yesterday he was bringing some "senior heavyweights" into the cabinet. He dropped five ministers including Mr Nehru and brought in three new cabinet ministers including Mr Arjun Singh, and four ministers of state.

The most controversial move is the dropping of Mr Nehru, 41, from his powerful post of minister of internal security. He is believed to have been offered an alternative post as an independent minister of state but declined.

It is expected to fall out with Mr Gandhi earlier this year, possibly because he may have been exploiting his ministerial position in a bid to create an alternative centre of party power to Mr Gandhi's name of mounting responsibilities were trimmed when he had a heart attack in June. It is unclear whether he will join other Congress I dissidents in the name of mounting a challenge to Mr Gandhi.

Tokyo share prices slump 16.5% since August peak

BY IAN RODGER IN TOKYO

SHARE PRICES slumped yesterday for the eighth straight day on the Tokyo stock market, bringing the fall since the August peak to 16.5 per cent.

Analysts remained gloomy about the prospects for a rally, fearing instead that margin calls would put increasing downward pressure on the market in the next few days. And the outlook for the next few months looks bleak as a result of investment opportunities were emerging elsewhere.

Until last month the Tokyo market had been one of the wonders of the financial world this year. In spite of the deteriorating performance of the Japanese economy, the market had risen 44 per cent between January and August, with the average share price was a dizzy 86 times its underlying earnings and over 200 shares a day were being traded.

It was generally agreed that the driving force in the market had been surging excess liquidity, caused by Japan's rapidly growing trade surpluses, coupled with the lack of attractive alternative opportunities for Japanese investors.

Now many analysts think that the so-called weight of money argument may be losing its force. On the one hand, the trade surpluses are probably nearing peak levels. Also, investors are directing more money abroad, partly because many restrictions on foreign investment have been lifted in recent months and partly because exchange rates have become relatively stable. Last month purchases of foreign bonds hit a new peak of \$11.7bn (\$3.5bn).

Analysts have cited a number of other factors depressing the market. A rash of redundancy announcements by major manufacturers in recent weeks has underlined the imminence of the slump in industry.

Early this week, the Keidanren, the powerful association of Japan's leading industries, forecast that economic growth in the current fiscal year would reach only 2.5 per cent, well below the Government's 4 per cent target.

Yesterday, there was renewed speculation that the Government's imminent reform proposals would include capital gains tax on all share transactions. Now only large lot transactions are taxed.

Yesterday's stock market decline, like all those of recent days, took place in light trading of only 361.4m shares. The Nikkei index fell 386.22 or 2.4 per cent.

Israelis identify new Palestinian terror group

BY ANDREW WHITLEY IN JERUSALEM

ISRAELI security authorities claim they have unearthed a previously unknown Palestinian terrorist organisation with strong religious affiliations. They say the group was responsible for last week's grenade attack in Jerusalem.

Calling itself the Legions of Islamic Jihad, the group is said to come under the umbrella of Mr Yasir Arafat's Palestine Liberation Organisation. It apparently represents an attempt by the PLO to promote the tide of religious revivalism throughout the Moslem world, including the Israeli occupied territories.

Last week's Walling Wall bombing was the worst guerrilla incident since the renaissance of Jerusalem in 1967. It is not known whether the group has carried out any previous acts of violence.

A caller claiming to represent an organisation with the same name telephoned a newsagency in London immediately after the bombing last Wednesday saying it had carried out the attack. However, in the

welter of claims and counter-claims, little attention was paid to it at the time.

The group apparently has no connection with the shadowy Shia group known as Islamic Jihad in Lebanon, responsible for many recent terrorist incidents and kidnappings.

Five alleged members of the group, all of them Jerusalem residents, are now under arrest and awaiting trial. At least two are members of the same family. The authorities have publicly acknowledged only three detentions so far.

In the course of the investigation into last week's incident, the police also disclosed yesterday that they had captured the person responsible for the previous worst terrorist incident in Jerusalem - the December 1983 attack on a city bus in which six people died.

No details have been released about the detained man, apart from the fact that he is from east Jerusalem and is a member of Fatah, the largest PLO faction.

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Beira fund campaign begins

BY TIM DICKSON IN BRUSSELS

A KEY fund-raising effort begins in Brussels today to fund \$185m (£129m) for the "Beira corridor" - the crucial pipeline and rail link between Zimbabwe and the Mozambique coast.

The two-day conference, hosted by the European Commission and convened by one of the agencies of the Southern African Development Co-ordination Conference (SADC), has been arranged to secure investment for the first phase of a project to upgrade, or "rehabilitate," the much attacked 400-mile route between Harare and the Indian Ocean port of Beira.

The programme has taken on renewed importance following the sanctions threat by South Africa against the front line states and is designed to reduce these countries' dependence on Pretoria for trade and transport.

The European Commission confirmed yesterday it has agreed to make \$40m available under Lomé Convention funds, while additional support is also expected to be provided directly by member states. East Germany, Norway, Sweden, the World Bank, Finland, the US and the African Development Bank are among those who will be represented at the conference.

The possibility that Pretoria might close its borders if the West imposes more punitive economic sanctions is the threat that lies behind the latest fund-raising initiative. The region relies on South Africa's ports and railways for the bulk of its foreign trade with landlocked Zimbabwe, for example, sending more than 90 per cent of its cargo through its southern white neighbour.

The contingency plan being discussed in Brussels today and tomorrow is aimed at upgrading the corridor so that it could cope with a sudden increase in traffic following a clampdown by Pretoria. The plan also envisages development projects for the port of Beira and its hinterland for which the EEC money, for example, has already been specifically earmarked.

Savimbi puts case to European MPs

By Quentin Peel in Strasbourg

MR JONAS SAVIMBI, leader of the rebel UNITA guerrilla movement in Angola, yesterday overcame the united protests of left-wing parties to present his case to conservative members of the European Parliament.

In a speech to more than 100 MEPs who had backed his invitation, he renewed his appeal for peace talks in Angola to end the 11-year-old civil war in the country.

His presence in the parliament nonetheless caused widespread embarrassment to the officials of the institution, forced to deny that he was there in any way at their institution.

Mr Savimbi, denounced as a terrorist and an assassin by both socialist and communist groups, was invited by a joint group of Christian Democrats, Liberals, British, Danish and Spanish Conservatives, French Gaullists, and the extreme right-wing group of the European right.

He came in a cavalcade of cars, and posed in front of the flags of the EEC member states, in spite of protests from the ambassadors of African, Caribbean and Pacific countries represented in Brussels.

Mr Savimbi insisted that his message was one of "peace and responsibility" in Angola.

"We are prepared to negotiate and talk with them (the MPLA government in Angola) and to find solutions which could put an end to the civil war which is in danger of destroying our country," he said.

The Socialist group in the parliament, the largest single group, accused him instead of "leading murderous campaigns of destruction of infrastructure and production centres against the legitimate government of Angola."

South African business plea

BY MICHAEL HOLMAN

SOUTH AFRICA has moved into a "stagnant" state of violence and repression," but the business community could help resolve tensions and act as a bridge between the government and the black leadership, Mr Jan Steyn, executive chairman of the Urban Foundation, the country's leading business lobby, said in London last night.

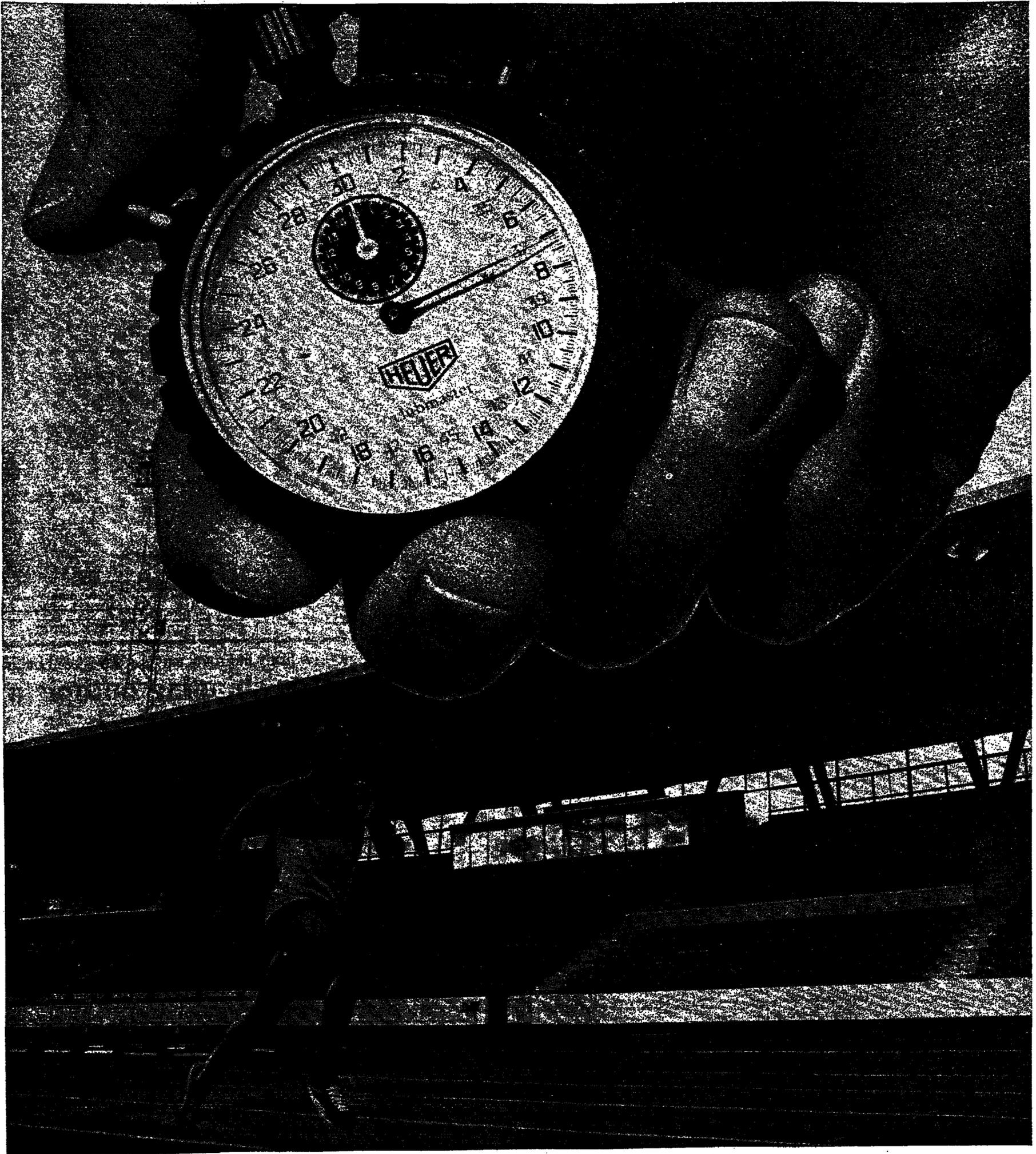
Such a role, however, would need to be accompanied by "certain stances and gestures" from western governments and anti-apartheid lobbies, said Mr Steyn.

The first need was open recognition of "the complexity of change" in South Africa, followed by the setting of "realistic targets within a politically feasible framework."

"We do not anticipate any departure from the present sanctions policy abroad," said Mr Steyn, in a speech to the South Africa Club, but "it is critically necessary for clear signals to be given on what realistic achievements would occasion a change in the retributive and punitive mould in which much of the international response is cast."

Finally, local initiatives for negotiation between black and white needed material and moral backing from abroad. "Over-

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AMERICAN NEWS

Strong car sales lift US economy to 2.4% growth

BY LIONEL BARBER IN WASHINGTON

THE US ECONOMY, buoyed by strong car sales, grew by 2.4 per cent at an annual rate in the third quarter...

Argentine bishops in clash over divorce

By Tim Cooney in Buenos Aires

THE CONFLICT over divorce in Argentina between the State and the Catholic Church hierarchy has intensified after several bishops refused to allow communion and confession for legislators who have voted in favour of introducing divorce.

Mary Helen Spooner in Santiago reports on a crucial World Bank decision US warnings on debt approval worry Chile

GENERAL Augusto Pinochet's 13-year-old military regime is nervously waiting to see whether the Reagan Administration will follow up public warnings issued by the US State Department that Washington might oppose multilateral loans to Chile on human rights grounds.

Table with 2 columns: Year, Chile's Debt (\$m). Rows for 1980-1986.

Chile's balance of trade during the first eight months of the year showed a surplus of \$860m, 64.3 per cent higher than the same period last year.

Subversion

If the Bank fails to approve a disbursement of the last tranche of private commercial financing for this year, the country's efforts to negotiate new money for next year, including about \$350m in private bank loans, would also be seriously affected.

The Chilean embassy in Washington has issued a statement charging that US opposition to the World Bank loan "will give fuel to the fire of communist subversion and will harm the people of Chile against the United States' interference in their internal affairs."

Chile's balance of trade during the first eight months of the year showed a surplus of \$860m, 64.3 per cent higher than the same period last year.

Crackdown The spectre of Chile declaring a moratorium on its debt payments, perhaps accompanied by nationalist rhetoric and an even harsher crackdown on dissidents, may worry some Reagan administration officials...

Think tank warns Reagan over Star Wars proposals

BY NANCY DUNNE IN WASHINGTON

IF PRESIDENT Ronald Reagan persists in development of the Star Wars space defence system, the Soviet Union may react by expanding its offensive arsenal even before a US decision is made on deployment...

New pensions chief may boost divestment campaign

BY DAVID BLACKWELL IN NEW YORK

THE EXODUS of US companies from South Africa—highlighted by the withdrawal of IBM and General Motors—is likely to gain momentum under the appointment of Dr Clifton Wharton, a fierce critic of apartheid as chairman and chief executive officer of TIAA-CREF...

World Trade News

management director of Den Norske Credit Bank Mr Lambie said optimism was increasing among both bankers and shipowners as ship values and charter rates improved...

LOT, the Polish state airline, appears set to be the first company in Poland to enter into a joint venture involving Western capital under new legislation passed last April.

McDONNELL DOUGLAS, the US aircraft manufacturer, is today rolling out a smaller version of its successful MD-80 series of twin jet airliners.

Tokyo urged to speed up trade barrier removal

BY TIM DICKSON IN BRUSSELS

THE EUROPEAN Community yesterday told Japan that it must speed up progress on removing trade barriers caused by unnecessarily restrictive industrial standards and certification procedures.

UK offers discount on export insurance

By Christian Tyler, Trade Editor

LARGE discounts on British state insurance of overseas projects, business in safer markets, are being offered in an attempt to balance the unhealthy-looking risk portfolio of the Export Credits Guarantee Department.

Kevin Brown, Transport Correspondent, on a likely improvement in a devastated industry Debt shakeout prompts shipping optimism

THE WORLD shipping industry, which has been in deep decline for more than a decade, is likely to turn the corner...



terms appear soft and because delayed delivery postponed the reality of current freight markets is a false economy," he said.

Japan calls on US to reject rice trade suit

BY CARLA RAPOPORT IN TOKYO

TOP JAPANESE politicians are in Washington this week to urge the US to reject an unfair trade practices suit brought against Japan by the US Rice Millers Association.

Dutch reply in flower row

By Laura Raun in Amsterdam

THE DUTCH flower industry yesterday said it hoped the US would reverse a judgment by its Commerce Department that flower exports from the Netherlands and other countries were illegally subsidised.

McDonnell unveils jet

By Michael Domec, Aerospace Correspondent

McDONNELL DOUGLAS, the US aircraft manufacturer, is today rolling out a smaller version of its successful MD-80 series of twin jet airliners.

Lot set for joint venture

By Christopher Bobinski in Warsaw

LOT, the Polish state airline, appears set to be the first company in Poland to enter into a joint venture involving Western capital under new legislation passed last April.

The Japanese spend about 10 times the market price for their rice, because of heavy government price supports to rice farmers. The country is self-sufficient in rice.

TECHNOLOGY

Post-Chernobyl battle for power

David Fishlock, Science Editor, reports on the state of play at Europe's fast reactor club

EUROPE'S drive to develop fast reactors for nuclear power is taking a heavy political buffeting in the turbulent wake of Chernobyl's explosion and fallout. It will be the biggest problem facing Mr John Collier, chairman-designate of the UK Atomic Energy Authority (AEA), when he returns to the state-owned nuclear research agency next month after a stint with the Central Electricity Generating Board. As he sees it, the political will of at least one, perhaps more, of the six partners in Europe's fast reactor club has been seriously eroded by the accident.

The European fast reactor club is one of the world's most ambitious co-operative technical ventures. Six governments are pooling about £300m a year with the objective of giving European industry a competitive commercial design of fast reactor attractive to its electricity supply companies.

The six members are Belgium, France, West Germany, Italy, the Netherlands and the UK. The Paris-based club plans two or three Euro-reactors; big demonstrators of about 1,000 Mw output, and associated demonstration facilities to complete the fuel cycle, a crucial facet of fast-reactor economics.

Its programme is long, extending over 20-25 years, and covering the period until two years after the last of the demonstrators has reached full power. Its aim is to give the

electricity companies confidence about costs, reliability, availability, licensing and, of course, safety. One stated objective is a "user-friendly" reactor, tolerant of operator error.

All this, however, will hinge on the club's ability to overcome its political problems. First among these is the fact that the government of North Rhine Westphalia is refusing to license a DM 6.5bn prototype fast reactor, the SRN 300. The same minister who issued 14 partial permits as construction of the reactor proceeded now condemns the project as a "Hellfire".

This reactor was built as part of a major tripartite cooperation between Germany, Belgium and the Netherlands, dating from 1966. It was this programme, the DeBene, which formed the basis of the larger European club.

Mr Robin Nicholson, who as secretary of the UK AEA until last month has been Britain's chief negotiator with the club, claims that despite the long programme the fast reactor is "nearer to commercial deployment than any other collaborative reactor development project so far." At the Joint European Forum (JEF) project at Culham in the UK the talk is of a European fusion reactor being 40 years in the future.

The fast reactor club is backed by an inter-government memorandum of understanding (MOU), with most of its cost

coming from the taxpayer. But state-owned and private companies are also participating, including the German Interatom, a Siemens subsidiary, and Belgium's Belgomedeire. Altogether, about 20 organisations are involved. Increasingly, the electricity companies are expected to finance the club.

The club's rivals internationally are the US, spending about \$100m a year on fast reactor research and development, and Japan. Both of these

The computing technology page by Alan Cane will appear tomorrow

are seen as potential future club members. The USSR also has a major programme of fast reactor development, the promise of which was being stressed by Soviet delegates to the Chernobyl "post mortem". The Soviets have recently begun construction of an 800 Mw demonstrator, following two prototypes.

Europe's club is "a massive undertaking by any standards," according to Dr David Evans, a senior executive with the UK AEA. Britain alone is spending about £100m a year, and the fast reactor is the biggest single programme of the UK AEA. The club aims to persuade

Europe's electricity companies to pay for up to three further demonstrators, Euro 1, Euro 2 and Euro 3, in different countries. The last is envisaged as a system "ready for commercial exploitation," with a design life of 40 years and low fuel costs because of the long time its fuel can be allowed to remain in the reactor.

Dr Klaus Messer, a director of RWE, Germany's biggest electricity company, believes firmly in the stabilising influence of co-operation. If we had not had the international collaboration, we would be changing the programme every four years."

The club already embodies over a decade's experience of two 250 Mw prototype fast reactors, Phoenix at Marcoule and PFR at Dounreay. In addition the 1,200 Mw Superphénix (SPX1) at Creys-Malville came on-load early this year. The club contends that experience of these systems suggests Euro 3 should match and even better the availability and reliability of present-day reactors. Fault rates are low and recovery is quick, it claims.

Club members also take confidence from the way major engineering problems with both prototypes have been overcome. They now plan a lengthy programme of what they call "features testing" of major components in dedicated facilities in different countries. Potential economic gains from

long life can be large—about 5 per cent off the capital cost if the guaranteed life can be increased from 35 to 40 years, they estimate.

The club did not start with a clean slate, but evolved from several decades of national effort. Apart from the 1966 SRN 300 venture, Germany and France agreed in 1976 to co-operate in the development of advanced reactors. Through prior agreements with Belgium, the Netherlands and Italy, five countries were linked loosely in fast reactor development.

The 1984 MOU brought Britain into the club and provided an "umbrella" agreement under which a whole raft of more detailed and specific agreements covering research, intellectual property rights, and industrial matters have been signed by 20 participating organisations.

Research and development alone involves 10 organisations. France has just set the Commissariat à l'Energie Atomique; Britain has two, the UK AEA and British Nuclear Fuels; Germany has five led by Karlsruhe.

This complexity of origins, coupled with national custom in engineering safety, raised difficulties for any early ideas of a common safety philosophy for the Euro demonstrators. So the club agreed that its Euro reactors will be designed to the safety requirements of the host nation, with a common safety



Mr John Collier, chairman-designate of the UK Atomic Energy Authority. He will face strong anti-fast reactor pressure from politicians.

design evolving as the programme proceeds.

The club's central objective is a fast reactor competitive in costs with present-day (thermal) reactors. But this target differs from country to country. France has the toughest target to meet because it has virtually been "mass-producing" pressurised water reactors (PWRs). Current estimates suggest the fast reactor in France is now about 50 per cent more expensive than a PWR.

For Germany the PWR is also

the yardstick but it has built fewer, more costly units than France. It claims the cost of its latest fast reactor design, SRN2—which could become Euro 1—will be very close to contemporary PWRs.

Britain's yardstick is the advanced gas-cooled reactor (AGR). The UK AEA claims that its latest ideas on design and from fuel cycle demonstrations suggest its Euro demonstrator will be almost competitive with AGR costs. But the Central Electricity Generating Board believes that AGR costs

are 10-20 per cent higher than PWR costs.

Much of the progress for the rest of the century could come from a better understanding of the limits of performance in every part of a very complex nuclear engine and from the growing confidence of the designer for shedding redundant material and systems—just as aircraft designers learn with experience when they can leave out one, even two engines.

Earlier this year the House of Lords select committee on the European Communities, investigating nuclear power in Europe, came to the conclusion that where and when Euro 1 is to be built "should be settled quickly to prevent this question jeopardising the entire collaborative programme." It found that commercial fast reactors will almost certainly be needed "for reasons of safety and fuel cycle efficiency."

It was told by one expert witness that by the time they are ready, they will probably be the safest type of reactor available, by virtue of such features as their low pressure and large heat sink of molten metal coolant.

Opposition during the year's hearing focused on cost and need, and the fact that fast reactors make plutonium more readily than thermal reactors.

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Bourgogne's Cassem system

How French screw can save greenhouse space

GREENHOUSE SPACE could be much better utilised, allowing perhaps 10 times as much food to be grown at much lower cost, according to French inventor Pierre Bourgogne.

Conventionally, when seeds for vegetables like lettuces or cabbages are planted, large spaces have to be left between them to allow for growth to full size. The alternative is to replant at intervals, which is labour intensive and loses a proportion of the plants.

Bourgogne's idea is to use circular growing containers 120 ft across, and filled with a nutrient solution. Underneath is a steel network like a giant spoked wheel laid flat. The spokes are, however, elongated screws with the thread compressed near the hub, and gradually unwinding into a looser spiral towards the rim.

Seeds are sown, from a hopper at the hub, into cartons which move out towards the rim very slowly as the screws turn. The distance between the cartons is therefore increased progressively. At first the plants move about an inch a day, but by the time they are harvested their speed can be an inch an hour. Journey time to the rim is about two months. Artificial light and heat are used so vegetables can be grown all year round.

Mr Bourgogne's scheme, called Cassem, is being officially backed in France. His address is 2bis, rue des Pouchettes, 5 Quai des Etats Unis, F-06500, Nice.

DREXLER TECHNOLOGY Corporation has sold a licence for the use of its LaserCard to Pesh and Company, a fellow US group which has interests in the country's health care market.

The LaserCard uses optical recording on a credit card-sized piece of plastic able to store about 800 pages of conventional text. Drexler has already licensed the card to Blue Cross, the big US medical insurance group, where the idea is to record a complete medical record on an individual's card. In an ambulance or hospital, the card can be plugged in to a reader to reveal the patient's medical history.

WORTH WATCHING

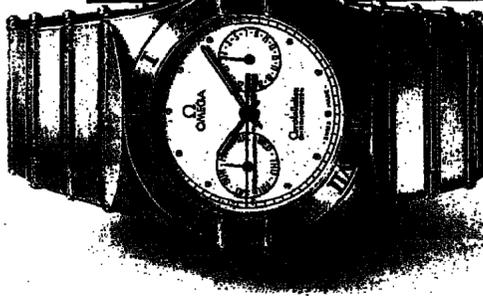
ELECTRONIC PUBLISHING designed by Intergraph, the US-based computer-aided design company, has gone into action at British Rail Engineering (BRE) in Derby. The system will be used for producing instruction manuals and illustrated lists of parts for railway rolling stock. This is Intergraph's first delivery of a publishing system in the UK, although BRE has already used the company's screen and keyboard systems to design its new International Coach.

The software supplied includes word processing and some programs that allow merging of text and graphics and the origination of technical illustrations.

THE COMPUTER-AIDED engineering (CAE) market is suffering from its longest cyclical depression to date, according to UK brokers Henry Cooke Lumsden (HCL).

CAE is an enhancement of computer-aided design (CAD) in which the CAD database of dimensional data interacts with other design and materials information to allow the engineering characteristics of a product to be assessed and varied on-screen. HCL says that all previous slumps have lasted for about 18 months, whereas the current period has run 30 months—longer than the immediately preceding period of prosperity.

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INTERNATIONAL COMPANIES

Kenneth Gooding puts the bid for Alfa Romeo in context

Ford pursues goal of a worldwide 'family'

IN THE past year Ford, second-largest of the world's motor groups, has attempted to enlarge extensively its West European operations. It first talked about a merger with Fiat of Italy. Then it thought briefly about taking over state-owned Austin Rover in the UK. Now it is heavily involved in discussions with the Italian government about the Alfa Romeo car business.

Mr Harold "Red" Poling, Ford's president, says this does not mean his company feels it urgently needs to merge with another group or to buy another company in Europe. He points out Ford made good progress in Europe in 1985, indicated by profits which doubled to \$326m. "We're improving on that this year and looking for next year to be better."

Mr Poling gives every indication of wanting the Alfa Romeo deal to be concluded successfully; the Italian company has the attraction of a good name and has some fine engineers, he says. "An association with another company is not essential for Ford's continued success in Europe. You always want to look at opportunities for building on your strength, that is really what we have in mind."

Ford has made firm proposals for Alfa Romeo, which would lead to the US group eventually taking control. JAF Finmeccanica, the Italian state holding company, has promised to respond by November 7.

If the Alfa Romeo deal goes ahead, it would almost certainly rule out Ford as a potential partner for Austin Rover, should the new management team and the UK government — which withdrew earlier this year after coming under intense nationalist pressure — decide to offer the company for sale after all.

Mr Poling points out: "It is simply a matter of resources.

We would not want to over-extend ourselves. We would want to make sure we were successful with Alfa and accomplished the objectives we set ourselves."

In April Ford changed its management team in Europe. Mr Kenneth Whipple, previously executive vice-president responsible for corporate strategy, took over as chairman of Ford of Europe from Mr Bob Lutz. Mr Lutz apparently demoted, soon left Ford for Chrysler, third-largest of the US motor groups.

Mr Derek Baron, another strategist, was brought in from the Brazilian subsidiary to become chairman of Ford of Britain.

The two newcomers are expected to bring a more analytical approach to Ford's European business — and are also seen very much as "Mr Poling's men."

Mr Poling avoids answering suggestions that he has tightened his grip on Ford of Europe now that Mr Lutz has gone and that the European operations are being controlled more closely from the Dearborn headquarters in the US. "The team over there is well settled in and functioning smoothly," is his only comment.

As to whether Ford might consider more joint ventures in Europe, Mr Poling says that, while it makes a great deal of sense for two or three car makers to join forces to produce components such as engines which need high volume (500,000 a year) to justify the investment, it is more likely that Ford will keep co-operation within the family — between its subsidiaries in North America, South America, Europe and Mazda, its Japanese associate.

Ford is already significantly strengthening its relationship with Mazda, the Japanese group in which it acquired a 26 per cent shareholding seven years ago.

The relationship really has-

somed after Ford was removed from the Arab boycott list last year. Before then Mazda was worried lest its profitable Middle East sales might suffer if it moved too close to the US group.

For example, Ford will buy half the output of the factory Mazda is building at Flat Rock, Michigan, with the capacity to assemble up to 300,000 cars a year.

Flat Rock will contribute to 2.3m of new annual car production capacity Japanese companies will transplant to the US by the early 1990s, a phenomenon which will threaten existing factories.

Mr Poling admits Ford will be giving the Mazda project a great deal of help by taking half the output, but he insists the US group has no alternative. "There will be competition in this country from low-cost producers and if we are unsuccessful in being able to compete in all segments of the market with US-built vehicles, then we must find a way of competing with imports."

So far the import total is relatively small and in a part of the market where we have not been participating before. I would like to think that is the way it will continue to be and that the high-volume production will continue to be produced in the US."

Ford revolutionised its prospects in the Asia-Pacific region by handing over production of cars for its dealer networks in the area to Mazda's low-cost Japanese plants. Mazda also provides components for a new Ford car assembly plant in Mexico which will export a substantial proportion of its output to the US.

The two companies are also involved in a co-operative venture with Kia in South Korea which will produce mini cars for Ford's North American outlets from the spring of 1987. Ford recently paid \$30m for a 10 per cent shareholding in Kia "to signify we think this is to be a long-term relationship — and to get a share of the manufacturing profits."

He suggested Taiwan is another location that will be strategically important in the global car industry of the future. Ford has its own subsidiary in Taiwan and "we have a very good, well-educated, highly motivated, high-quality workforce in that country. They have many of the same benefits as Korea. And they need an export programme."

Ford has not given up the idea of building small cars in the US and is trying to address the situation with its so-called Alpha programme which involves a completely different approach to designing, developing, building and distributing cars.

Mr Poling says it is very difficult for Ford to put an investment figure on the Alpha project because the people involved do not spend all their time on the programme. He suggests it would also be unwise to allocate a budget to the project.

Neither does Ford intend to

follow General Motors' recent example and quit the heavy truck business in the US, says Mr Poling.

He points out that Ford has increased its penetration of the US Class 8 (heavy truck) market each year for the past three years and that it has efficient production facilities even if it has not been able to escape the industry's problems of excess capacity and severe competition.

Ford is also tackling the problems caused by the difficult economic problems in South America. It has started discussions with Volkswagen about co-operation in Brazil. The two companies have looked at forward product plans and Mr Poling believes they could get much better use out of their Brazilian facilities if they pooled resources.

Could the association be spread to other countries, such as Argentina? "I think we would need to finish our discussions about Brazil and then see what other potential there is."

Last December, Ford introduced in North America its new Ford Taurus and Mercury Sable mid-sized models after a five-year, \$3bn investment programme — the company's biggest-ever.

The new models have been very well received but Ford will not be able to rest on its laurels. Annual capital expenditure will be a little higher than the \$3.7bn for 1985 during the next five years.

Mr Poling says Ford will remain heavily reliant on cars and trucks.

However, Ford will continue to broaden its earnings base by building up its interests in electronics, financial services and particularly aerospace where it is looking for acquisitions.

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PROFIT AND DIVIDEND ANNOUNCEMENT FOR THE YEAR ENDED 30 SEPTEMBER 1986

The audited consolidated results of Rand Mines Properties Limited ("RMP") and its subsidiaries for the year ended 30 September 1986 are set out below:

INCOME STATEMENT	1986	1985	Change %
Turnover	8000	75276	+1
Operating profit:			
—Property	854	874	-90
—Sand treatment	19110	14406	+33
Interest received	2588	2288	-14
Interest paid	2222	2954	-24
Profit before taxation	23449	29224	-23
Taxation	7179	7388	-10
Profit after taxation	16270	21836	-28
Shares in issue (000's)	2242	2240	
Earnings per share (cents)	72	97	
Dividends per share (cents)	45	45	
Dividend cover	1.6	2.2	
BALANCE SHEET	1986	1985	
Source of capital			
Share capital and reserves	121842	114734	
Long-term liabilities	513	547	
Deferred taxation	9285	5276	
Employment of capital			
Fixed assets	182509	74223	
Property development, township and mine			
residual	25451	35090	
Current assets	19724	33195	
Stocks and stores	5234	2238	
Debtors	7149	11310	
Cash and sold on consignment	841	1947	
Total assets	187378	128308	
Current liabilities	2127	27	
Interest bearing	25128	21454	
Other	182283	128277	
Solvent features			
Net asset value per share (cents)	82	57	
Liabilities to equity ratio	0.21	0.19	
Current ratio	0.78	1.54	

Notes:

- Sand treatment

	1986	1985
Operating results	5481	5813
Sand and slime treated (000 tons)	2389	2824
Yield (grams per ton)	0.44	0.49
Revenue (rand per ton treated)	11.65	8.82
Cost (rand per ton treated)	7.14	8.14
Working profit (rand per ton treated)	4.51	0.68
Gold price received (rand per kg)	26241	19571
Revenue	27222	20000
Costs	21741	19999
Working profit	5481	1000
Amortisation	5230	5124
Operating profit	19110	14406
Capital expenditure	33284	5693

2. Review of results
Profit after taxation declined from R15.5 million in 1985 to R15.3 million due to the substantial reduction in profit from property activities. The timing in finalisation of certain township land sales caused profits to be less than those forecast in the interim statement to shareholders. Prior to the financial year an agreement for the sale of 15.7 hectares of township land owned for retail purposes was concluded. Profit before taxation amounting to approximately R1.6 million will be taken to account upon fulfilment of certain suspensive conditions stipulated by the purchaser and proclamation of the proposed township.

3. Final dividend
A final dividend of 45 cents (1985: 45 cents) per share has been declared in terms of the accompanying dividend notice. The total distribution for the year is 65 cents (1985: 65 cents) per share.

4. Posting of annual financial statements
The company's annual financial statements will be mailed to shareholders during the second half of November 1986.

For and on behalf of the board
D. R. WATT
J. E. FORBES
A. B. HALL, Directors

Johannesburg
22 October 1986
DECLARATION OF DIVIDEND NO. 21

Notice is hereby given that a final dividend of 45 cents per share has been declared in South African currency as a final dividend in respect of the year ended 30 September 1986 payable to members registered at the close of business on 14 November 1986. This dividend, together with the interim dividend number 20 of 17 cents per share which was declared on 29 April 1986, makes a total distribution in respect of the financial year ended 30 September 1986 of 65 cents per share (1985: 65 cents per share).

The register of members of the company will be closed from 15 November to 21 November 1986, inclusive, and dividend warrants will be posted on or about 2 January 1987.

The dividend is declared in the currency of the Republic of South Africa. The rate of exchange at which the dividend will be converted into United Kingdom currency for payment by the United Kingdom registrars, transfer and paying agents will be the telegraphic rate of exchange between Johannesburg and London ruling on the first business day after 15 November 1986 on which foreign currency dealings are transacted.

By order of the board
S. MIA
Secretary

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2082 South Africa
(P.O. Box 27, Crown Mines
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Germiston, Johannesburg
2001 South Africa
(P.O. Box 62540, Southdale
2185 South Africa)

United Kingdom Registrars
and Transfer Agents:
Elli Samuel Registrars Limited
6 Grosvenor Place
London SW1P 1PL

Secretaries in the United Kingdom:
Charter Consolidated Services Limited
40 Holborn Viaduct
London EC1P 1AJ



The good old days?

A day at the Seaside — one of those great British traditions that had its origins in Victorian times, when the railway boom brought travel within the reach of ordinary people. Today, the girls (1) would be just as likely to do their paddling on a much more distant shore; their garments (2) would certainly be far fewer and lighter than convention decreed necessary in 1890. Contrasts like this owe much to

the contribution of a century of chemistry, through the growth of companies like Bayer. Fast travel by plane or hovercraft was helped by the development of tough, lightweight materials like engineering plastics, synthetic rubber, adhesives and protective coatings. Beachwear and fashions are now lighter and brighter with the advent of man-made fibres such as Dralol® and with modern dyes.

A hundred years ago, a dip in the sea (3) was thought to be therapeutic, but water in many parts of the world has too often been a carrier of fatal disease. As early as 1890, pharmaceuticals developed by Bayer were helping to combat many water-borne tropical diseases, like sleeping sickness and malaria. More recently, the same expertise has come to the aid of many who suffer from heart disease.

Certainly, more ills remain to be cured, as do problems in our environment, but the skills and the resources are there. It is to this end that Bayer spends more than £500 million a year in its commitment to improving the quality of life.



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EUROPEAN BUSINESS FORUM

Italy and the International Economy
ROME, 10 & 11 November 1986

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UK NEWS

Bae asks for state funding on Airbus venture

BRITISH AEROSPACE, the aircraft, missiles and space manufacturing group, has asked the Government for cash to participate in the manufacture of the next generation of European Airbus A-330 and A-340.

Hyundai to double sales target in Britain

HYUNDAI MOTORS, South Korea's leading car producer, intends to more than double its UK sales in the next two years, according to Mr Chung Se Yung, the president.

COOL RESPONSE TO TRANSFERABLE ALLOWANCES PROPOSAL Plan for tax overhaul criticised

THE Government's ambitious plan to overhaul the income tax system after the next general election has won far from enthusiastic public support, despite a six-month publicity campaign by the Treasury.



Nigel Lawson: strongly backs plans

Forecasters expect worsening trade outlook

MOST INDEPENDENT economic forecasters anticipate only a small increase in the rate of growth of Britain's output next year and they expect higher inflation and a worsening trade position.

Waring & Gillo plans market comeback

WARING & GILLO, the furniture and carpet retailer, has set out a plan for a return to the stock market with the private placement of 544,711 shares, 80 per cent of the recapitalised group which has shortened its name to Gillo as part of a major refurbishment programme.

FOCUS ON COMMERCE AND INDUSTRY IN SOUTHERN AFRICA

Blacks to play more meaningful role in mining industry

Gavin Relly, chairman of Anglo American Corporation, talks to John Spira, Finance Editor of the Johannesburg Sunday Star.



Gavin Relly

Spira: As South Africa's largest mining group, Anglo American has derived considerable benefits from the boom conditions of the past couple of years — albeit that the boom was largely currency-induced.

are you coping and how will you cope? Relly: To start with, there can be no doubt that everyone in business in South Africa will do his best to break sanctions.

Lift truck industry links paranoia with failure to rationalise

Nick Garnet reports on the Coventry Climax collapse

MANAGERS IN THE UK lift truck industry were on the edge of their seats earlier this month when news trickled through that Coventry Climax had been put in the hands of the receivers.

Pay deal backing at Jaguar

JAGUAR CARS has won union backing for a two-year wage deal which will increase the basic weekly pay of many workers by more than 20 per cent.

Anglo American Corporation of South Africa Limited 44 Main Street, Johannesburg 2001 P O Box 61587, Marshalltown 2107 Tel: 638-9111 Telex 48767 SA

*At the time of writing it was expected that the Act would be amended during the last session of Parliament in 1986.

UK NEWS

Software profits forecast 'hit by defence delays'

BY DAVID THOMAS

SYSTEMS DESIGNERS, a leading UK computer software company, yesterday blamed delays caused by the Ministry of Defence's new system of competitive tendering when it announced sharply reduced profit forecasts for 1989.

The company is now forecasting profits for 1989 "not below 92m". It had been hoping for nearly 52m when it announced half-year profits of 23.3m in August.

"The announcement took the City of London by surprise and analysts said that the company's problems should have been apparent when it announced its half-year results. The share price closed 26p down at 50p."

Mr Philip Swinford, chairman of Systems Designers, said the company had outstanding bids for 215 contracts worth 65m from the Ministry of Defence. This was double the number at the same time last year.

The company had been expecting decisions on many of these contracts in the autumn, but it now believed decisions would not be made until early next year. The Ministry of Defence said last night that some contracts took longer to award since more companies were now competing for them. But it added: "Companies that we deal with are very well aware that evaluation processes are lengthy."

Systems Designers' announcement comes at a sensitive time for

the UK software industry. Both Logica and CAP, the two other quoted UK software companies, yesterday denied they were having problems with Ministry of Defence work, although their share prices eased slightly.

In June, the Advisory Council for Applied Research and Development, a Cabinet Office body, published a report which was scathing about what it said was the industry's failure to compete vigorously in world markets.

It gave a warning that on the most pessimistic projections "within years only Ministry of Defence-supported firms will remain."

Systems Designers gave the alleged problems with defence contracts as one of four main reasons for its reduced profit forecasts. The others were high investment in and slow sales of its products using Ada, the software language chosen by the US Department of Defence the effort needed to launch its new financial information systems in the financial sector; and the fluctuating dollar/sterling exchange rate.

Mr Swinford said the company had countered these problems by halting all recruitment, switching staff from defence to other work, cutting its research budget and strengthening its management team.

Credit growth 'clouds monetary policy'

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

RAPID innovation and increased competition in Britain's financial markets and its impact on the other sectors of the economy has seriously clouded the relationship between the growth of the money supply and the pace of inflation, Mr Robin Leigh Pemberton, the Governor of the Bank of England, said yesterday.

That in turn had placed in question whether the authorities should continue to set a formal target for sterling M3, the broad money supply measure.

He made it clear, however, that if the formal target was dropped, the Bank would continue to pay close attention to the build-up of liquidity and credit associated with the rapid growth of broad money in judging

the stance of its anti-inflation policy.

Mr Leigh Pemberton used the occasion of the First Loughborough University Banking Centre annual lecture in finance to deliver an exhaustive review of the authorities' monetary and anti-inflation strategy over the last decade.

"The foundations of our present monetary policy were in fact laid in 1976, under a different government from the one we have today. The fundamental objective of policy was then, and remains now, to squeeze out inflation and to create a stable basis for the operation of the economy," he said.

Substantial progress had been made in reaching the fundamental objective of lower inflation but he

said: "It cannot be said that our experience with our chosen framework for operating monetary policy has been satisfactory."

The Bank governor said that targets for the money supply, which initially formed the mainstay of the anti-inflation policy, had been set in the belief that there was a reasonably predictable relationship between the rate of monetary growth and the growth rate of nominal incomes.

"But in practice our ability to use an estimate of this relationship for target setting, and to meet those targets, has, quite frankly, been less than impressive."

In particular only two of the last six annual target rates of growth of sterling M3 had been achieved, yet during the same period the rate of

inflation fell sharply.

Mr Leigh Pemberton said that the breakdown in the relationship between broad money and nominal incomes (which encapsulate both real growth in the economy and inflation) could be ascribed to a number of factors. These in turn explained why the authorities had and could accept a faster growth rate in sterling M3 than originally envisaged, without jeopardising their inflation objectives.

A key explanation was found in the changing behaviour of financial intermediaries - banks and building societies - in the economy over the past few years.

The removal of exchange controls, of the ending of direct controls on the growth of credit, and the international debt crisis had all

contributed to an upsurge in competition among, and between, banks and building societies.

Competition in lending, seen most notably in the banks' entry into the market for mortgage advances to the personal sector, was mirrored by the more aggressive terms than banks and building societies had offered.

Taken together, Mr Leigh Pemberton said, the changes in the financial structure and behaviour had made monetary targeting increasingly complex, both in Britain and in other industrialised countries.

In those circumstances the authorities had to decide whether it was useful to continue to set targets for sterling M3 and would review that question later in the year.

MPs call on BBC to ensure standards

By Michael Cassell

MORE THAN 100 Conservative MPs had by last night signed a House of Commons motion calling on the BBC to ensure that its producers and journalists re-established the highest professional standards.

The move followed an out-of-court settlement on Tuesday in which the BBC agreed to pay damages for libel to two Conservative MPs. An investigative television programme broadcast in 1984 had alleged that Mr Neil Hamilton and Mr Gerald Howarth were among extreme rightwingers who had infiltrated the Conservative Party.

Principal signatories to the House of Commons motion include Sir Marcus Fox, chairman of the 1922 committee of Conservative backbench MPs, Sir Anthony Grant, Sir John Biggs Davidson, Sir William Clark, Sir Edward Du Cann and Sir Peter Horder, who led the attack on the BBC's professional standards in the House of Commons on Tuesday.

The motion congratulates the two MPs on their court victory.

It says that the motion's supporters are appalled that the BBC persisted with its unsubstantiated allegations, which resulted in a cost of £500,000 to licence holders.

CBI names youngest director general Vote on secret briefings

BY HAZEL DUFFY

MR JOHN BANHAM, Controller of the Audit Commission, will succeed Sir Terence Beckett as director general of the Confederation of British Industry (CBI) early next year.

Mr Banham, 46, will be the youngest person to have held the post since the CBI was formed in 1965. His five-year term of appointment was confirmed yesterday. Mr David Nickson, CBI president, said: "Mr Banham was our unanimous choice."

He added that Mr Banham satisfied

all the criteria which the CBI was seeking in its new director general: strong intellect, receptiveness, experience with Whitehall and Westminster, ability to communicate, and experience in UK industry.

Mr Banham became the first Controller of the Audit Commission on its formation in 1983. It is a body which seeks better value for money in local government. Before that Mr Banham spent much of his working life with McKinsey management

consultants, where he was made a director in 1986. He started his career in the Foreign Office in 1982, and spent four years as marketing director for a subsidiary of Reed International.

Mr Banham's salary at the CBI has not been disclosed. But an interesting innovation is that he will be eligible for a performance-related bonus to be determined by Mr Nickson and other CBI leaders.

Men and Matters, Page 14

BY PETER RIDDELL, POLITICAL EDITOR

THE parliamentary Lobby journalists yesterday decided to hold a ballot among their 150 members working at Westminster, about whether to continue the practice of non-attendance in briefings by official spokesmen.

The vote has been prompted by the decision of the Guardian newspaper to instruct its political staff to attribute such daily briefings given by Mr Bernard Ingham, the Downing Street press secretary, to either

Mrs Thatcher's press spokesman or to a Downing Street spokesman. The independent newspaper is boycotting these briefings.

Mr Ingham is opposed to a change in the current practice in view of his position as a civil servant.

About 50 to 60 Lobby members debated the question for nearly an hour and decided that it was necessary to hold a full ballot.

Firms challenged to electronic duel

BY ALAN CAINE

THE STOCK EXCHANGE, stung by criticisms of its computerised system, yesterday challenged its members to an electronic duel.

It aims to prove that Seaq, the automated quotations system which will underpin London's securities markets from next Monday, is performing to specification and fast enough for efficient trading.

A letter to members challenged them to change a stock quote using the exchange's own Level III market-maker terminals from anywhere within the British Isles. "We will tell them within seconds which quote they changed," Mr Michael Newman, head of information systems, said yesterday.

One unnamed broker had already accepted the challenge, he claimed. The change had been identified within five seconds.

The challenge stems from last Saturday's final dress rehearsal before the "Big Bang" - deregulation in the London market - when a number of the bigger market makers had problems linking their com-

puters to the Seaq computers and experienced severe delays in changing their quotes. Delays of between 30 seconds and 20 minutes were reported.

The stock exchange claimed that the central system was working perfectly. Tests showed response times of under two seconds had been obtainable all day.

It blamed faults in market makers' systems and wrong usage of the Seaq technology for the delays. One market maker had connected 100 computer screens to a link suited only to 30, it said. The faults in market maker systems had not been detected during tests before Saturday's rehearsal because the testing teams had concentrated on input to Seaq.

They had been complacent about the other parts of the system, Mr Newman said. Seven market makers had sought advice during the early part of the week and no major jobbing firms were in difficulties, according to Mr Newman.

Merseyside prepares sale of the century

BY IAN HAMILTON FAZEY

FOR SALE: 160 Volvo trucks, 160 Leyland Land Trains, 150 Land Rovers, assorted bumper trucks, stone crushers, five engines and tarmac layers. Only one owner. Much travelled but scarcely used.

In all, there are more than 1,000 items to be auctioned at a sale in Liverpool which is claimed to be the biggest of its kind in Europe. The vehicles and equipment are in pristine conditions - some are unused - being loaded directly into the freighter. This means that UK VAT and import duty is deferred until the items pass through the dock gates. Foreign buyers will be able to ship their bargains straight out again and by-pass taxes.

The local man in charge will be Mr Roger Kimmner, managing director of Boundary Plant, Liverpool, which has close associations with Truck and Machinery. To avoid the winter vicissitudes of open quaysides, a tented village with bars, restaurants, modern telecommunications and translation services will be erected.

raises more than £1bn. It is being billed as Merseyside's sale of the century.

The gigantic, no-reserve-allowed auction will be held in the Liverpool freeport sometime before next March. The Mersey Docks and Harbour Company is feeling very happy because it beat off a challenge from Rotterdam to stage it. Liverpool's freeport status helped in this respect.

The plant from Sunday is being loaded directly into the freighter. This means that UK VAT and import duty is deferred until the items pass through the dock gates. Foreign buyers will be able to ship their bargains straight out again and by-pass taxes.

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...LAST IN

From Oct 26th, Eurobusiness travellers to London can leave Milan at 8.15pm? Alitalia now has 52 weekly flights between Heathrow and Milan, 114 flights in all, between Heathrow and Italy. Brava Alitalia!

*Europe, West & Sat.

Alitalia

THE ARTS

London galleries/William Packer

Seductive beauty in pastels and glaze



Avigdor Arikha: Anne, artificial light study

Recent oil paintings, pastels and drawings by the Israeli painter, Avigdor Arikha, are on show at Marlborough Fine Art until the end of the month. This is the first substantial body of his work to be seen in London in more than four years, yet it remains superficially much as it was before in manner, technique and pre-occupation, the same mixture of portraits and life studies, studio interiors and still-life. There are few surprises and indeed, with an artist now well into his later fifties and so well established in his reputation, it would hardly be reasonable to require of him conspicuous shifts and changes.

But that is not to say there has been no development. It is a subtle thing in the work, but Arikha's painterliness seems so much more natural and unforced than once it was, so much more integral both to image and surface; his picture-making too is less self-conscious and contrived, growing now so easily from what his eye has caught his painter's eye. Altogether this gives to the work a general lightness of touch and liveliness of spirit that are quite new.

Not everything is excellent, and clearly he has particular difficulty with the nude figures, unable to model the form convincingly within a coherent pictorial space and inclined to reduce the infinitely various and delicate tonality of the flesh itself to a narrow range of muddy brown. This is an

odd failing in him, for as an observer and painter of the head he is increasingly convincing and authoritative in his modelling and characterisation, investing the flesh tones in particular with all the clean and delicate variety we could want.

Perhaps it is a simple issue of self-conscious anxiety and inhibition in the face of the nude represents. The public portrait too seems to present him with the same difficulty: his portrait of the Queen Mother, now at the National Portrait Gallery, is so much less resolved and certain than the charming, light and rapid, even slight study for it shown here. But it is not for me to tell him to relax and enjoy himself.

Whenever he does lose himself in his work, however, he succeeds admirably, working the paint with a loose, open and rather scrubby brushwork that keeps the surface, whether of canvas or paper, ever lively and unlaboured. The best of the drawings, the rapid notes made on the New York Subway and the large studies of the seated figure, in which the artist's fascination with his subject is entirely at one with the direct means of its expression, are wonderfully vigorous and complete as works of art. The small pastel paintings—they must be called paintings rather than drawings—of incidents, corners and fragments of studio still-life, are as extraordinary as they

are seductively beautiful. Arikha's mastery of the medium is such that more often than not it is impossible to see quite how he has worked it—which is almost Whistler's definition of the finished work of art.

At the Angela Flowers Gallery (11 Tottenham Mews until November 1) the exhibition of Clenys Barton's recent sculpture is to be recommended. She is an artist who has always worked within the material and technical disciplines of ceramics, turning in particular to the near-industrial processes of porcelain, with its moulds and castings. But with this new work she has made not so much a break with that past as an on-wards leap for freedom. She remains as taken up as ever with the simple and clearly modelled form of the human head, sometimes idealised and sometimes worked from life, but is now concerned more with the unique than the reproductive object. The models have gone and she now works, fires and glazes the clay direct. Indeed the glazes are sometimes so rich and dense that it seems she might still feel the need to declare her continuing ceramic allegiance. But she need hardly worry, for again it is the old business of means, material and image coming together truly as one. Her later pieces here in which a rich but plainer glaze serves not to decorate and describe but actually be the surface and express the form, are the best and most beautiful things she has ever done.

Young Writers/Theatre Upstairs

Martin Hoyle

Last year the National Theatre mounted a bill of five short plays by youngish or at least inexperienced playwrights. Now the Royal Court's top-floor auditorium launches its season with three works by genuinely young authors and comes up with a livelier experience altogether.

The biggest surprise comes from how Jane Green's sets exploit the limited space. A candle-lit interior, rough wooden furniture, pots and rushes, evoke a rural household in 1685 for 19-year-old Theresa Heskins's *The Plague Year*. This sardonic little anecdote exhumes the sour breath of a Roald Dahl short story with a nasty twist as the bereaved family, plus visiting minister, are boarded up in their house for 40 days' quarantine. Hettie Macdonald's production tries to stiffen the sinews of a portentous tale that actually bespeaks a good commercial (TV-orientated?) talent rather than the investigative moral trenchancy aimed at *The six-strong company set the evening's tone with fine performances.*

The designer triumphantly brings a comic-strip garishness to the second play, *William*. The 17-year-old protagonist/narrator ("I never had an adolescence: I went straight from six to 46") ingenuously introduces us to his family home, a hideous discord of pink and green plastic furniture, Zombie-like Dad (Ian Redford) slumps in front of the telly. Mum (Linda Henry, with vermilion wig and circular rouged cheeks) addresses her yellow ironing-board and blue iron with the grimly satisfied assertion of the thin-lipped Catholic that "God watches over me and gives me the best possible." William finds romance with

fat, sassy Rose—Cheryl Malcher bulges out of her (just) thigh-length black-spotted yellow dress with its huge bow, puffs pink ciggies and clumps off in lavender-laced shoes (the off-stage crash that attended one of Miss Malcher's exits seemed perfectly in keeping). Faintly Adrian Mole-ish, even to regarding the BBC as his possible salvation, the dolefully Scouse William is personified by Mark Williams in vast orange sweater and black subtle winkle-pickers.

Mr Williams is one of the most compellingly watchable comic talents I have seen for some time: a slightly Bob Hope-like nose, a retiringly unassuming chin and a wide, loose mouth contribute to a totally unpatronising performance. No patronage in the writing, either. The 16-year-old author, Shaun Dugan, obviously has a cheerfully perceptive gift for comedy with a dash of surrealism, underlined by Miss Macdonald's production.

Lindsay Posner's taut, tense direction makes the evening's last play into a compelling experience. The author is all of 20 and at university; a certain sleek professionalism characterises *Ficky Singers* by Eve Lewis. Harriet Bagnall as the narrator, a robust cockney girl (and her mates are raucously well done by the company's two other actresses) whose occasional foul-mouthed jollity on the booze of a Friday night steers clear of sentimentality when she is subsequently raped. Cyril Nri is just right, alternately scolding and smugly in masculine complacency or snarling with vicious menace, as the selfish male. Only a symbolic prologue and a not quite symbolic funny story of unclear significance need priming for the play to lose its slight air of calculation.

Ballet Gulbenkian/Sadler's Wells

Clement Crisp

Ballet Gulbenkian has returned to Sadler's Wells for a week's season, three years after its initial visit to this same theatre. The company appears leaner, cleaner in style than on its previous showing, though problems of creative identity are still matters for concern.

The troupe's two resident choreographers, Vasco Willenkamp and Olga Roriz, provided works in Tuesday's opening programme of *Bénédiction de Dieu dans la solitude* is ecstatic about its List piano score (well played by Tania Achot), with a start of light inevitably breaking across the backdrop while men in purple carry girls in pale pink dresses, and everyone scurries about inspirationally. There are a few wrenching accents to break the fulsome lyricism of the piece, but other-

wise sweetness and light are enticed.

Miss Roriz' contributions are distinctly other. *Three songs by Nina Hagen* finds Elisa Ferreira having a bad time with three chaps who are relentless in their physical abuse, and either a glutton for punishment or a rotten friend of a man—while Miss Hagen howls like a German banshee. The dance is as raucous and vulgar as its accompanying songs, and these terms may be judged a success. Miss Ferreira gives a fine and desperate edge to her movement, and the men are suitably brutish as a theatrical experience it may appeal to those who like seeing women manhandled.

The second Roriz work is *Empty Space*, a solo for Ger Thomas who spends an uncomfortable time getting himself off a large slate-coloured sofa,

and then seems no happier. Mr Thomas suffers with all the approved twists and convulsions of the body that are usual in angst-ridden pieces like this, and at the end of the piece of Nina Hagen gives us a blast of *My Rakhmaninov's early* (and Mr Thomas lies prone on the sofa. He has danced strongly, but my sympathies are with the uncompaining furniture.

And to close an ill-balanced evening. Christopher Bruce's *Chest Desces*. This is Mr Bruce's message to the world about the sufferings of South American people since the time of the conquistadors, pious in its intentions and not a little predictable. It is given a bold and wholly idiomatic interpretation by the Gulbenkian dancers, and in it their qualities of sure dramatic dance and adherence as an ensemble are to be admired.

Timothy Hugh/Purcell Room

Dominic Gill

Timothy Hugh is already well known in British chamber music circles: he is the cellist of the Domus Piano Quartet, and also the principal cellist of the Academy of St Martin-in-the-Fields. At the beginning of the year on this page Max Lappert remarked on Hugh's "mature musicianship"; and a second London recital on Tuesday night confirmed that judgment.

His very cantabile lit up Martin's little set of *Variations on a Slovak Theme* to powerful effect: few cellists (and for some reason especially British cellists) achieve that ideal blend of ringing fortissimo with a timbre of infinitely subtle gradation. The very quiet

dynamics too were solidly rounded, never thin—this account of the second, slow piece of Schumann's late *Five Pieces for Violoncello* was exquisite, a half-voice carrying with perfect clarity.

The cello sonata (1973) of the Soviet composer Alfred Schnittke was new to me, and Hugh presents it convincingly as a major work of the repertoire dominated by a huge third and final movement, twice as long as the first two together, that seems at first tearing like a vision and summation of Shostakovich; but a vision in unusually vivid and personal terms, recollected first in anger and then in tranquility. It was a magnificent performance, shot through with

angry colours, its momentum grippingly sustained.

The recital's second half was devoted to one work, Rakhmaninov's early (and only) cello sonata in G minor—dating from the same year as the second piano concerto, many of whose flourishes and whose exuberance generally the sonata shares. It was an exuberant account, mercurial and feather-light in its scherzando page, grandly surging at its climaxes. Kathryn Sturrock was Hugh's excellent accompanist, alert and responsive, in almost every measure an equal partner—her command of the Schnittke especially, easy to smuggle or over-shove, was exemplary. Splendid recital.

Breaking the Code/Haymarket

Michael Coveney

The hero of Hugh Whitmore's new play is Alan Turing, the Bletchley Park bomber who decoded Nazi Enigma code and pioneered the notion of the thinking computer. After the war he was prosecuted for homosexual soliciting in Manchester and submitted to hormone treatment in exchange for jail. He committed suicide in 1954 by eating an apple dipped in cyanide, although the apple's remains were never analysed.

The subject is a fascinating one, and relatively unknown, although Whitmore pays all due credit for his source to Andrew Hodges' magnificent 1982 biography *The Enigma of Intelligence*. Turing is the unfashionable patriotic side of the 1930s' climate of treason; a Fellow of King's from the 1930s, his story is rooted in a middle-class Guildford background, schooling at Sherborne and a practical delight in mathematics and physics.

His favourite film was *Snow White* (the wicked witch and her poisoned apple obviously had an impact) and in 1939 he intriguingly defended the abstract constructions of pure maths against Wittgenstein's attack on the concept of "proof."

The play shuffles and debases many of the most brilliantly expounded passages in the biography but produces, nevertheless, a coherent portrait of a sports-jacketed science pupil who never grew up. Derek Jacobi has brushed with intelligence before in film and on television, but this role allows him to spread clipped histrionic wings to memorable earth-clawing effect. He endows Turing with a gulping, gasping stutter to add to the bitten fingernails, routine, and preserved above all the sense of practical, wide-eyed wonder in his subject that made Turing such a daring and enthusiastic experimentalist.

Jacobi has always struck me as an ageless actor, a puffey-eyed, ambiguously debauched cherub who is entirely suited to flying through such doughy matter as police enquiries and superior interrogation. The Manchester court case frames the action. Dave Hill's flat, vowelled matter-of-fact detective sergeant inspecting a scene where Ortonese sordidity is only explained after a flashback to a gigging page with his Shorborne crush, Christopher Mheromb and brutal approach work along the Oxford Road.

It takes time, in the Haymarket of all places, to acclimatise to Liz da Costa's vast

hangar-like corrugated iron shed, with its sliding doors letting in an ecstatic English skyscape to light up the Festival of Britain decoration of Turing machines, those quaint grey constructions of wire, valves and buttons. Jacobi's inventive friskiness is bounded on one side by the suburban respectability of his mother (Isobel Dean) and on the other by the politically casuistic officer in charge, Dilwyn Knox (Michael Gough), the King's don in whom Whitmore deposits various authority figures in the Turing story.

There is also the Bletchley Park colleague he nearly married (Joanna David) re-named, like the fateful pick-up, presumably for reasons of decorum. Clifford Williams' production has the curiously insidious effect of making you wonder how we muddled along to win the war and enter the computer age while managing to crucify one of its prime visionary architects.

The play is constructed in intriguing slabs. Sherborne idyll, boyish briefing, maternal and feminine loyalties (twice each), homosexual encounters (in Manchester and Greece), and so on. It survives such

schematism thanks to Jacobi's performance.

The irony was that Turing, humiliatedly treated in organotherapy like some dispensable Guinea pig, ended up on the receiving end of science, growing breasts. The play does not dabble in the whole security-conscious homophobic witch hunt of the 1950s—Whitmore prefers to give us the *Newspaper of the World* headline: "Accused Had Powerful Brain" to anything more lip-smacking—but it does expose the blanched suburban underside of momentous events, and channels them into a decently written, if not riotously witty, scenario. In that sense, this play completes a wonderful, musty period trilogy starting with *Stevie* and *Post of Lies*.

The layman will have to turn to Hodges for exhilaratingly lucid explanations of what Turing actually achieved in the lab, but Jacobi falls with relish upon those speeches which touch on his conception of the universal machine. He was in the extraordinary position of both securing the future and creating it, a fact that lends his sad and trivial downfall an extra piquancy.



Derek Jacobi

Alastair Muir

The Big Bang/ITV

Christopher Dunkley

To some FT readers it may seem a bit late in the day to be asking "Just what is the Big Bang?" the question addressed by last night's ITV programme made, most fittingly, by a director/producer named Robert Fleming. Yet, I suspect that even now, four days away from the event, a remarkable number of readers outside the city would have difficulty in defining the phenomenon, and it was presumably for them (us) that the programme was made. So, how well did it fulfil its purpose?

It will have been much more helpful to those with a little knowledge than those with none. Viewers who do not know the meaning of "gits," "jobbers," or sovereign borrowing (a phrase used in the programme by the FT's own Jurek Martin; is he referring to the nice little gold coins?) were left clutched at the jetman as this showy speedboat of a documentary hurtled past. It was, of course, maddeningly even to try to deal with the entire subject—fixed commissions, the swiftness to the new technology, the Japanese/American threat and even "Chinese walls" (I always assumed this meant something effective, though paper-thin, only to be told here that the reference was to the Great Wall)—all in a single programme.

But television is a medium which achieves most by impressionistic means, and when *The Big Bang* finished, several vivid impressions were left. First, visits to such places as Caszove, Kleinwort Benson, and the Bank of England suggested that life in the City is even more plush than television dramas like to suggest; it seems to be all silk shirts, Eton accents, and Roux-trained cooks in the canteen. Second, the Big Bang is going to blow open this cosy club and let in foreign competi-

tion in a manner never previously experienced. And third, nobody really knows what the result of that blowing open will be.

The oriental smile on the face of Hitoshi Nomura, President of Nomura International, Japan's biggest stock-brokers, as he said "We have been playing a lot of baseball and now we have to learn to be good cricket-players," looked deeply ominous to me. Nor was I much reassured by M and G's David Hopkinson, when he said: "What'll happen on Big Bang day is that the British will show their amazing ability to shamble through any crisis it'll all work."

Perhaps Fleming could make a date now for a programme in October, 1987, telling us in layman's terms whether it did all work or whether England's Test selectors are holding an all-Japanese team.

Saleroom/Antony Thorncroft

Pick of the premises

If you want spectacular prices, hold a sale on the premises. That is the rule of thumb and it certainly paid off for Christie's yesterday, and for the Trustees of the late Mr Thomas Upcher, who disposed of the contents of Sheringham Hall in Norfolk. The entire county turned up trying to buy a memo of this house which was designed by Humphrey Burton in the early years of the 19th century and has now been acquired by the National Trust.

The top price was the £110,000 paid for a fower painting by Paul Theodor van Bruseel, a work of 1790 which had sold at Christie's in 1984 for 250 guineas. A Rhemish landscape by Herman Saffleven, painted in 1667, made £22,000.

Among the furniture a Regency gillwood settee made by Gillows of London in the Greek style in 1805 for £77,000 (as against a £15,000 top estimate); its companion in the Regency V & A. A pair of Regency parcel gilt and simulated green patinated bronze torchers, in the manner of Thomas Hope, more than doubled their top estimate at £44,000 and a pair of Regency ornate wine coolers, after a design by Boulton, which might have belonged to Lord Nelson, made £37,600.

Some bedroom furniture, supplied by T. Phillips of London to decorate the house in 1839,

went for £5,592. Meanwhile in London Christie's was disposing of silver, with four Dutch candlesticks of 1772 by Pieter Kersbergen selling for £24,000.

As usual, Sotheby's obtained very high prices for topographical paintings. A view of Wolfe's cove in Quebec, painted in 1840 by Robert Todd, looking east, sold for £24,700 (top estimate £60,000) while the same cove from the south by Todd went for £28,800.

The sale totalled £970,850, with 9.3 per cent unsold in the morning session. A view of the Grand Canal in Venice by Fr Arthur Streeton made £87,200, while the Redfern Gallery of California paid £30,800 for "The Yosemite Valley," in that state, painted by Thomas Hill in 1850.

An auction of minor works by Impressionist artists went true to form with a morning total of £742,115 and 19.7 per cent unsold. A view of the victory celebrations in Trafalgar Square in 1818 by the French artist Claude-François Barry went for £23,100, over double the top forecast. "The ummini alla tavole" by Ottavio Rosai did well at £17,600.

Sotheby's established a record price for a single jewel at auction in North America when it sold a pear shaped diamond of 31.47 carats for £1,208,822 on Tuesday to a private European buyer.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

October 17-23

Exhibitions

NETHERLANDS
Heerleen, Frans Hals Museum, In Search of the Golden Age comprises 70 paintings, watercolours and drawings from 1600-1850. Ends Nov 30.

ITALY
Venezia: Chiesa di S. Stae: Marc Chagall: Illustrations to the Old Testament: a delightful series of gouaches by Chagall during 1930-31. A few come from private collections, but most are lent by the Musée National Message Biblique in Nice - built to house his biblical works. The paintings convey strong religious feeling tempered by Chagall's charm, humour and untrammeled approach. Ends Oct 31.

BRUSSELS
Chinese Porcelain - the transitional period 1600-1800. Collection of Sir Michael Butler. Musée Royale d'Art

of Histoire. Ends Dec 14.

PARIS
François Boucher: the 80 paintings and 25 drawings of his first mature retrospective re-create the pastel-coloured world he peopled with voluptuous goddesses and Shepherds. Friends: Pierre de Nol, a favourite and friend of Madame de Pompadour. Boucher personified the light-hearted charm and seduction of the Louis XVth Period. His pastoral and mythological scenes reproduced by engravings, tapestries and on Sevres porcelain spread the influence of French court art all over Europe. Grand Palais, closed Tue, Ends Jan 5th (428) 5410.

WASHINGTON
National Gallery: Viennese Renaissance sculpture from the Kunsthistorisches Museum includes work by Bernini di Giovanni, Andrea Briosco, and Alessandro Vittoria. Ends Nov 20.

LONDON
The Royal Academy: Jo Suis le Cahier - the Sketchbooks of Picasso. It is in an artist's sketchbooks and notebooks, even more than in his drawings, that he demonstrates the true nature of his ideas. Without thought of any public role or statement, with no reason to think anyone will see his work, he is free to observe and work on variations upon his theme entirely as he chooses. When an artist is a very great one the creative discovery is quite simply enthralling. Picasso left some 175 sketchbooks from the mid-1890s to the late 1960s, until now never seen in public. Organised by the Pace Gallery of New York and sent on tour by American Express, it contains work from 45 of the books. Ends Nov 19.

VIENNA
Dian - a submerged kingdom of China: According to the organisers this is the first exhibition in the west of treasures from the Dian Kingdom, which existed more than 2,000 years ago in south-west China. Unusual and spectacular gilded bronzes were discovered only 30 years ago in Dian burial grounds. Exhibits include dramatic groups of men and animals, showing scenes of war, dance and celebration. Also on show are weapons, tools, musical instruments, agricultural and weaving equipment, bronze drums and jewel boxes from what must have been a vigorous culture. Museum of Man-kind, Neue Hofburg. Ends Nov 23.

WEST GERMANY
Essen: Villa Hugel: The chairman of Krupp, Dr Bernhard Beitz, who is also head of the private Ruhr cultural institute, was the moving force behind this exhibition, helped by Mr Erich Homöcker, the East German leader. The Villa Hugel, 114 years old, has been redecorated for the exhibition. This is the first show organised by the institute, founded three years ago on the initiative of the Krupp Foundation. The treasures from the period 1694-1733 of great Electors are on loan from Dresden's state cultural collections. The eight royal collections are presented sep-

arately with characteristic master works. There is also one of the oldest and most complete coin collections in the world and a collection of arms and copper engravings by Boucher, Chardin, Praxinos and Tiepolo. The picture gallery includes works by Titian, Frans Hals, Velázquez, Rubens, Rembrandt and Cranach. Ends Nov 21.

CHICAGO
Chicago Historical Society: Louis Sullivan, a central figure in American architecture, is celebrated in an exhibit in the city he made architecturally famous with newly made models of his buildings along with drawings, sketches and building fragments emphasizing his use of ornament. Ends Dec 31.

WHICH BRITISH BANK ARRANGED THE MANAGEMENT BUY-OUT OF THE LARGEST PAPER MANUFACTURER IN THE UNITED KINGDOM?

Advertisement for a financial institution, likely related to the 'Management Buy-out' mentioned in the text above.

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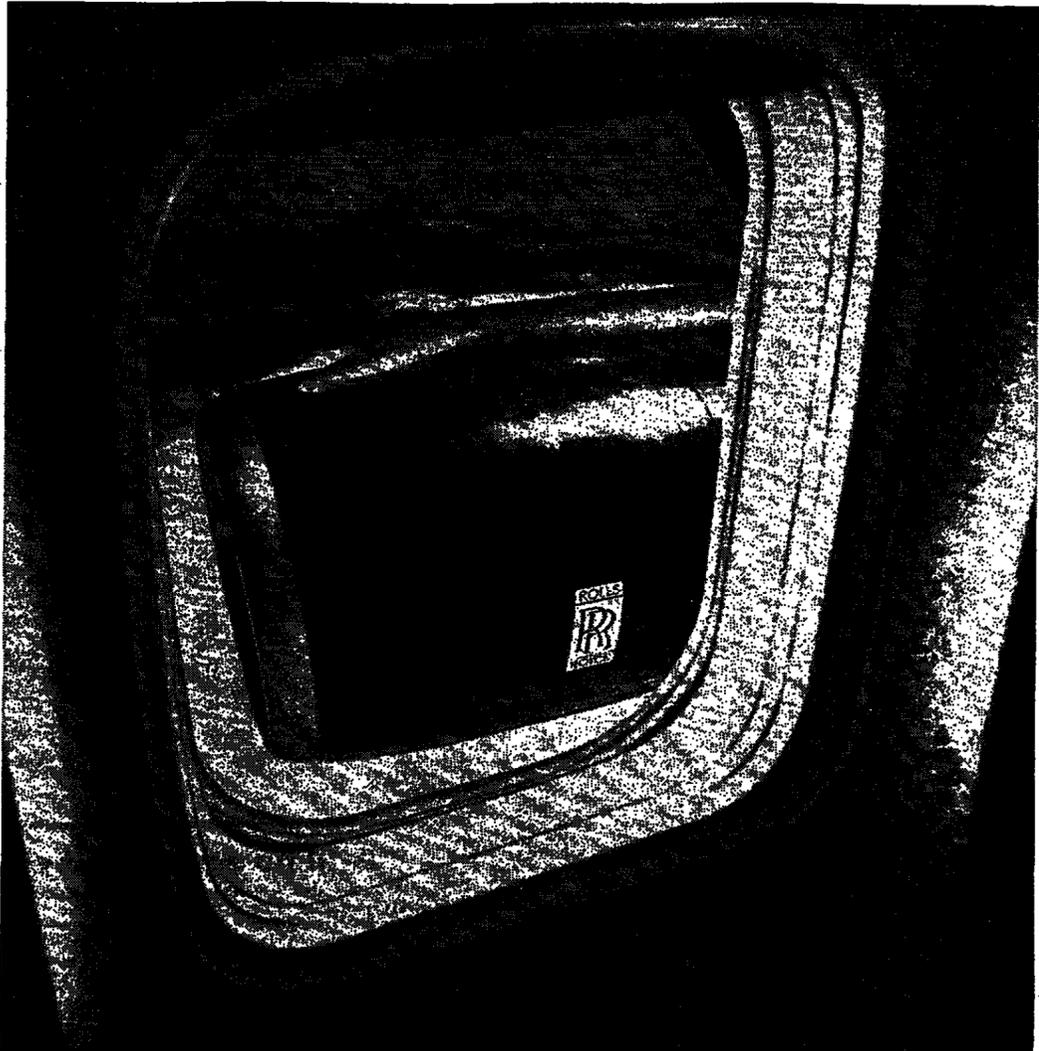
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In the meantime, here's a reminder of what to look for.



FINANCIAL TIMES BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY

Thursday October 23 1986

Dropping the monetary pilot

A FUNERAL is an odd ceremony to launch a new venture, but at least the Loughborough University Banking Centre can claim to have secured a memorial funeral for its first annual lecture.

radical. First, they render almost entirely arbitrary the distinction between deposits which count as money and closely similar instruments which do not, while a targeted aggregate should have a clear meaning.

There are two answers to these threats, short of a fiscal response. One is to write excess liquidity out of the system.

Costs and quality in British Rail

THE NEW financial targets for British Rail announced by Mr John Moore, the Transport Minister, on Tuesday seem to underline a common fallacy: that a public service can be efficient only if it operates at break-even or better, as gauged by commercial accounting principles.

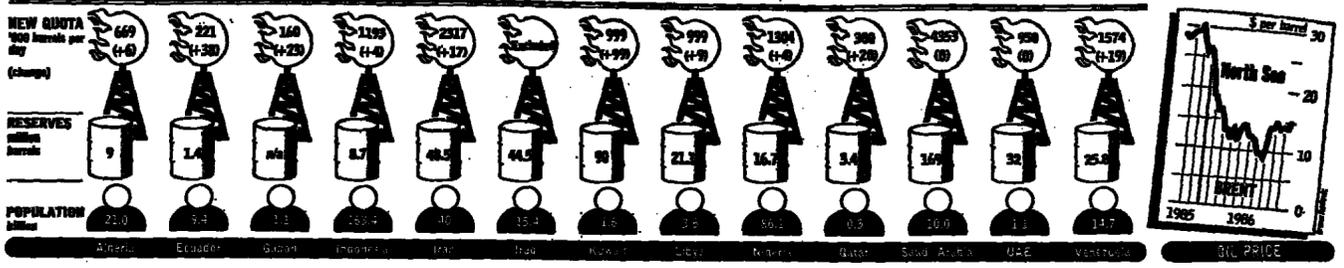
The efficiency arguments are much less clear-cut than the social costs and benefits of rail transport, as almost all economists concede, are not captured by accounting principles designed to measure private profit — and that crudely.

Passengers' expense The watchdog concluded that financial targets have been met (or approached) only by cost-cutting measures at the expense of passengers.

Certainly, anybody who uses Network SouthEast is unlikely to be impressed by the quality of service. Chronic overcrowding during peak hours, cancellation of services and poor punctuality are very real problems.

Perhaps, a new equilibrium

By Max Wilkinson, Resources Editor



THE INORDINATE length of the meeting of the Organising Countries of Exporting Countries in Geneva, which ended yesterday, may prove to be more significant than the 13 members' failure once again to achieve a long-term agreement.

December with a 200,000 b/d increase, nearly half of it for Kuwait. This was supported by the "conservative" monarchies led by Saudi Arabia.

The second was to extend the agreement for two months giving 70,000 b/d to the most needy countries, Ecuador and Gabon, with 150,000 b/d for the rest, excluding Iraq. This was proposed by the radicals, among them Iran.

The big question of how the 13 countries will share production over the medium term was put off yet again until the renewed session on December 7, when the prospects of agreement appear dim to say the least.

In spite of deep rivalries and the bitterness engendered by the Iran-Iraq war, the 13 countries kept on talking and felt compelled to argue each other into exhaustion, like a split jury unable to emerge without some credible consensus to show the world.

Although the basic economic dangers of this approach may have been obvious on paper since last year, it may have been difficult for oil producers to believe after a period of 11 years in which Opec had managed to maintain the oil price at between \$20 and \$50 per barrel in current money terms.

Several new forces may therefore be emerging to curb some of the bigger swings in the oil market where rises and falls of 50 per cent have become almost routine in the last nine months.

The first is a revived sense in Opec that price is more important economically than market share, for individual countries as well as for the group as a whole.

Still no agreement on how to divide the cake

KUWAIT'S DEMAND for an increased production entitlement was the most contentious issue at the conference, but the most time-consuming problem was the redistribution of quotas.

Definitive agreement on a new system of allocation, based on objective criteria, has been far from the order of the day since the meeting last December when it announced with studied insouciance that it proposed to abandon the discipline of production quotas in favour of an "increased market share".

No fewer than two dozen different criteria, or "parameters", were proposed when the committee of experts representing all member countries

started its work on the second day of the conference. Inevitably, states campaigned hardest for factors which would give the best results for themselves. Especially of note, Iraq is said to have proposed a distribution based on land mass, but there was general agreement that oil-related factors should be given the greatest weight.

Some, however, also argue that "socio-economic" factors, like population, should be taken into account. It is these demographic disparities—population generally within Opec states is in inverse ratio to oil reserves—which create most tension.

At the request of Mrs Thatcher, he had made a presentation to the Cabinet last year on his work at the Audit Commission, which involves promoting value for money in local government — a subject close to the Prime Minister's heart.

Men and Matters

They are known to have begun their careers in estate agency, moving from there into property and hotels in the early 1980s. Like many others, they were hit badly in the property crash of the 1970s but pulled through, and in the late 1970s disposed of several of their major London hotels.

In the 1980s, however, the emphasis has been very much on expansion. In 1982 they paid \$9.5m for MF North, a temperance hotel chain run by testorial Sir Cyril Black, and the following year they bought Ellerman Lines, the privately-owned shipping and brewing group, for nearly \$50m. The shipping side was sold off late last year in a management buy-out, but plans to sell the J.W. Cameron brewing business in Scotland & Newcastle fell through when the deal was referred to the Monopolies Commission. They also own East Anglian brewers Tollemache and Cobbold.

Their hotel empire includes the luxury Howard Hotel in London's Temple and the Londonderry on Park Lane which they sold for \$9.5m in 1979, only to buy it back five years later for \$18m.

Out of the blue

There was no lack of hyperbole yesterday when the Duke of Edinburgh officially opened Hong Kong's giant Castle Peak power station, saying that it provided proof of "the ability of British industry to match the best in the world".

Banham's tact

The only glimpse of his thoughts on industry afforded by John Banham, who takes over early next year as the new director general of the Confederation of British Industry, was in the Bank Tank report on the future of the British motor industry.

That was 11 years ago when the report, while putting responsibility for the industry's competitive weakness firmly in management's hands, called on government, through B.I., to lead the way to a viable industry. Yesterday, Banham diplomatically refused to be drawn on his present thoughts on what government might do for industry. "They are private," he told reporters. "Ask me again in nine months' time."

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New York to Moscow—is that business, please, economy or fit for fat, sir?

UK economy

How house prices fuel wage rises

By John Muellbauer

ONE OF the great puzzles of the UK economy is why, despite massive increases in unemployment, an apparent transformation of the industrial relations scene and an environment of global disinflation, wage inflation remains so high.

Our recent research on wages finds the housing market to be centrally implicated in the inflationary process; I suspect that the housing market is as important as the deficiencies of the UK's labour market institutions and its system of training and education in explaining the country's relatively poor post-war economic performance.

There are three chief mechanisms by which house prices affect wage settlements. First, house prices are an actual or prospective element of the cost of living for those buying or about to buy a house, even if this is not reflected in the Retail Price Index.

We have built upon the well-known Layard-Nickell real wage model for annual data to provide the empirical evidence included in my book, 'The Real Wage'.

by the proportion of owner-occupied, grows both effective in being stable over time. According to our estimates, the forces that pushed up real house prices and regional differentials in the last three years have added, or will add, about 4 per cent to real wages and, because of feedback, much more than that to nominal wage inflation into 1988.

To explain why house prices are not an ingredient in the wage equations of any of the major macro-models, I suggest first the surprisingly long lag of their effect; second, the rapid feedback from earnings to house prices, demonstrated by the econometrician David Hendry, makes confusion between lagging house prices and earnings easy; third, wage equations have not usually included the theoretical sophistication of Layard-Nickell, and finally, in the past, with a lower proportion of owner-occupied house prices were less important.

Probably the single most important reason for recent rapid house price increases has been the disappearance in 1981 of mortgage interest rate rationing. The housing market may be the major channel by which the money supply influences inflation directly rather than via interest rates.

More fundamentally, there can be no doubt of the central role in house price inflation of mortgage interest rate relief, which has helped guarantee real rates of return that, over the years, have overshadowed those on other assets.

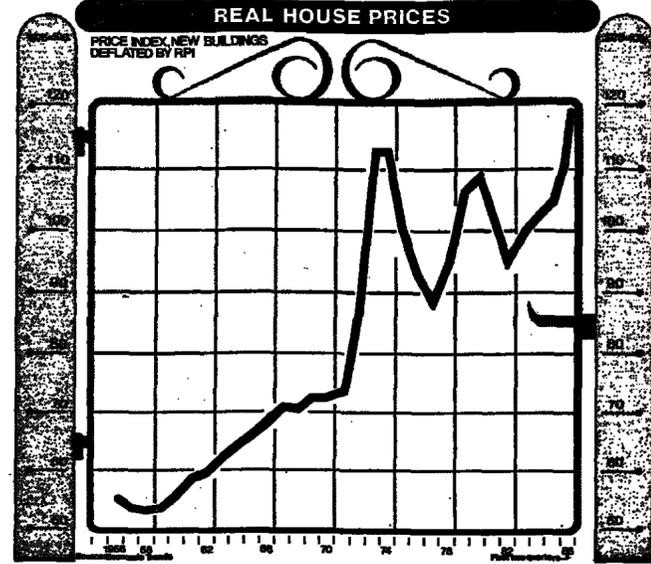
and increasing unemployment. Let us consider the correct policy response. It should not be deflation through higher interest rates.

The conventional view is that raising interest rates slows inflation by strengthening sterling, thus reducing import costs and cutting demand for goods. To these must be added the effect via the housing market. However, our empirical research reveals significant offsets. First, cutbacks in production, which reduce labour utilisation, increase unit costs and prices.

Deflation eventually reduces the effective supply of labour and of productive capacity so that, when demand picks up, inflationary pressure is more likely.

The political arguments against higher interest rates and higher unemployment are even stronger than they were. Given the Government's commitment to wider share ownership, it could be disastrous for electoral prospects if in the next few months, interest rates have to be jacked up, producing capital losses for many new investors and reducing the cash flows of owner-occupiers.

Instead, the correct policy response should begin with the urgent repetition of the recent warning on mortgage lending by the Governor of the Bank of England. But the fundamental aim must be to re-set the tax signals which are at the core of the problem of house price inflation, now much exacerbated by the continuing liberalisation of housing finance.



would be the announcement of a phased withdrawal, over three years, perhaps of mortgage interest tax relief with a politically advisable compensating reduction in the standard rate of income tax.

Who loses and who gains? The paper capital losses of owner occupiers are obvious but, for many, cash flows would improve. Those with holdings of gilts and equities would benefit from the appreciation made possible by falling interest rates.

House and land prices would fall by more than the average in London and the South-East where the speculative excess

has been greatest. This would improve the conditions for regional mobility, make the labour market more efficient and reduce a source of inflationary pressure.

Optimists will argue that basic reform is unnecessary: there are indications that house price increases are slowing; the CBI data suggests a slight fall of wage settlements in manufacturing; the August trade deficit was a statistical aberration; the adjustment of house prices and consumer debt to a new equilibrium after the removal of rationing in 1981 is almost complete.

There are two other policy options facing the Government. One is the re-introduction of mortgage rationing but this

Lombard Miracle tax cure now available

By Michael Prowse

THE Financial Times has wonderful news to share with its readers. A stunning, entirely new economic cure-all has come through extensive diagnostic trials in the US with flying colours.

The Taxcuts medicine should shortly be available from European Health Centres. Taxcuts is undoubtedly the most versatile drug since penicillin. The manufacturers say that, if applied in sufficiently liberal doses, it can make people work harder and save more, make companies invest more and grow faster, and, most surprisingly, make red ink disappear from public accounts.

As the Manhattan Institute argued last week, the availability of Taxcuts means that Europe is now on the brink of a Golden Age. Cynics hide your heads in shame. Taxcuts is the real thing: the answer to politicians' prayers. The drug is both a perpetual motion machine and a wholesome free lunch.

Future purchasers of Taxcuts will want to know the story behind the drug's discovery. It is indeed a romantic tale and one which involves some of the great names in American medicine. You will all have heard of the breathtaking scientific agency of Doctor Arthur Laffer, the man from an obscure Californian clinic who first found traces of Taxcuts on a hotel napkin.

Ronald Reagan, however, has to be the biggest and most important name in the Taxcuts saga. As head of the US's National Health Centre, he cut through the intellectual debate and organised a nationwide trial of the drug. Starting in

1981, a massive dose of Taxcuts (a 30 per cent concentration over three years—enough to fell an ox) was applied to the US economy. The results are not yet all in, but so far look highly encouraging.

The Taxcuts medicine has certainly transformed the public accounts. After decades of oscillation between small surpluses and deficits, Doctor Reagan and his acolytes have produced the largest structural deficit in the history of mankind. Clearly, Taxcuts did not encourage a spending spree of unholily proportions; instead ordinary Americans worked harder and saved more. That's why the US is running the biggest trade deficit of its history.

Record real interest rates and the chronically unstable dollar are just two of the reasons American industry is so grateful for Doctor Laffer's drug. At the beginning of this decade, US business was in the doldrums, losing market share to the dynamic Pacific Rim economies. It needed a tonic and has had one. There has been a flowering of entrepreneurship; America has never felt so competitive. Its competitive edge is proven by the vast trade gap — by the fact that nobody wants to buy American goods. It is confirmed by the flood of protectionist bills; businessmen only demand import barriers when they are feeling sorry.

Eminent American doctors stress that Taxcuts has social as well as economic virtues. US society is renowned for its altruism and concern for the downtrodden. Doctor Reagan's prescription encourages the ordinary American to be even less selfish, to care even more about the general good, and even less about his own financial circumstances.

One can only hope that Taxcuts will prove as effective in Europe as in the US. We too want to be brought to our fiscal knees and turned into the world's biggest debtor. We too want forecasts of sluggish growth, low productivity and deindustrialisation. We too want to see the rich get richer and the poor poorer. We too believe in miracles.

EEC conflicts of interests

From Mr M. Hutchings

Sir,—While wholly supporting James Flynn's view (October 14) that the Sutherland initiative on state aids is laudable, I think it should be remembered that the consequences of this particular political football are companies trying to do business in the EEC.

As a result of the lack of publicly available information about notifications of aid schemes, a company that is offered some form of aid by a member state government has to decide whether or not to accept the aid without being able to establish whether the aid scheme has been approved by the Commission.

Proposals for pensions

From Mr J. Walker

Sir,—Mr Michael Meacher may well describe as "inducious fabrications" (October 18) the Government's estimate of £16bn as the cost of his proposals for pensions — but he does little to dispel the electorate's justifiable anxieties over this matter.

Mr Meacher claims that he is being misrepresented and that his high spending plans will take time (but no more than five years) and that the Tories have quoted gross costs and that there are offsetting savings to reduce the burden (like supplementary and means tested benefits for pensioners).

But we have yet to come to the real cost saver that reduces Mr Meacher's estimated expenditure to "a mere fraction" of

Letters to the Editor

that quoted by the Government — Labour has already promised part of the pension increases and thus they have been taken into account and should not have been included as part of the £16bn.

Mr Meacher makes spurious comparisons with European countries. In these he ignores the enormous contribution made by the UK occupational pension schemes retirement income. Iain R. Walker, 40 Ennismore Gardens, SW7

Finance for education

From Mr D. Heenan

Sir,—Peter Renard (October 20) is right in asserting that inadequate funds are put in to state education. The capitation inadequacy, however, understates the problem, because it is only part of the funding.

For years, all governments, but especially Mrs Thatcher's, have produced the old "compensation" trick of sacrificing genuine long term improvements for superficial short term financial gains. In education this has been by suppressing teachers' pay and virtually stopping all building and equipment maintenance. Falling school rolls have also led the Government from much of the capital expenditure programme, but the neglect of both staff and facilities is only now becoming apparent. Teachers in the most needed areas of science and technology are leaving the profession and staff and children alike are expected to work in a run down, shabby or inappropriate environment.

The heresies of this is becoming obvious to any parent now. But the economic price will only become evident in years to come when an under educated, demotivated working population will perpetuate the nation's poor industrial performance.

While I respect Peter Renard's view that parent power needs to be given teeth, I feel that even properly motivated local education authorities alone cannot do the job. The constraints placed on local authorities by central Government are so great that only a genuine long lasting change of heart by all political parties will rectify this problem, the result of which will not be seen for 20 years or more. The ballot box itself is inadequate, because it mixes so many issues. What is needed is mas-

sive lobbying of MPs and candidates to clarify to them why people are voting. The tragedy is that those most affected do not yet have a vote. Duncan Heenan, 21 Gotherington Lane, Bishop Cleeve, Gloucestershire.

Shopping centres

From the Director, British Road Federation

Sir,—The Minister for the Environment's promise to restrict the development of large shopping centres (October 15) may attract popular acclaim. Regrettably, right or wrong, it does nothing to address the problem of which these proposed developments are a symptom.

Perhaps he should begin by asking why they are proposed in the first place. Clearly the developers expect to succeed. This in turn anticipates a wide measure of support from shoppers. One can only conclude that shoppers are inclined to favour such developments which can be reached by car as well as public transport and which offer ample parking space.

Compare this with the inconvenience, congestion and other factors which discourage shoppers from existing centres. Urgent action is needed to redevelop our urban centres — by all means in public-private partnership — to provide facilities which cater, among other things, for the demands of personal mobility. Without this our cities will die. We need to cure the illness not suppress the symptoms. Peter J. Witt, 6, Portugal St, WC2.

Bias in the ballot

From Mr R. Selby

Sir,—The method used for selecting successful applicants for the recent TSB share issue requires widespread condemnation by all who value democratic principles. It is quite apparent that applications were balloted in batches, with no attempt being made whatsoever to achieve any equitable distribution where more than one member of a family unit applied. The result appears to have been that in many cases husband, wife and children have all been allotted shares, while in many others no member of a family received

shares at all. When Sir John Read gave as his stated aim the achievement of as wide a spread of share ownership as possible, most people also understood by this that the distribution would be as fairly allocated as possible.

No attempt to achieve this seems to have been made. The result has been that many families have achieved a multiple profit on their shares, while many others have received nothing. This can hardly be deemed democratic or even "fair" in any sense of the word; indeed it lends the impression to persons who have not previously invested on the stock market that the whole procedure is little more than a gamble.

While the rejection following an equitable method of balloting would naturally have resulted in disappointment for many shareholders, it would not have left the same bitter impression had it been announced that I write to express, which I believe was felt by many people, including those who were successful in their applications. R. A. Selby, 54 Arden Road, NS.

Entirely fair basis

From Mr O. de Baer

Sir,—Mr J. Deeley (October 21) suggests that the TSB ballot discriminated in favour of single applicants (two adults, two minors, same surname, same address) were all successful. I thought that perhaps the TSB was trying to encourage long term investors through consolidation by families.

Anyway as far as we are concerned the basis chosen was entirely fair. O. R. de Baer, 8 Gertrude Street SW10.

Development of energy sources

From Mr R. Skelcher

Sir,—I am amazed that Sir Christopher Cockerell (October 16) with all his engineering experience should insinuate that nuclear fission reactors will be needed for ever.

Looking back over our shoulder we see that Chadwick discovered the neutron just over 50 years ago. Prior to that time there could have been little if any thought of producing energy by splitting uranium atoms. It seems highly likely that in 50 (or maybe a 100) years' time energy sources far superior to nuclear fission will have been developed. Nuclear fusion is clearly one such possibility. Surely the present nuclear power stations are but a passing but important phase in man's development of energy sources. B. W. Skelcher, Summer Place, Goldings Lane, Leiston, Suffolk.

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Cautious Hong Kong hedges its bets

THE commitment of Britain and China to the joint declaration that sets out the terms under which Hong Kong will be handed into Chinese sovereignty in 1997 "will be an assurance and an encouragement to you", Queen Elizabeth said on her arrival in the British territory this week.

But to decide whether confidence in the future has been restored by the Sino-British agreement one need only recall the unprecedented public campaign in Hong Kong over the past six months opposing the transfer of power to China. Plans to build at Daya Bay, close to Guangdong province's border with Hong Kong.

Underlying the campaign is not just a fear of nuclear power in the wake of the accident at Chernobyl in the Soviet Union, but a fear that Chinese bureaucrats will be in control of the plant. Many of those who doubt Peking's ability to run a nuclear power plant fear that it will similarly be unable to run a finely tuned economy like that of Hong Kong.

Many of Hong Kong's professional and middle classes are sufficiently nervous about the future to be investing large sums overseas. They are educating their children outside the territory, and many are actively seeking a foreign passport - preferably Canadian, American or Australian.

The British National (Overseas) Passport being offered by Her Majesty's Government for use by Hong Kong people as a travel document after 1997 has been recognised for what it is - something worth little more than the paper it is printed on.

The mood in Hong Kong, however, is far from one of unmitigated gloom. There is full employment, inflation hovers around 3 per cent and the stock market is reaching record highs, with share prices 40 per cent higher than they were six months ago.

The economy is likely to grow by about 5 per cent in real terms this year, with exports up by about 20 per cent. The scope for earning money remains greater than almost anywhere else in the world.

As one entrepreneur with substantial investments in Canada recently noted: "My investments in Canada are ensuring security for my family's future, but my investments in Hong Kong are ensuring my family's living." But even he would not admit to deep pessimism about post-1997 Hong Kong. In classic Chinese style, he said he was merely hedging his bets.

The most pressing concern to the Hong Kong Government is whether this widespread bet-hedging habit is draining such substantial resources out of the economy that critical investments for the future of the territory's industries are not being made. Officials would say the jury is still out.

Textile manufacturers have in the past year been heavy local investors. They were given little choice when the protectionists in the US administration forced through "country of origin" legislation that brought to an end Hong

David Dodwell reports on the nervous mood pervading Hong Kong despite Queen Elizabeth's reassurances

Kong's practice of having knitwear panels made in China.

But the electronics industry - Hong Kong's second most important manufacturing sector - is lacking investment at a time when great structural changes in the industry are needed if local manufacturers are to keep abreast with competitors in Taiwan and South Korea.

Mr Holger Kluge, until recently the head of the Canadian Imperial Bank in Hong Kong, estimates that since 1975 Hong Kong people have invested more than US\$5bn in Canada alone - most of it in property.

Ms Andrea Eng, a partner in Colliers Macaulay Nicolls, one of Vancouver's most prominent property companies, estimates that Chinese interests own about 5 per cent of downtown Vancouver. They are understood to own a similar proportion of San Francisco's downtown property.

The Canadian Commission in Hong Kong estimates that in 1985 alone, about 3,000 migrants to Canada invested a total of Cdn\$1bn (US\$719m). At present about half of Canada's immigrants come from Hong Kong.

Officials in Hong Kong insist that none of this need necessarily be bad for the territory. They point out that Hong Kong's most prominent businessmen - including Li Kashing, Sir Yue-Kong Pao and Lord

They have learned to survive in the past, and expect to continue to do so in the future. They are unlikely to be among the madly optimistic throngs that have this week given Queen Elizabeth an enthusiastic welcome on her second visit in 11 years.

Many would share the views of Mr Martin Lee, the maverick political figure who has been a thorn in many sides since he was elected to the Legislative Council last year. Referring to the Queen's comments, Mr Lee said: "The Sino-British agreement is certainly insufficient as an assurance and encouragement - because two years have elapsed since its signing and there are clear signs which worry us."

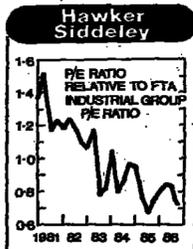
Will both Governments really give to Hong Kong a system of government which will ensure that the interests of the people will be protected when there is a conflict of interest between the central government and the Hong Kong special administrative region?

But even Mr Lee would not admit to unmitigated gloom. If there were no hope, he argues, then there would be no point in spending so much energy campaigning over the territory's political future. While he devotes so much time to political activity, his potentially lucrative legal practice will continue to be neglected.

When he decides to throw in the political towel and pour his energies back into his legal practice - that will be the time to take out and dust down the "jittery city" theories.

THE LEX COLUMN

Hard times for Hawker



Hawker Siddeley's results tend to catch the market unwares, being consistently much better or much worse than the run of expectation. On this occasion, Hawker's half-year profits were flatter than even the flattest projections in the City, at a virtually unchanged £72.1m. And such was the disappointed and equivocal mood in which engineering analysts trooped back from seeing Hawker in St James's Square that the shares carried on falling thereafter.

Down 33p to 415p on the day, Hawker has given up all the gains that flowed earlier in the year from connecting falling oil prices with thoughts of a boost to engineering demand. In fact, the balance of Hawker's customer base was tilted exactly the wrong way for falling oil prices to be good in the short term: it has lost Middle Eastern orders for diesel and generators, but has not enjoyed a compensating surge in oil-importing countries.

So far as the UK is concerned, engineering output peaked in the third quarter of last year and the effects of falling demand are beginning to show in current profits across the industry. Hawker, though large and with the stability that comes from a diversity of product, is no exception.

Though Hawker can make a reasonable case for seeing a recovery next year (given the lags between orders and completions) it has a lot to do if it is to win back friends in the market. The relative decline of Hawker's shares over the past five years reflects doubts over a company that accumulated cash, and did not deliver the growth to compensate for its low level of dividend distribution. Now that Hawker has decided to acquire a scattering of technology businesses, with the intention of buying growth and ultimately raising its return on capital, the change of tack may have come too late to reverse the tide. If the direction from making acquisitions turns out to be greater than from sitting on a heap of cash, Hawker's relations with the market are unlikely to improve.

(or more rational) than a change of mind in the light of altered circumstances. No doubt there is some good explanation for Mr Saul Steinberg's shift of attitude towards Mercury International over the 11 months since agreeing not to lift his holding in Mercury above 10 per cent.

Since Mr Steinberg could presumably have sold out when Mercury shares stood at 620p in June, it is a double-edged vote of confidence in Mercury to think about buying more shares 100p lower down. To do so gives Mercury a pat on the back in the last week before its structure is put to the full test of the open international market. At worst, Mr Steinberg must be taken an arbitrager - sorry, long-term holder - protecting his investment. At any rate, the latest evolution of his intentions was worth 90p on the share price yesterday evening, a hefty valuation of Mr Steinberg's changing whim.

Nato endorses US position at Reykjavik

By DAVID BUCHAN IN GLENLEAGLES, SCOTLAND

NATO DEFENCE ministers yesterday endorsed US negotiating proposals presented to the Soviet Union 10 days ago in Iceland, in a formal communiqué that papered over alliance differences on the future course of arms control.

At the close of their Nuclear Planning Group meeting at Glenleagles, Scotland, Nato ministers said the US proposals provided "the opportunity for historic progress", in the context of Nato policy to maintain "only the minimum number of nuclear weapons necessary for deterrence."

For the first time Nato as a whole stressed that there should be a link between reductions in medium and short range missiles in Europe.

Mr Casper Weinberger, the US Defence Secretary, said the US ex-

position of 55 Soviet diplomats "should have no bearing" on the desirability and necessity of reaching arms control accords with Moscow. He called the US move "an appropriate response for an unjustified expulsion" of five US diplomats earlier from the Soviet Union.

The link between medium and short range missile negotiations arose out of an anxiety chiefly, but not solely, on the part of West Germany, that total removal of US and Soviet medium range missiles - as foreshadowed in Iceland - would leave Nato facing vastly superior numbers of Soviet shorter range nuclear weapons.

Alliance differences in tactics over whether to seek a zero-zero deal on medium range Euro-missiles separately or in conjunction with new limits on Soviet short range weapons, emerged in the communiqué.

Nato, on the one hand, warned the Soviet Union not to hold a medium range missile accord "hostage to any other agreement." Since the Reykjavik summit, Moscow has threatened to tie its removal of SS20 medium range missiles from Europe to resolution of its dispute with the US over Star Wars strategic defence research.

But almost in contradiction, Nato ministers also stressed that a medium range missile agreement should be "accompanied by other appropriate provisions" on Soviet missiles with a range of less than 1,000 km. Bonn is understood to want Moscow to negotiate on missiles with as short a range as 150 km.

Both Mr George Younger the UK Defence Secretary who hosted the NPG meeting, and Mr Weinberger yesterday emphasised that all nuclear and conventional forces must be taken into the equation of deterrence.

Of allied countries most affected by the latest US proposals, it was clear by the end of this meeting that West Germany was most anxious about shorter range missiles being left out of the potential accord on Euro-missiles.

Mr Weinberger won formal support from all countries except Denmark and Greece for his Strategic Defence Initiative research programme "as permitted by the Anti-Ballistic Missile Treaty."

Nato risks delay on missiles, Page 3

Further blow to UK oil industry

By Mervyn Swainson and Lucy Kelly in London

THE RECESSION on the world oil industry has caused another victim, which includes the Howard Davis fabrication concern, called in the receivers last month, and Caronhall Engineering, another offshore supply company, has been liquidated.

Peat Marwick, the receivers to ITM, said the group's employees would continue to work on existing contracts while opportunities for selling parts of the group were considered.

ITM has been built from nothing over the last seven years into a diversified group ranging from ownership of supply vessels and rigs to fabrication yards.

The latest moves are further evidence of the extent to which costly North Sea oil development is suffering from price cutting by the main Middle East oil producers.

They are likely to fuel fears among unions that up to a third of the 25,000 workers in the British offshore sector could be made redundant by the end of next year.

According to the UK Offshore Operators' Association, exploration in the North Sea is likely to be cut by about 40 per cent in the second half of this year compared with a year ago.

Brown and Root (UK) and Saipem, announced plans to merge their UK construction operations as a way of surviving the industry's problems.

Brown and Root (UK) is part of the US Halliburton Group and Saipem is the pipelaying and drilling arm of Italy's ENI State-owned energy group.

The plight of ITM, which is based in Middlesbrough north-east England, is the third blow to the UK oil industry recently. John Howard, which includes the Howard Davis fabrication concern, called in the receivers last month, and Caronhall Engineering, another offshore supply company, has been liquidated.

London Exchange analyses trading costs

By CLIVE WOLMAN IN LONDON

THE London Stock Exchange yesterday published its first comprehensive analysis of the current costs of buying and selling securities which will serve as a baseline from which to measure the impact of next week's "Big Bang" deregulation.

The results show that the total commission received by stockbrokers for equity deals over the year to June 30 was £738m. Jobbing firms are estimated to have received another £100m from the profits (before expenses) made from their dealing spreads.

These figures are lower than expected and may force the larger financial conglomerates who have bought stockbroking firms to revise downwards their profits forecasts for the period after Big Bang.

The main reason for the low figure is that the average commission on deals in equities and government securities has fallen sharply over the last three years, from 0.86 per cent to 0.43 per cent, even before the minimum commissions scale is abandoned.

The survey also provides the first overview of the size of the market for stockbroking and market-making services. A more limited analysis was carried out in early 1983, but the results were not published as they involved issues in the case that the Office of Fair Trading was bringing against the stock exchange, which was settled later.

The surge of new entrants and

fresh capital into the stock exchange is indicated in the updated figures, published in the survey, of the number of market-makers there will be from next week in each quoted security.

The exchange is pleased by the number of market-makers in the less actively-traded, "gamma" and "delta" stocks. "The market-makers have turned out to be more widely spread across the groups than we expected," said Mr Keith Galbraith-Maxson, of the exchange's markets committee.

The stock exchange has also relaxed some of the requirements on market-makers and brokers to report their trades in gamma and delta stocks. The new ruling is that all such trades may be bundled together and reported only at the end of the day, with information on the timing of each trade.

The concession has been made partly because of the difficulties some firms are facing in using their new computer technology. But one firm, Credit Suisse Buckmaster and Moore, yesterday defended the stock exchange against those firms which criticised its central computers after Saturday's Big Bang dress rehearsal.

"We invested enough to make sure we had no problems in linking up with the stock exchange," said Mr George Lyne. "We have tested their system and found no problems. They are being unfairly criticised."

Electronics deal, Page 11

Moscow expels envoys

Continued from Page 1

plomats in the Soviet Union. He said in future the Soviet Union would limit the number of US diplomats to the US ceiling of 251 for Soviet diplomatic staff in the US.

Mr Gennady Gerasimov, the Soviet Foreign Ministry spokesman, said the Soviet embassy in Washington employed few US citizens while the American embassy in Moscow and its consulate in Leningrad employed many local staff, third-country nationals and US di-

plomats temporarily seconded to the US missions in the Soviet Union.

In future all these will be limited in number with all local Soviet staff being withdrawn, a ban on hiring.

The US has long taken the view that many of the local Soviet workers, employed for example as drivers and cooks, are engaged in spying.

Dassault to cut jobs after fall in orders

By PAUL BETTS IN PARIS

DASSAULT-BREQUET, the French state aircraft manufacturer, has been forced to make job cuts for the first time in the face of too few new orders.

The job reductions also come at a time of uncertainty inside the group over the appointment of a new chairman to succeed Mr Benoît-Claude Vallières, whose mandate expires at the end of this month.

The French group told a works council committee meeting yesterday that it would announce a job reduction programme next month.

This is expected to involve about 700 jobs out of Dassault's total workforce of about 16,000.

The job reductions have been forced upon the company because Dassault has failed to offset the loss

of the big Saudi Arabian defence contract for 72 jets which went to the rival European Tornados aircraft last September. Since then no new major contracts for its Mirage 2000 jets, including with Morocco, Jordan and Turkey, have been finalised largely because of financing problems.

Dassault has sold a total of 299 Mirage 2000s and has about 200 still to build.

Further uncertainties have come from the sluggish state of the small business aircraft market and the lack of a firm decision by the French Government on Dassault's new Rafale fighter prototype, which is intended to lay the basis for France's new advanced combat fighter aircraft scheduled to enter service in the mid-1990s.

World Weather

Location	Temp	Wind	Cloud	Pres	Humid	Vis	Wind	Cloud	Pres	Humid	Vis
Amster	11	W 12	100	1013	85	10	W 12	100	1013	85	10
Antwerp	11	W 12	100	1013	85	10	W 12	100	1013	85	10
Brussels	11	W 12	100	1013	85	10	W 12	100	1013	85	10
Geneva	11	W 12	100	1013	85	10	W 12	100	1013	85	10
London	11	W 12	100	1013	85	10	W 12	100	1013	85	10
Paris	11	W 12	100	1013	85	10	W 12	100	1013	85	10
Rome	11	W 12	100	1013	85	10	W 12	100	1013	85	10
Toronto	11	W 12	100	1013	85	10	W 12	100	1013	85	10

L'Air Liquide rights

Continued from Page 1

Royce said yesterday that L'Air Liquide was not expected to need the full credit line since it had raised \$50m from the sale of part of Big Three's oil service activities.

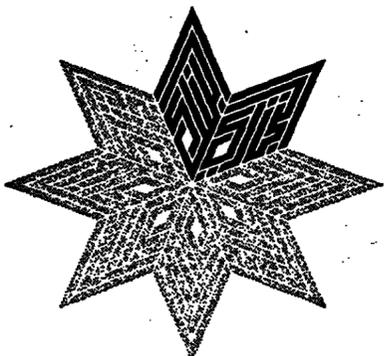
He said the French group was not interested in Big Three's energy businesses but in its industrial

Avis Europe

Morgan Grenfell's job of pricing the Avis Europe issue was even more delicate than usual. A flop would be especially embarrassing, while a big premium in early trading would annoy the sellers, Wesray.

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RECRUITMENT CONSULTANTS

Top reshuffle at Cominco

BY BERNARD SIMON IN TORONTO

A SWEEPING reshuffle of senior management has taken place at Cominco, the west coast lead zinc and fertilizer producer. The company was acquired earlier this month from Canadian Pacific, the railroad and industrial group, by a Canadian, West German and Australian consortium led by Teck Corporation of Vancouver, which has interests in gold and coal mining.

Mr Norman Kevill, Jr, aged 48, Teck's president, whose family are the controlling shareholders of Teck, takes over as chairman of Cominco. Teck's senior vice president in charge of mining, Mr Robert Halbauer, 36, becomes Cominco's president and chief executive officer. Mr Norman Anderson, the chairman and chief executive has taken early retirement.

Cominco's former president, Mr William Wilson, remains with the company, but with responsibility only for the metals division. The board has also been reshuffled, with Teck and its



Mr Norman Kevill, Jr, whose family are controlling shareholders of Teck

concern, naming eight directors to replace Canadian Pacific nominees. Several board committees have been abolished, but one new group has been created to concentrate on restructuring and remanaging the debt-laden Cominco.

A Teck official indicated that the new owners' highest priorities will include reducing Cominco's debt, which totalled C\$74m at the end of 1985, while developing its rich base base metal assets, which include the Red Dog zinc deposit in Alaska and the Highland Valley copper project in British Columbia. Cominco, Metallgesellschaft and MIM between them are expected to control about a third of the west's zinc output.

Mr John Lydall, mining analyst at First Marathon Securities of Toronto says: "The infusion of talent from Teck and its partners into the control positions at Cominco will be a positive influence because of their hands-on, entrepreneurial management style."

President quits Chemical New York

BY OUR FINANCIAL STAFF

MR ROBERT I. LIPP has resigned as one of the three presidents of Chemical New York Corporation, a leading US bank holding company, to join Commercial Credit Company as senior executive for consumer services. Mr Lipp, aged 48, was in charge of Chemical's consumer banking unit. He takes up his new post on November 1.

About 71 per cent of the shares of Commercial Credit, formerly the finance unit of Control Data,

the Minneapolis-based computer corporation, are being offered to the public this month under a plan devised by Mr Sanford J. Welli, the former president of American Express Company, the travel, banking and insurance concern. Mr Welli will become chairman and chief executive officer of Commercial Credit.

Mr Lipp leaves Chemical after a 23-year stint. He says the new job "represents a different and good opportunity." It is understood that he will have an equity interest in Commercial Credit. He earned \$680,000 in 1985 as a Chemical president and director.

Mr Lipp will oversee Commercial Credit's savings and loan, consumer finance, insurance and other consumer-related operations.

He was involved with Chemical's retail banking strategy including the development of credit card operations and home banking.

McDonald's picks young chief

By Our New York Staff

MR MICHAEL QUINLAN, 41, president of McDonald's, is to become chief executive officer of the fast food restaurant chain from March 1 next year.

His appointment follows the tradition of having young chief executives at the group. Mr Fred Turner, 53, who announced Mr Quinlan's promotion, was named chief executive by Mr Ray Kroc, McDonald's founder in 1973.

Mr Quinlan joined McDonald's in 1968 as a summer mail clerk while still studying at university. He rose through the positions of store manager, supervisor, district manager, regional manager, vice president, senior vice president, and president of the US business to his present post as president and chief operating officer of the corporation.

Mr Turner joined McDonald's in 1966, and also worked through the ranks. He was appointed president in 1985 when there were 967 stores with sales of \$266m in three countries. Now sales top \$1.1bn, from over 9,000 stores in 43 countries.

Mr Turner will continue as chairman of the board and will be chairman of a newly-formed executive committee. He says: "I feel it is time to pass the CEO baton to Mike."

He is ready and I am comfortable the timing is right. Our McDonald's system will benefit from this evolutionary change and there is more than enough for everyone to do. McDonald's is and will continue to be a full-time commitment for me."

CBS reorganises publishing group

BY DAVID BLACKWELL IN NEW YORK

CBS, the US television and entertainment group, announced that Mr Peter Derow has left the post of president of its publishing group, and that 14 members of his executive staff have also left.

Mr Derow, 46, who has held the post for five years, will continue as a consultant to CBS on publishing matters.

The changes in the publishing staff means that Mr Peter Diandis, president of the magazine division, and Mr Henry McQuillen, president of the CBS educational and professional publishing division, will report directly to Mr Laurence Tisch, acting chief executive of the group.

Mr Tisch, chairman of Loews Corporation, the diversified insurance and hotels concern, which has a 24.9 per cent stake in CBS, took up the management of CBS after Mr Thomas Wyman resigned under pressure on September 10. He has been pushing for fewer management layers and quicker decision making, seeking to streamline the group and reduce costs in the face of weak television and advertising revenues.

Finance head of IBM

BY OUR NEW YORK STAFF

LEADING US computer maker, International Business Machines, which suffered a 27 per cent drop in third-quarter profits, has appointed Mr Frank Metz, 52, a senior vice president, as chief financial officer and head of the corporate finance and planning staffs.

He succeeds Mr Allen Krowe, 54, and also a senior vice president, who becomes corporate executive responsible for worldwide development and US manufacturing at two of IBM's four product groups, as well as for R&D, which makes telecommunications equipment.

Mr Krowe's job is a new post. The two groups for which he has responsibility make and develop,

among other products, personal computers, work stations, and small and intermediate sized computers.

Mr Metz, who was group executive for the information systems and products group, has also been appointed a member of IBM's management committee. He continues as a member of the corporate management board, as does Mr Krowe, who is already a member of the management committee.

The two groups now headed by Mr Krowe previously reported to Mr Jack Kuehler, 54, also a senior vice president. Mr Kuehler retains responsibility for the information systems and storage group and the information systems technology group.

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Candidates for the more junior analyst positions should have a minimum of one year's post-qualification experience together with a good basic knowledge and appreciation of computerised financial systems.

Prospective consultants should have been qualified at least three years and should have been directly involved in the development and implementation of financial systems for at least part of

this period. Experience of mainframe or minicomputer-based packages is particularly relevant.

We continue to grow and can offer outstanding opportunities to broaden your experience in a wide variety of industries and to work with stimulating colleagues from a number of disciplines. Promotion prospects are excellent within Peat Marwick for those wishing to pursue a career in consultancy.

If you are interested in joining us and are based in the UK, please write in confidence enclosing a brief summary of your qualifications and experience with remuneration history, quoting reference FT/OCT6, to David Todd.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co., Management Consultants,
1 Fuddle Dock, Blackfriars, London EC4V 3PD.

Senior Management Accountant

International Group
London
c£28,000 plus car

This internationally known high profile company in the consumer products area with several billion pound turnover has experienced rapid growth as a result of its dynamic acquisition policies. Resulting from this growth there have been significant changes to the pattern of corporate cash flows. To manage the changing financial operations, the company is installing a complete range of new treasury systems and forming a new and progressive young treasury team.

The role of the Senior Management Accountant in the treasury team will involve taking immediate responsibility

for reporting on projected cash flows, currency positions and interest costs to senior management at Director level, co-ordinating and controlling inputs to existing systems, implementing computerised systems as well as their enhancement and the development of new systems.

Ideally candidates will be graduate qualified accountants with ACMA, ACCA or ACA, be aged 28-32, and have several years experience as a management accountant within a large and diversified group in a lean headquarters function.

This is a high profile job within a high

growth environment in which the person appointed will be expected to be a self-starter and have the confidence and business maturity to justify his or her forecasts.

Candidates interested, who possess the relevant qualifications and experience, should write enclosing a full CV and salary details, quoting reference MCS/1018 to: Michael Madgwick, Executive Selection Division, Price Waterhouse Management Consultants, No 1 London Bridge, London SE1 9QL.

Price Waterhouse

Finance Director

(Designate)

A City based small group of companies in the Reproduction and Printing Industry, require an energetic young qualified Accountant with at least 5 years post-qualification experience in commerce or industry, to take charge of all Accounting functions. The successful candidate will be expected to run a computerised system with a small staff and provide financial advice to the Executive Team.

Apply to: Write Box A0312,
Financial Times,
Canon Street,
London, EC4P 4BY

FINANCE DIRECTOR

London FCAs 35-45

c.£50,000 + car + benefits

Our client is a prestigious firm of surveyors and property consultants with offices throughout the U.K. and overseas. They have experienced considerable growth over recent years and are seeking to appoint a Finance Director who will play an active role in their continued expansion.

The Finance Director will be responsible for co-ordinating all management reporting from the various locations throughout the U.K. and overseas and for recommending improvements in information and control systems. In addition, the firm manage substantial funds on behalf of clients and the Finance Director has overall responsibility for ensuring that these are handled in accordance with laid down regulations.

Applicants will be chartered accountants in their late thirties or early forties with a proven track record, preferably gained in a progressive service industry. Strong personal attributes are also required as is a flexible attitude to problem solving and sound administrative skills.

For further information, please write with a copy of your C.V. to Bruce Page C.A. or George Ozmod B.A. (Oxon) at our London address quoting reference no. Z178.

410 Strand, London WC2R 0NS. Tel: 01-936 9501
163a Bath Street, Glasgow G2 4SQ. Tel: 041-226 3101
Innis Buildings, Water Street, Liverpool L2 0BA. Tel: 051-227 1412
113/115 George Street, Edinburgh, EH2 4JN. Tel: 031-223 7744
Brook House, 77 Fountain Street,
Manchester M2 2EE. Tel: 061-236 1553

**DOUGLAS
LLANERIAS**

Douglas Llanerias Associates Limited
Accountancy & Management
Recruitment Consultants

DIA

Company Secretary

William HILL

Leeds

c£26,000 + car + benefits

Our client is the William Hill Organization Plc, the highly successful betting subsidiary of Sears plc, which operates in excess of 1,250 Betting Offices both in the UK and Europe.

They require a Company Secretary to take full responsibility for all statutory duties, pension matters, insurances, legal work and the Company's purchasing requirements. The successful applicant will work closely with the Board in the formulation of policy and corporate decisions.

Candidates, probably aged 30-45, should be qualified Chartered Secretaries or Solicitors,

who can demonstrate a strong commercial background, gained in a fast moving competitive environment. Well developed communicative skills, a strong personal presence and commercial awareness are prerequisites of the appointment.

The package includes generous relocation expenses where applicable, a fully financed Company Car, Pension Scheme, free Life Assurance and Private Medical Care.

Please write to Alan Dickinson, A.C.M.A., quoting ref: L8224, giving full details of career to date, at Michael Page Partnership, 13/14 Park Place, Leeds LS1 2JF (Tel: 0532 450212).

Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Team Leader - Internal Audit International Banking Group

c£17,500 plus benefits

International Travel

City based

Excellent prospects

The development of the capital and securities markets and global banking calls for improved financial and management information systems. We are looking for a team leader to carry out a variety of special assignments in addition to supervising routine tasks.

A market leader, as well as a market maker, our client is a British bank, operating internationally. They are making a major investment in people as well as in Information Technology to ensure their continued success.

A qualified Chartered Accountant, the successful candidate will need good interpersonal skills in addition to a sound technical accounting background. Previous experience in a banking or securities environment would be an advantage. The post offers exceptional career prospects in addition to an excellent package.

For more information about this vacancy, Ref: 676 and to arrange an initial interview, please telephone John Pitt on 01-608 0488, or send a full c.v. to our London office at the address below.

**John Hacker
associates**

LIMITED

LONDON: Charterhouse Chambers, 18-21 Charterhouse Square, London EC3M 3AH Tel: (01) 6080488/LEEDS: Yorkshire House, Great Street, Leeds, West Yorkshire LS1 5RN Tel: (0532) 488 702

Recently-qualified ACCOUNTANT

An opportunity exists in a private Licensed-Deposit Taker based in the West End of London for a recently qualified accountant with computer experience.

Reporting to the Company Secretary, the responsibilities include working with both computerised and manual accounting systems for the preparation of financial statements and forecasts, as well as dealing with movements of funds and administrative, company secretarial and taxation matters. Success in this role should ensure excellent career development within this organisation. Previous banking experience is not required.

The financial rewards for the successful candidate are commensurate with experience and will be highly competitive.

Please write giving details of age, education, experience and present salary to Box A0308, Financial Times
10 Cannon Street, London EC4P 4BY

Financial Director

Construction-Main Board

c.£35,000 p.a.

London

An established Group of construction companies (T/O c.£40m) of high repute operating principally in the South East wishes to appoint a Financial Director of the parent company, reporting as an executive to the Managing Director with responsibility for leading the financial function in all aspects and for working within the Board on future developments.

Candidates must have held a senior accounting appointment in construction, preferably at Director

level, and be experienced in the disciplines of managing a public company.

Age indicator: 40/45 years.

Salary negotiable about £35,000 p.a., car and benefits usual in a major company. Based in London.

Please write stating age, current salary, and how you meet the Client's requirements, quoting reference 175. No information will be disclosed without permission.

William MILNER
Management & Selection Consultant

1 Spencer Parade,
Northampton NN1 5AA.
Tel: Northampton (0604) 252288

The following APPOINTMENTS appeared yesterday

Japanese Security Sales
Marketing Executive
Corporate Finance
Investment Manager
Bond Salesmen
Corporate Fx Dealer
Euronote Sales Specialist
General Manager
Trading Analyst
International Capital Markets
Product Development

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON - FRANKFURT - NEW YORK

1st MOVE A.C.A.

City

c£20,000 + Car + Bonus

Our client is a major US financial services group whose main operations cover the International Equities, Commodities and Capital markets. Formidable growth has been enjoyed by the London Office, both in volume and profitability, over recent years.

Directly responsible to the London Controller, the appointee's duties will include the analysis, supervision and reporting of a broad range of financial accounting tasks. Moreover, a significant contribution will be required in related management reporting areas.

Ideally candidates will be in their mid 20's, with some exposure to the financial services sector and/or international reporting procedures, gained via a respected professional practice.

Please refer in confidence to PHILIP GRIFFITHS for applications details.

HUDSON SHRIBMAN
THE COMPLETE FINANCIAL SELECTION SERVICE

Vernon House, Sicilian Avenue, London WC1A 2QH. Tel: 01-831 2323

Accountancy Appointments

Christie-Tyler PLC

FINANCE DIRECTOR (DESIGNATE)

from £20,000 + Car + Profit + Bonus

Christie-Tyler PLC the leading furniture manufacturers in the UK and a member of the Hilldown Holdings Group, has a vacancy for a Finance Director at one of the subsidiary companies. The company, which is based near Cardiff is fully autonomous and a market leader within the upholstery industry.

Candidates, preferably between 28 and 36 years, must be qualified Accountants with previous experience at a senior level in industry or commerce. The person must have sound commercial awareness and be prepared to take an active role in the general management and development of the Company in addition to controlling all financial and administrative aspects.

This is an excellent opportunity in an interesting environment and offers good prospects for further career development within the group. The package includes £20,000 plus a bonus based on results together with benefits which include a car, pension, free life assurance and BUPA.

Please apply with full career and personal details to: K.C. O'Sullivan, FCA, Group Finance Director, Christie-Tyler PLC, Brynmeyr, Bridgend, Mid Glamorgan CF32 8LN.



FINANCIAL SERVICES

NORTH WEST

Acquisition and diversification by this substantial, fast-growing, worldwide institution has created the following opportunities, where personal ambition and ability are the only limitations to development.

Chief Accountant

c£30,000, Excellent Benefits

After an initial period of systems and business familiarisation, you will control the management accounts and specialist functions, with responsibility for setting and implementing strategy. Business growth demands timely, accurate information for decision-making and to ensure availability is a primary objective. Aged 30-40, a graduate and qualified, you will be an experienced manager, preferably within a service industry and certainly be accustomed to working with large, sophisticated computerised systems. Goal-oriented and used to tight deadlines, you must be able to demonstrate a record of significant achievement in your present position.

Job Reference 3007A

Management Accountant

c£18,000, Excellent Benefits

With reporting responsibility for allocated sub-divisions within the Group, credibility of the management information is vital. Working with the operations and systems departments to develop procedures and with functional heads for implementation and achievement of systems integrity, the challenge is large and rewarding. A young qualified accountant with some large system experience, you will be motivated by problem-solving and by influencing action from others.

Job Reference 3007B

The benefits package is what you would expect from a large financial institution. Our client is an equal opportunities employer.

Financial Accountant

c£18,000, Excellent Benefits

Responsibility is for the day to day running of one of the financial accounts functions handling high data volumes. Ongoing systems development will involve close liaison with other professionals. Qualified and probably still in your 20's, you will ideally have some staff management experience and be creative, with the energy and drive to lead and achieve results in an active environment.

Job Reference 3007C

Hoggett Bowers

Essential Search and Selection Consultants

D.A. Teale, Male or female candidates should telephone in confidence for a Personal History Form, 061-832 3500, Hoggett Bowers plc, St. John's Court, 78 Gartside Street, MANCHESTER, M3 3EL.

Nationwide Building Society

a leading financial institution with assets exceeding £11 billion, invites applications from qualified Accountants for the position of

MANAGEMENT ACCOUNTANT

£21,600 + Car and benefits

within the Finance Division of its Head Office in High Holborn

This key post, which has become vacant as a result of internal promotion, provides an excellent opportunity for someone with substantial post qualification experience, gained preferably within the financial sector. It is likely that the person appointed will be aged under 35 and also possess experience of both mainframe and micro computer applications.

As the head of a small professional team, you will have responsibility for the whole of the Society's management accounting function, encompassing budgetary control, forecasts, financial reporting and the detailed analysis of profitability. You will also be expected to play a major part in the further computerization of accounting systems.

The Society is now entering one of the most exciting periods of development in its 102 years history, due partly to the range of business opportunities stemming from new Building Society legislation. Within this environment it is anticipated there will be considerable scope for career advancement.

The Society offers an attractive package of benefits and assistance with re-location will be available where appropriate.

Candidates should send full C.V. particulars, including current earnings, to the address below to reach the Recruitment Manager no later than 3rd November 1986.

R N Wharton Recruitment Manager
Nationwide Building Society
New Oxford House
High Holborn London WC1V 6PW

An Equal Opportunity Employer

V.A.T.
CORPORATION TAX
INCOME TAX
C.G.T.
V.A.T.
CORPORATION TAX

YOUNG TAXATION PROFESSIONAL

Develop your career with a leader in the energy field

c£20k

Central London

Our client, one of the largest UK organisations and a leader in the energy field, is seeking a young taxation specialist to play a key role within the small head office taxation team.

Your brief will be both varied and demanding covering the complete spectrum of personal and corporate taxation. Key tasks will include advice to associated and subsidiary companies in respect of investment programmes which will involve research. There will also be compliance work and personal tax advice.

You should be a qualified accountant probably with a minimum of one year's taxation experience or a trained Inspector of Taxes, keen to develop a career in industry.

This is a challenging role, providing considerable scope to develop your taxation skills, as well as offering very good long term career prospects.

Salary for discussion as indicated plus valuable travel subsidy.

Please write - in confidence - with full personal and career details to Philip Bainbridge, Selection Consultant, ref B.39031, MSL International, 52 Grosvenor Gardens, London SW1W 0AW.

MSL International
Executive Search and Selection

Appointments Advertising

£41 per single column centimetre and £12 per line
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For further information, call:

LOUISE HUNTER 01-248 4864
JANE LIVERSIDGE 01-248 5205
DANIEL BERRY 01-248 4762

ALPS

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LTD
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3576 Telex 887374

A varied and interesting appointment - scope to reach the Board of a subsidiary company within 3-5 years



FINANCIAL AND OPERATIONAL AUDIT MANAGER

HONG KONG

£25,000 - £34,000 INCOME TAX 17%

MAJOR INTERNATIONAL GROUP - ASSETS OVER £2 BILLION
This vacancy calls for accountants, (A.C.A. or A.C.C.A.), aged 25-30, who have acquired at least 2½ years successfully heading up consultancy audits or who are fully conversant with conducting internal audits at a similar level. Responsibilities will cover, through 3 separate teams, the planning, scheduling and control of the Group's financial and operational audit, covering the Group's many interests, mainly in Hong Kong and also in Asia Pacific and Australia. Up to 25% away travel will be necessary. The ability to play a key role in assisting the Group as well as individual units achieve greater efficiencies, both through improved management control systems and training of staff in this area is important. Initial remuneration by way of high basic salary + incentive related inducement, negotiable, £25,000 - £34,000, income tax 17%, contributory pension, provident fund, free medical insurance, plus accommodation and assistance with removal expenses if necessary. Applications in strict confidence under reference FOA119/FT, to the Managing Director.

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.
TELEPHONE: 01-588 3576 OR 01-588 3576. TELEX: 887374. FAX: 01-256 8501

FINANCIAL CONTROLLER

up to £25,000 + car Slough

Our client, a fast-expanding group with turnover in the current year anticipated to be approx £5m, is engaged in the car rental industry with services including the operation of its own fleet, supply to local operators and the provision of other related services.

Due to rapid expansion we are now recruiting for the new position of Financial Controller, reporting to the Managing Director, to take direct responsibility for the accounting function through a staff of six. Key areas include financing and funding of assets, management of credit control, further development of computerised systems and the function of Company Secretary.

Applicants should be aged between 28-32, must hold a recognised accountancy qualification and preferably be educated to degree level. Experience of computerised systems within a broad commercial environment is essential. Motor trade knowledge a distinct advantage.

In addition to salary and a 2-litre car, normal benefits, including family health insurance and pension, will be applicable. A full cv, including details of career and salary progression to date, should be sent to: Haines Watts Recruitment Services, Reference: R108, Palladium House, 1-4 Argyll Street, London W1V 4AD.

Haines Watts Recruitment Services
A division of Financial Services
Management Consultancy - Executive Recruitment
Mergers & Acquisitions - Corporate Finance
Company Placements
Basingstoke - Birmingham - Bradford -
Farnborough - High Wycombe - London -
Oxford - Newbury - Reading -
Salisbury - Sheffield - Shrewsbury - Slough -
Wolverhampton.



FINANCE DIRECTOR

London

c£35,000 + Car + SHARE OPTIONS

Hollis PLC, a substantial industrial conglomerate, seeks a Finance Director for its division specialising in the provision of services to the financial and professional sectors. The company is undergoing a period of rapid expansion and plans to quintuple its market capitalisation over the next five years.

Candidates should be well rounded accountants aged 30-40 with a strong technical background, good leadership and communication skills and with considerable experience of developing management information systems. They should also be capable of making a significant contribution to the ongoing commercial development of the division.

Please write to D.E. SHRIBMAN as advisor to the company stating how you meet the requirements and enclosing a curriculum vitae, details of current earnings and a daytime telephone number.

HUDSON SHRIBMAN

THE COMPLETE FINANCIAL SELECTION SERVICE

Vernon House, Sicilian Avenue, London WC1A 2QH. Tel: 01-831 2323



Ambitious young accountant

Young ambitious chartered accountant for new administrative position as part of a small team supporting the vice-chairman of a large public company. The successful candidate, male or female, will be aged around 25 and should be a self starter with a capacity for detail, organisational ability and a desire to work in an environment of varying tasks and demands. Salary negotiable.

For further information write to P.O. Box A0305, Financial Times, 10 Cannon St, London EC4P 4BY.

Assistant Financial Controller

London EC2 c£27,500 inc. Bonus + Car

As a result of internal promotion our clients, a major international firm of investment managers, require an Assistant Financial Controller. Supported by a small, high calibre team, the successful candidate, whilst being primarily responsible for the group's management accounting function, will also hold a watching brief over the computerisation programme, which is about to enter a further stage of development.

Applicants must be Chartered Accountants, preferably with a degree, aged 28-32, who have already gained post-qualification experience with a major professional firm or in a service environment, are commercially aware, self-motivated and strong communicators. A knowledge of taxation and treasury management would be advantageous. Ref: 1409/FT. Write or telephone for an application form or send full details (with a day-time telephone number and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter

Selection Consultants

GROUP FINANCIAL DIRECTOR (Designate)

House-building c. £30,000 + Car

An expanding private house-building company, looking for a Stock Exchange quotation within 3 years, requires a Group Financial Director - Designate having the experience and flair to undertake the control of the finances of the Company.

This is a particularly challenging position as the successful candidate will play a key role in the period before flotation. There is an immediate need to improve the accounting and reporting procedures and to install new computer based systems.

The Company is located West of London, is profitable and enjoys a high reputation for the quality of its houses.

Candidates must be Chartered Accountants and have had at least eight years experience in industry since qualifying. They must be able to demonstrate impressive career progress, have first class technical skills, a good knowledge of computers, and possess leadership qualities to enable them to direct and control a small accounting team.

A salary of approximately £25,000 per annum is envisaged but this could be increased to over £30,000 through a performance related bonus scheme. In addition there will be a valuable share option scheme. A suitable car will be provided and appropriate pension arrangements.

This is an equal opportunity appointment.

For confidential discussion applicants should telephone: 061-236 1557 or send full CV details quoting ref: DSE 62.



MANCHESTER HOUSE, 86 PRINCESS STREET, MANCHESTER M1 6NG Tel: 061-236 1557

Accountancy Personnel

Placing Accountants first

MEDIA/COMMUNICATIONS

CITY £19-24,000 neg

With qualification out of the way, you will offer the commercially pragmatic approach to earn the satisfaction and real time achievement of this offer to directors of 1986. Ref: C6403

63/65 Moorgate, EC2R 6BH 01-638 3955

ACCOUNTABILITY

CITY £22,000+CAR

... doesn't suit every Accountant. But if you view qualification as a passport to decision making, control with newly acquired subsidiary of publishing group should provide stimulus. Ref: GM11

9 Eastcheap, EC3M 1BN 01-626 0666

FINANCIAL ACCOUNTANT

CENTRAL £19,500+BENEFITS

Internationally respected stockbrokers offer an exciting, challenging opportunity to highly motivated, Qualified Accountant able to produce high quality results in a changing environment. Rapid career progression envisaged. Ref: C6300

307/8 High Holborn, WC1V 7LR 01-404 4561

STOP PRESS!

W1 £17,500+CAR

Thriving, USM-bound advertising group seeks ambitious, Qualified Accountant for future directorship! Systems and man-management bias strongly preferred; substantial package; includes share option, BUPA. Ref: C6415

79 New Bond Street, W1Y 9DB 01-493 3813

Accountancy Appointments

Financial Controller

Growth company

c.£19,000 + car + bonus

Our Yorkshire based client is the leader in its particular field of manufacturing. It is growing rapidly by virtue of its belief that a sales-led, high quality production company with a committed, energetic and intelligent team can beat all-comers. Acquisitions are about to increase the size of the company considerably.

This expansion has created the need for a Financial Controller to head up the function in the main operating unit. Candidates must be well-qualified, hard-working, enthusiastic accountants in the age bracket 28-33. It is essential that they are used to controlling staff in

a modern manufacturing environment with computerised systems and relish the prospects of solving problems which arise in an expanding, dynamic company.

The post is no sinecure and demands anything but the nine-to-five mentality. However, the Managing Director believes in sharing out the fruits of success and the bonus can add appreciably to the starting salary which will be in the region of £19,000. In addition a fully-expensed car is provided together with other benefits.

Please send career details, in confidence, to A. D. Percival.

Ravenscroft & Partners

Search and Selection
20 Albert Square, Manchester M2 5PE

Management Accountant

c. £20,000
+ attractive
benefits

City



Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Our client is a well established marine surveying organisation with 30 offices worldwide working on behalf of the international insurance community. Presently embarking on the introduction of its first sophisticated computer systems, our client offers an exciting new opportunity for a qualified accountant to play a leading role in the development of its accounting function.

Reporting directly to the head of the finance function, the job holder will initially work closely with the Accounts Department to understand in depth the systems currently in place. He/she will then be responsible for co-ordinating the specification and implementation of the new computerised systems, in close collaboration with a small in-house systems team.

On completing this major assignment, a range of new accounting and auditing initiatives will open up offering further scope for personal development both in London and through attractive overseas travel.

The successful candidate will be a qualified accountant with a strong practical accounting background, and at least two years' experience of working in an on-line/main-frame business environment. In addition, and as important, are the personal qualities of flexibility and maturity, as well as good verbal and written communication skills.

Please reply in confidence, giving concise career, personal and salary details, quoting Ref. FR888 to: Sarah Orwin, Arthur Young Corporate Resourcing, Citadel House, 5-11 Foster Lane, London EC4A 3DH.

FINANCIAL CONTROLLER

for expanding
Publishing Company
in Central
London location
c. £15,000-220,000

The ideal candidate would be:

- A Chartered Accountant
- Aged between 27-35
- Familiar with computerised systems
- Ambitious
- Self-motivated

Send c.v. in confidence to
Joanne Crossland
ICIS-LOR Group,
23 Upper Brook Street,
London, W1Y 1PD

Salomon Brothers International Limited

EDP SYSTEMS REVIEW

ACA'S/DP SPECIALISTS

EXCELLENT

Salomon Brothers, a leading US investment Banking organisation, has experienced an impressive rise to pre-eminence within the global banking markets. As part of their continuing expansion within the UK and Europe they are now seeking to appoint two high calibre individuals to strengthen their corporate audit and systems review function.

The roles will involve the review of systems during development stages, as well as existing systems in production, whilst addressing all aspects of data centre operations. Responsibilities will extend across locations in London, Frankfurt and Zurich.

These positions will appeal to applicants familiar with EDP audit techniques in an IBM operating environment, who are eager to develop their experience within a success orientated organisation. The successful candidates should have trained with one of the major accountancy firms, have two years post-qualification experience in computer audit or consultancy, and be aged 25-29. They must be able to demonstrate outstanding technical ability allied with highly developed inter-personal skills.

For more information please telephone David Ryves on 01-930 7850 or write, giving brief details, to the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RE. Telephone: 01-930 7850

SYDNEY LONDON HONG KONG.

Jonathan Wren QUALIFIED ACA'S BANKING/FINANCIAL SECTOR

to £25,000 plus full banking benefits

On behalf of a number of our clients, we seek several qualified ACA's, preferably graduates, who have trained with a "Big 8" firm and who are aged between 25 and 32. For the right candidates these positions can offer excellent career prospects. Amongst those available are:-

NO. 2 TO FINANCIAL DIRECTOR

A highly respected, traditional, City financial institution, requires an ACA, preferably with sound bank audit experience, gained within the profession, to undertake the role of Financial Accountant. You will be responsible to the Financial Director for management reporting, systems and statutory returns, as well as the full administrative and financial function of several subsidiaries. Contact Peter Haynes.

INVESTMENT BANKING

Our client, a leading international investment house, seeks to recruit a self-motivated, industrious ACA, to head the accounting function of their new UK and European equities operation. The successful individual will be involved in management accounts, systems design and supervision of the accounts team. Contact Ann A. Winder.

MERCHANT BANKING/AUDIT

Several of our clients, all major UK merchant banks, are seeking recently qualified, graduate ACA's from the "Big 8", aged 25 to 28. The vacancies have arisen within their audit departments and therefore experience of internal audit is essential. Most positions genuinely offer the opportunity for future career progression into operational banking, investment management, or possibly corporate finance or lending. Contact Mark Forrester.

Jonathan Wren

Recruitment Consultants
No. 1 New Street (off Bishopsgate), London EC2M 4TP.
Telephone: 01-623 1266

Unilock Holdings plc

Finance Director

Southern Home Counties

c.£30,000 + car

Our client, the major subsidiary of the Unilock Group and a leading UK commercial interior contracting company is seeking to recruit a Finance Director.

The company has an existing turnover of £20m and has ambitious plans for development during the next few years. They are looking for a qualified accountant who will play a major part in this expansion. Heading up a Finance Department of 16 staff, the role will initially involve extending the existing computer application, while retaining a strong emphasis on providing timely management information. The individual will extend the undoubted

expertise of the current management team and will view the role in a broad perspective.

The ideal candidate will be a qualified accountant, probably a graduate, aged 30-40 with an above average track record in a tough commercial environment. The position will involve contact at all levels and therefore strong communication skills are essential.

If you feel you meet these requirements please write enclosing a comprehensive curriculum vitae and daytime telephone number quoting reference 360, to Philip Rice MA, ACMA, Executive Division at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Young Management Accountants

Central London to £17K

Customer Premises Equipment is a newly established business unit of British Telecom, responsible for the UK marketing/distribution of the apparatus product portfolio.

The HQ Management Accounting team will play a crucial role in maximising profitability of this billion pound operation, through the establishment of effective management reporting procedures, financial planning and business analysis. Several openings have been created to strengthen the team.

Management Accountants - Product and Inventory

These positions require in-house liaison with purchasing, pricing and product management divisions, to provide senior management with advice on all financial aspects of business decisions. Responsibilities include forecasting and budgeting, variance analysis and new product appraisal.

Management Accountants - Field Operations

These roles entail regular contact with the sales districts to provide and to send profitability and management information, and will cover the analysis of district monthly reports and performance.

The successful applicants, preferably graduate finalists or recent qualifiers, will possess of least two years' relevant management accounting experience, gained in a competitive, marketing-oriented environment. Familiarity with microcomputers is essential; the envisaged age range is mid to late twenties. These roles provide the rare opportunity to make a vital, immediate and highly visible impact on the success of the business.

Please apply in confidence, quoting reference 263/4/FT to Beveridge Leffley at Charles Barker MS1, 30 Farringdon Street, London EC4A 4EA. Tel: 01-634 1143.

British
TELECOM

CORPORATE TREASURER

Surrey

c. £25,000 + car

This opportunity to develop expertise in a key area of financial management arises in a British group which derives its turnover of around £350 million from international operations in the fields of transportation, engineering and chemicals.

Reporting to the Group Chief Financial Officer, the Corporate Treasurer will be required to develop and manage computerised systems to control subsidiaries' funding and world-wide foreign exchange exposure. Efficient cash management will be a key responsibility, calling for direct involvement with operating companies to control working capital and reduce borrowings.

Applicants should combine experience in the above areas with a knowledge of the money markets and a relevant professional qualification.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref 2719 to G.J. Perkins, Executive Selection Division.

Touche Ross

The Business Partners

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Each subsidiary company is organised on a profit-centred basis and works within a well defined and co-ordinated budget programme reporting financial performance to the international corporate finance function against a tightly defined monthly schedule. This appointment takes responsibility for monitoring the performance of the subsidiary operations and emphasis will be placed on the analysis and interpretation of accounting information prior to its submission to the Board of Directors. The person appointed must be capable of interpreting important trends and will be involved in co-ordinating budget programmes and developing long range Business Plans for the international Group.

Candidates are likely to be aged around 24/30, familiar with micro-based computer systems and trained in a financial discipline either as a qualified Accountant or as a business graduate with a financial specialism. The appointment will also appeal to a newly qualified Accountant from a professional office with good large audit experience who now wishes to move into an industrial business within a medium-sized multi-national company.

Career development prospects are attractive within the Group and are likely to be either towards further financial specialism or to an operational finance role. Relocation assistance will be given where appropriate.

Brief but comprehensive career details to or telephone: New Appointments Group, Personnel & Selection Consultants, NAG Business Centre, Second Floor, 88 King Street, Maidstone, Kent ME14 1BG. Tel: (0622) 55002.

nag New Appointments Group

Personnel Consultants

FINANCE MANAGER

required by the Port of Fujairah, U.A.E., to be fully responsible for the Port's accounts department, developing budgets and corporate plans. He will also undertake cash flow management.

Qualifications: A.C.A., A.C.C.A. or A.C.M.A., with experience of computer-based systems.

Previous experience in the port industry and the Middle East would be an advantage.

Salary: Dirhams 10,000 per month (£1,850 sterling approximately). Married status with 42 days' leave a year plus normal fringe benefits.

Applications, with full curriculum vitae, to:

The General Manager
Port of Fujairah
P.O. Box 787, Fujairah, U.A.E.

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SENIOR MANAGER - FINANCIAL ANALYSIS
 - London

£32,000

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Candidates who can combine the above requirements with presence and first class interpersonal skills can be assured of excellent remuneration and career prospects.

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To discuss the appointment in detail telephone Jane Easton on 01-242 6211 or send CV to: Personnel Resources, 75 Great Inn Road, London WC1X 8LS.

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For your future our policy is to offer positive career progression - in this case through a series of both international and UK assignments - to top management appointments in Finance and General Management. Posts command attractive starting salaries supported by a range of expatriate benefits.

Please write for an application form and further information to: **Geraldine Cable, British-American Tobacco Company Limited, Westminster House, 7 Millbank, London SW1P 3JE.** Alternatively phone 01-222 2610 and listen for details.



Group Finance Director (Designate)

London & Essex to £27,500 + car

Our client is a young dynamic PLC within the telecommunications industry. Exciting business plans have recently been agreed based upon a fresh injection of institutional finance which along with reinvested profits will allow major new product development. The Group already has an impressive blue chip customer base and is looking forward to a promising future.

There is now an immediate need for a high calibre manager to head up the financial function and to play an essential role in the Group's continued success.

The Group has offices in London and a factory in Essex. Your time will be shared between the two locations.

The role is one which will demand the combination of hands-on involvement, including the introduction of new computerised systems, as well as the ability to represent the company to banks, investors and auditors. Above average flexibility, commitment and communication skills will be essential personal requirements.

The successful candidate will be a qualified accountant (probably an ACMA/FCMA) having a clear intention to join a company with a short but successful track-record. You will be well versed in systems development in a manufacturing and marketing environment and are likely to be in your mid-thirties.

The competitive package reflects the importance of the position and it is intended that share options will be available after an initial period. Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive C.V. and daytime telephone number, at 39-41 Parker Street, London WC2B 5LH, quoting ref. 359.

Michael Page Partnership
 International Recruitment Consultants
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Candidates (male or female) should have a first class background in personal tax work in public practice and should be able to demonstrate the qualities to achieve partnership either immediately or within the short term.

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 India Buildings, Water Street, Liverpool L2 0RA. Tel: 051-227 1412
 113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744
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Cranfield Institute of Technology has a high reputation for its services to industry in the UK and internationally in numerous areas of technological and management advancement. The Institute currently operates at Cranfield and Silsoe in Bedfordshire and at Sharnham in Oxfordshire. Of the present turnover of £50m, some 85% is obtained from sales of services to industry. Substantial further growth is anticipated.

Functionally responsible to the Director of Finance, the financial controller will have a staff of 36 covering all aspects of budgetary control, accounting and management information for operating units at Cranfield which have a combined turnover in excess of £30m.

Applicants for this position must be well educated, qualified accountants who have attained management positions in industry. Alternatively, a management role in the accountancy profession may have provided appropriate experience. It is anticipated that this person will be heavily involved in computerisation and would be expected to have a high level of interest in the general advancement of technological development and education. Working with highly qualified colleagues, a confident and competent personality is essential.

In the first instance please send brief personal and career details to Douglas G Nixon quoting reference F836M at Ernst and Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

Ernst & Whinney

MANAGEMENT ACCOUNTANT

Excellent Salary Negotiable Southampton

TELEVISION SOUTH PLC, the largest of the ITV Regional Companies, controls the independent programme service each day to some five million viewers throughout the South and South East of England.

The Company requires a Management Accountant for TVS Production Ltd, the main production company with studios in Southampton and Maidstone which provide programmes for TVS, the ITV network, Channel 4, and the world market. The successful candidate will be a member of a small Management Accounting team and be responsible for all aspects of budgetary control including direct costs, overheads and capital relating to the production service.

Reporting to the Finance Director, this key appointment calls for innovative problem solving ability and good inter-personal skills necessary for close co-operation with other areas of the organisation. Experience of computer Accounting systems and micro-computer applications is desirable. There are good prospects for career advancement within the Television South Group.

Candidates, preferably qualified ACCA/ACMA and aged 27-32 with 2/3 years experience since qualifying should apply in writing with a full c.v. to: Ray G. Skinner, Consultant.

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Joint Ventures Accountant

Elf UK PLC, the subsidiary of one of the world's leading energy companies, has substantial interests in the exploration and production of oil and gas both onshore and offshore.

We require an experienced Joint Ventures Accountant to become involved in all finance-related aspects of our joint venture activities. Responsibilities include the monitoring and preparation of billing statements, the review and initiation of cash calls, involvement in the negotiation of relevant sections of new agreements and liaison with technical departments on budget and cost control aspects of all joint venture activity.

Candidates are likely to be part-qualified accountants with several years relevant oil industry experience.

A competitive salary will be offered together with a first class benefits package.

Applicants should write with full career details, including current salary to: Mrs. Hilary Jeanes, Personnel Manager, Elf UK PLC, 197 Knightsbridge, London SW7 1RZ.



FINANCE DIRECTOR

West Yorkshire £27,000 + Prestige car + benefits

Our client is a privately controlled group at an exciting stage of development. Its principal interests lie in the distribution and transportation of consumer products throughout the UK. The company has ambitious growth plans for the future.

Applicants for the position of Finance Director should be young (probably aged 27 to 32) graduate accountants (ACA preferred) with above average technical competence gained within a challenging commercial environment. The job encompasses all aspects of financial management as well as responsibility for the finance and DP departments. The company utilises up-to-date computer technology.

If you have the flair to operate effectively in a fast moving and demanding commercial environment calling for total commitment but offering an exceptional salary and benefits package, this appointment offers considerable scope for involvement in the commercial decision making of the business.

For an early interview please apply to Brian Daniels, (Managing Director), Daniels Bates Partnership Ltd., Leeds Office, Tel: (0532) 461671, quoting ref: 86/2233FT.

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Daniels Bates Partnership Ltd., Josephine Well, Hanover Walk, Park Lane, Leeds LS1 1AB. Tel: (0532) 48571 (9 lines 24 hours). Also at: Fenwick Princes, Leopold Street Wing, Sheffield S1 2GZ. Tel: (0742) 734015

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Salary negotiable to £35K, depending on qualifications and experience. Pension. Medical Insurance. Car. Assistance with relocation if necessary.

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Please apply in writing "in confidence," with full details and current salary, to:

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You'll be concerned with producing business and profitability analysis based upon management information. Extended work on long term strategic projects and ad hoc exercises will give variety and scope to the role, as will the considerable liaison with other functions which is integral to the job.

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You will be responsible for analysing, interpreting and advising on financial issues in this key area of our business. Both long and short term exercises, dealing with the analysis of annual budgets, monitoring income and expenditure against budgetary plans, and evaluating capital investment projects will provide tremendous scope and will involve close liaison with senior management.

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The successful applicants who will be aged 25-28, will be offered attractive salaries negotiable according to experience and your potential for senior management responsibility. Generous benefits packages and job cars accompany both roles.

Please write to Mrs. Diane Chidzey, Personnel Department, Courage Limited, 32 Southwark Bridge Road, London SE1 9HS.



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Your experience will cover systems design,

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The opportunity for international career advancement is both real and exciting, with the seniority of the position reflected in a remuneration package which includes a fully expensed car. A relocation package is offered where appropriate.

For an initial discussion call Tim Grundy on (0992) 552552 or alternatively send your C.V. direct to Macmillan Davies, The Old Vaults, Parliament Square, Hertford, Herts. SG14 1PU.

Macmillan Davies
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c£20,000

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Having carried out significant reorganisation over recent months and having completed a successful rights issue earlier this year, this internationally operating group has considerable funds available for investment and must be regarded as having good growth potential.

As Group Management Accountant you will collate the reports from the several operating Divisions into a single set of Group Accounts. Equally important will be your creative

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Future prospects are good and working conditions are excellent. Based in Swindon, you will be able to appreciate the benefits of living in this delightful part of the country.

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Please send your full c.v. with details of current salary, to: Gillian Fagg, Recruitment and Selection, Ref. GE/6, British Airways Plc., "Meadowbank", P.O. Box 59, Hounslow, Middlesex TW5 9QX.

BRITISH AIRWAYS

FINANCE DIRECTOR (DESIGNATE)

Glasgow

£18,000 - £20,000 + car

A commercially minded accountant is required to fill this key position in an £8 million turnover business which is part of an expanding £300 million international group. This profitable, well-established operation is a market leader in a distributive industry with considerable growth potential.

The Finance Director (Designate) will be responsible, with a staff of 20, for the entire accounting and data processing functions. The successful candidate will report to the Managing Director, working closely with him to maintain and further develop the success of the business.

Applicants, preferably aged 35-45, must be computer literate, qualified accountants who combine a service industry background with exposure to sophisticated financial controls. They must be able both to relate to a sales orientated environment and to work effectively with entrepreneurial senior executives.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref. 2718/FT to G. J. Perkins, Executive Selection Division. Interviews will be held in Glasgow.

Touche Ross

The Business Partners

Hill House, 1 Little New Street, London EC4A 3TR. Tel: 01-353 8011.

Chief Financial Accountant

West Midlands

Circa £19,000 + Car

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The need is for a qualified Chartered or Certified Accountant with at least 5 years post qualification experience gained within a large organisation. With outstanding technical and management ability and well developed communication skills, an essential requirement is a working knowledge in all aspects of financial reporting and taxation matters.

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Please write with full c.v. or telephone for an application form:

Alan Williams, Personnel Manager,
Tarmac Roadstone Holdings Limited,
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APPOINTMENTS ADVERTISING
Also appears today on Page 21

Group Finance Director

East Midlands

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Candidates, aged 30-40, should

be qualified accountants with a strong technical background together with highly developed inter personal skills and commercial awareness. The ability to command respect and present a professional corporate image to financial institutions is a prerequisite.

A substantial remuneration package is offered including full relocation expenses and other benefits. Applicants should write to Rod Shaw, quoting Ref: 3257, at Michael Page Partnership, Imperial Building, Victoria Street, Nottingham NG1 2EX. (0602) 410130.

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They urgently require three young qualified ACAs or equivalent in the probable age range 25-30 to fill vacancies arising from INTERNAL PROMOTION.

Ideally successful candidates will have a fluent second European language, especially GERMAN OR ITALIAN, but this is not a sine qua non. A FAST TRACK career in this successful company awaits YOU!

Please telephone and send cv to:
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ACCOUNTANCY APPOINTMENTS EUROPE
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Tel: 01-580 7828/7895
or 01-637 5277 ext 231/262

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For further details please contact:
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Telephone: 081 232 4111

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday October 23 1986

No.1 IN DUMPERS



Thwaites Ltd, Leamington Spa, Warwickshire CV32 7NG, England. Telephone: Leamington Spa (0224) 22471, Telex: 21657 Thwait G.

Offshore order lifts Swedwards turnover

By Sara Webb in Stockholm
SWEDYARDS, the Swedish state-owned shipbuilding and engineering group, reported profits (before allocations and taxes) of SKr 58m (\$10.1m) in the first eight months against SKr 50m in the corresponding period last year.
 Invoiced sales rose 41 per cent to SKr 5,947m, helped chiefly by a large order placed with the Goetaverken Arendal offshore yard by North Sea Oil for a semi-submersible platform.
 However, the group has not given a forecast for the whole year because it is still uncertain about the consequences of its involvement in Consat, the Swedish offshore services group which went bankrupt a year ago.
 Last year, group operating income after financial items was SKr 41m, but because of extraordinary costs connected with the closure of the merchant shipbuilding operations at Kockums, the group reported losses of SKr 519m before capital contributions, allocations and taxes. Invoiced sales amounted to SKr 6,885m in 1985.
 The newlyformed Kockums Marine Company is involved in underwater technology and engineering projects and will develop the new generation of submarines for the Swedish navy.
 Goetaverken Arendal, the offshore yard, and Cigo, which specialises in marine and industrial maintenance, both showed poor results because of difficulties in the offshore and ship-repair sector.

Skandia sees 165% rise at year-end

By Sara Webb in Stockholm
SKANDIA, the Swedish insurance group, expects operating profits for the year to reach SKr 35m (\$5.1m), an increase of 165 per cent on the 1985 figure of SKr 132m.
 The main reason behind the increase is a reduced loss on the group's insurance business. The loss for 1986 is forecast at SKr 250m, compared with SKr 670m last year.
 Total income from premiums is expected to reach SKr 8.7bn against SKr 8.7bn last year.
 The group has had to make a large provision because of a recent court case in the UK, although it is appealing against the decision.
 Skandia reports a better outlook for the international insurance business, with a noticeable improvement in the US.
 International life insurance is showing a strong growth in premiums, chiefly in the British subsidiary - Skandia Life.
 Lower interest rates on the international capital markets, increased returns on bonds and better performance in several stockmarkets have also helped the group's results.

Postipankki in bank purchase

By Olli Virtanen in Helsinki
POSTIPANKKI, Finland's post office bank, has bought the Mortgage Bank of Finland, which used to be the foreign borrowing arm of the Bank of Finland. The sale price has not been disclosed.
 The Mortgage Bank has raised local and foreign currency loans, initially for the government but in recent years for industry, mainly for environmental protection and energy-saving investments. The bank's balance sheet at the end of last year stood at FM 2.9bn (\$586m).

Comsat alters focus following merger

BY WILLIAM DULLFORCE IN GENEVA
COMMUNICATIONS Satellite (Comsat) intends to refocus its efforts on military and civilian work for the US Government and on private satellite systems for US business following its merger with the US telephone company, Contel. Mr Irving Goldstein, chairman and chief executive officer, said.
 Comsat, the biggest private satellite enterprise in the US, recorded a net loss of \$41.5m last year, mainly due to a \$120m write-down on two direct-broadcast satellites, for which it had not found customers. It has just reported net earnings of \$37.8m on a \$349.8m turnover for the first nine months of 1986.
 Comsat has a 25 per cent stake in Intelsat, the network which carries at least half of all telephone calls between the US and the remainder of the world, but it has burnt its fingers in various attempts to diversify.
 Recently it has been divesting from unprofitable businesses. The

Johnson & Johnson up strongly despite charges

BY DAVID BLACKWELL IN NEW YORK

JOHNSON & JOHNSON, the leading US maker of health-care products, has announced a strong third-quarter advance in profits and revenues.
 Net income for the quarter advanced to \$178.7m, or \$1.01 a share, from \$158m, or 87 cents a share. Sales rose to \$1.78bn from \$1.6bn.
 For the nine months, however, the net figure was well down at \$233m, or \$1.30 a share, from \$488m or \$2.86 previously. This reflected one-off charges totalling \$335m to cover the write-down and sale of Technicare, its medical imaging business, the consolidation of some businesses, and the decision to

withdraw from making and distributing medicines in capsule form.
 The last decision followed the poisoning of some Tylenol painkiller capsules, the group's most popular and profitable product, which is being marketed in alternative forms.
 At the operating level, group profits for the nine months were \$668m on revenues of \$5.26bn, up from last time's \$4.76bn.
 The group said that changing exchange rates had lifted sales for the nine months 5.2 per cent.
 Colgate-Palmolive, the second largest maker of detergents, toiletries and other household products

in the US, edged ahead in the third quarter. Profits reached \$48.1m, or 68 cents a share, against \$46m, or 58 cents last time.
 At the nine-month level the group earned \$147.5m, or \$2.09 a share, against \$142.9m, or \$1.75.
 Sales were also ahead, rising to \$1.26bn from \$1.14bn in the quarter, and to \$3.74bn from \$3.97bn in the nine months.
 Mr Rueben Mark, chairman, said the third-quarter increase was achieved in spite of the costs of introducing to the US an automatic dishwasher detergent and a tartar-control toothpaste.

Fairchild Industries returns to profit

BY OUR NEW YORK STAFF

FAIRCHILD Industries, the US aerospace group which was hit by heavy losses on a joint project with Saab of Sweden last year, returned to profit in the third quarter of \$7.6m against a loss of \$71.5m in the same period of 1985.
 The results included an extraordinary credit this year of \$2.9m for tax-loss carryforwards, and were achieved on sales of \$230.3m against \$220m in 1985. Per share earnings amounted to 32 cents compared to a loss of \$5.88.
 In the first nine months this year, net income was \$18.7m, or 67 cents a share, against a deficit of \$170.9m in 1985, or \$13.25 a share. Sales in

the nine months rose to \$700.5m from \$594.2m.
 Results for the third quarter benefitted from higher profits in the group's aerospace products division, and in the company's telecommunications subsidiary, Mr James Wilson, chief financial officer, said.
 The company warned that it might have to take additional losses on its T-40A trainer aircraft project, which is running out of federal funding and has no certainty of future backing from the authorities. If the programme were discontinued, it added, the impact of any losses could be minimised by the sale of related assets.

Recovery at FCA continues

By William Hall in New York

FINANCIAL Corporation of America (FCA), parent of the West Coast savings bank group which almost failed in 1984, is continuing its financial recovery and earned \$11.6m in the third quarter after a three-fold increase in its loan-loss provisions to \$75.2m.
 The quarter compares with \$12.3m for the same period a year ago when the company set aside a \$25.6m loan-loss provision.
 For the first nine months of 1986 FCA has earned \$72.2m or \$1.89 a share compared with a loss of \$43.7m or \$1.56 a share, in the same period last year. FCA shares, which have traded between \$174 and \$8 over the past year, slipped 3/4 to \$74 in early trading yesterday.
 Mr William Popejoy, who was brought in as FCA's chief executive by US savings bank regulators said the company's future looked positive. "Although we still have certain problems, I believe they are manageable," he said.
 The group's scheduled items, roughly equivalent to a bank's non-performing loans, fell from \$1.83bn at the end of June to \$1.77bn or 5.2 per cent of total regulatory assets, at the end of September.
 However, Mr Popejoy warned that due to possible problems with some large groups of loans made to major borrowers, it was possible that the group's scheduled items could increase in the final quarter. Mr Popejoy said most of these possible problem loans originated before 1985. He added that since 1984 the overall quality of new loans had considerably improved.

German deal for Cap Gemini
By Our Paris Correspondent
CAP GEMINI Sogeti, France's leading computer services company, yesterday strengthened its position in West Germany with the purchase of a German industrial data-processing group.
 Cap Gemini said the acquisition of that, based in Essen and specialising in process control and robotics, amounted to a doubling of its West German operations. The group will now have a turnover in West Germany of DM 50m (\$25m) a year and employ 250 engineers and technicians.
 The Cap Gemini move follows a fresh fund-raising move by the group in which it is seeking a further FFf 480m (\$75.2m) through a share issue. Last June the group raised FFf 587m through an issue of bonds with warrants.
 The group said yesterday that the new acquisition and the fund-raising were in line with its strategy of re-inforcing its position within Europe wherever it deemed its market share insufficient.
 Earlier this month, however, Comsat announced the introduction of a new satellite-tracking technique that will cut fuel consumption, lengthen the life of existing, already depreciated satellites and make new ones more cost-competitive with fibre-optic cables.
 A financial restructuring of the company is already well advanced, according to Mr Goldstein. Comsat has sold its Environmental Research and Technology subsidiary and its interest in Satellite Business Systems. It has pulled out of home reception systems for satellite television transmission as well as out of direct-broadcast systems.
 A tighter, more specific financial accounting and forecasting system has been put in place internally and marketing activities are being reorganised on a decentralised pattern.

Christiania Bank hopes to see further growth

BY OUR OSLO CORRESPONDENT

CHRISTIANIA BANK, Norway's second largest banking group, reported a 52.2 per cent rise in pre-tax profits for the first eight months of 1986. The pre-tax profits were Nkr 904m (\$124m) compared with Nkr 594m a year earlier.
 Total assets by the end of August were Nkr 94.4bn which is Nkr 32.8bn or 52.2 per cent more than a year earlier.
 The group expects continued growth throughout 1986 and expects profits to keep pace. Profits per share for the year as a whole will be close to Nkr 70 according to Christiania's own estimates. The shares were traded at Nkr 203 at the Oslo Stock Exchange yesterday.
 Christiania's managing director Mr Tor Mourund, said yesterday that one central and strong growth in business volume lies behind the strong eight-month figures.
 Unlike its Norwegian competitors, the group will not suffer losses of great significance on bad loans this year. Estimated total losses on credit for 1986 will amount to Nkr 250m or 0.5 per cent of total assets.
 Net interest income and commissions for the first eight months this year were Nkr 1.4bn which is Nkr

337m or 30.4 per cent more than a year earlier.
 The group said that the Norwegian credit markets had been "restless" in the last few months. Interest rates in the money markets rose in connection with the devaluation of the Norwegian krone in May and the authorities have sought to keep interest rates high to reduce demand for credit.
 What is referred to as other income amounted to Nkr 967m which is 31.8 per cent more than a year earlier. A large part of this is profits on currency trade, which has come to be an important source of income for the major Norwegian commercial banks.
 Other activities, however, did not grow at the same pace as before, the bank said.
 The Christiania group consists of Christiania Bank with subsidiaries and partly-owned companies in Norway, subsidiaries in Luxembourg, Stockholm, London and New York, and a branch bank in Singapore.
 The group has announced plans to reorganise its international subsidiaries into branch banks in order to carry more weight in the international banking market.

CIC expects slowdown

BY DAVID HOUSEGO IN PARIS

CREDIT INDUSTRIEL et Commercial (CIC), the fourth largest French banking group, yesterday reported a 70 per cent rise in pre-tax consolidated profits for the first half but does not expect to maintain the same momentum throughout the year.
 Pre-tax earnings for the group which includes some 30 Paris-based and regional institutions rose from FFf 560m (\$86m) in the first half of

1985 to FFf 952m for the same period of this year. The increase was despite a sharp rise in provisions which rose from FFf 385m to FFf 768m.
 Mr Jean Dromer, who took over the group as president in July, attributed the provisions rise to more prudent accounting practice and to taking advantage of French tax regulations to strengthen the group's capital resources.

Setback for Wang in first quarter

By Terry Dodsworth in New York

WANG LABORATORIES, the struggling Massachusetts-based office equipment manufacturer, suffered a further setback in the first quarter of its current fiscal year when it lost \$30m against earnings of \$7m in the same period last year.
 The loss, equivalent to 19 cents a share against a 5 cents profit in last year's quarter, was incurred on sales of \$597.9m compared to sales of \$590.5m in 1985.
 Wang blamed the loss on sluggishness in the US economy, which caused flat revenues and continued to depress performance.
 It said the lower-than-expected revenues were particularly felt in high-end systems, making a disproportionate impact on operating results because of the higher gross profit margin on these products.

Salomon Inc boosted by securities business

BY RODERICK ORAM IN NEW YORK

SALOMON Inc and Morgan Stanley, two leading Wall Street firms, have reported higher third-quarter earnings from securities business although Salomon's overall result was dragged down by its Philip Brothers commodity operations.
 Salomon's net income for the three months ended September 30 eased to \$128m, or 85 cents a share, from 138m, or 94 cents a share earlier. Revenues fell to \$5,050m from \$6,990m. Year-to-date net income was \$435m, or \$2.79 a share on sales of \$14,990m against \$425m or \$2.75 on \$19.3bn a year earlier.
 Pre-tax income in the latest quarter for Salomon Brothers, the securities arm, rose to \$235m from \$191m a year earlier on revenues of \$1.5bn against \$1.25bn, and to \$661m year-to-date from \$573m, on revenues of \$4.73 against \$3.5bn.

The results included a \$3m charge in the latest quarter from the repurchase of an additional \$21m of the company's debentures and a gain in the nine months of 1985 of \$11m from the disposal of a marketable security.
 In contrast, the Philip Brothers (Phibro) commodity operations reported pre-tax income of \$38m in the third quarter against \$38m a year earlier on revenues of \$3,550m against \$5,830m. Year-to-date pre-tax was \$160m on revenues of \$12,260m, down from \$288m on \$15,740m a year earlier.
 Mr John Gutfreund, Salomon Inc's chairman, said: "Overall profits were constrained by lacklustre results from the commodity operations." This was despite the operations of Phibro Energy Cape returning to a \$3m profit from a \$8m loss

in the second quarter. Year-on-year, however, all Phibro operations were down.
 Morgan Stanley reported third-quarter net income of \$39.53m, or \$1.57 a share, compared with \$25.8m, or \$1.30 a year earlier.
 Revenues rose to \$554.28m from \$401.58m, for the nine months ended September, net income doubled to \$143.04m or \$6.11 a share, from \$72.22m, or \$3.63, a year earlier on revenues of \$1,830m against \$1,250m.
 In the light of volatility and high volume in securities and foreign exchange markets in the third quarter, the company expressed satisfaction with its performance.
 Investment banking performance was also strong, particularly in the field of corporate restructuring, it added.

Ashland Oil climbs to \$208m for year

BY OUR NEW YORK STAFF

ASHLAND OIL, the biggest independent refiner in the US, has posted its best year-end result since 1979, with net income for fiscal 1986 at \$208.6m, or \$6.15 a share, compared to \$148.7m, or \$4.12 a year ago. The figures featured substantial gains from the sale of operations.
 Mr John Hall, chairman and chief executive, said the group had had an "excellent year" with a 34 per cent advance in operating income.
 "This substantial improvement is due to record results from petroleum, chemical, and engineering and construction operations, and increased equity and royalty income

from Arch Mineral," he said.
 Sales declined, however, reflecting the fall in world oil prices. For the year they were \$7.37bn, against \$8.24bn, and for the fourth quarter they fell to \$1.7bn from \$2.21bn.
 Fourth-quarter net earnings were lower at \$34.3m, or \$1.03 a share, compared with \$48.4m, or \$1.34 last time. Special items - mainly a \$10m charge for reserves associated with a joint venture ethanol operation - reduced the latest quarter net by a total of \$11m.
 Mr Hall was optimistic for 1987, although he did not expect refinery margins to equal the high levels attained in the third quarter.

Weyerhaeuser boosted by lumber sales

By Our New York Staff

WEYERHAEUSER, the US forest products group, reported a 61 per cent rise in third-quarter net profits on the back of strong lumber and plywood markets and continued improvement in pulp and container-board markets.
 The group said its newspaper, property and financial services sectors also boosted earnings, which reached \$62.2m, or 44 cents a share, against \$38.6m, or 24 cents a share. Sales for the quarter rose to \$1,488m from \$1,290m in spite of what the group called the "substantial" impact of strikes. Most of its Western US plants were closed for 40 days in the quarter, and Canadian operations have been idle since July 22.

This announcement appears as a matter of record only.

September 19, 1986



Guangdong International Trust and Investment Corporation
Japanese Yen Bonds — First Series (1986)
20,000,000,000 Japanese Yen
6.1% Bonds Due 1996
The Nomura Securities Co., Ltd.

Daiwa Securities Co. Ltd.	The Nikko Securities Co. Ltd.	Yamaichi Securities Company Limited
Kokusai Securities Co. Ltd.	The Nippon Kangyo Kakumaru Securities Co. Ltd.	
New Japan Securities Co., Ltd.	Sanyo Securities Co., Ltd.	Cosmo Securities Co., Ltd.
Dai-ichi Securities Co., Ltd.	Ichiyoshi Securities Co., Ltd.	Kleinwort Benson International Incorporated, Tokyo Branch
Merrill Lynch Securities Company, Tokyo Branch	Okasan Securities Co., Ltd.	Taiheiyo Securities Co., Ltd.
Tokyo Securities Co., Ltd.	Towa Securities Co., Ltd.	Universal Securities Co., Ltd.
Wako Securities Co., Ltd.	S.G. Warburg, Rowe & Pitman, Akroyd (Japan) Inc., Tokyo Branch	Yamatane Securities Co., Ltd.
Itojin Securities Co., Ltd.	The Izumi Securities Co., Ltd.	Jardine Fleming (Securities) Ltd., Tokyo Branch
Kosei Securities Co., Ltd.	Kyokuto Securities Co., Ltd.	Maruman Securities Co., Ltd.
Marusan Securities Co., Ltd.	Meiko Securities Co., Ltd.	Mito Securities Co., Ltd.
National Securities Co., Ltd.	Nichiei Securities Co., Ltd.	The Shinyei Ishino Securities Company, Limited
Smith, Barney, Harris Upham International Incorporated, Tokyo Branch	Takagi Securities Co., Ltd.	Toyo Securities Co., Ltd.
Vickers da Costa Ltd., Tokyo Branch	The Chiyoda Securities Co., Ltd.	Chuo Securities Co., Ltd.
Daito Securities Co., Ltd.	Hinode Securities Co., Ltd.	Hiraoka Securities Co., Ltd.
The Kaifsei Securities Co., Ltd.	Kyoritsu Securities Co., Ltd.	Naigai Securities Co., Ltd.
The Nippon Securities Co., Ltd.	Okatoku Securities Co., Ltd.	Ryoko Securities Co., Ltd.
Utsumiya Securities Co., Ltd.		Yamanaru Securities Co., Ltd.

INTERNATIONAL COMPANIES and FINANCE

EUROPEAN BUSINESS FORUM
Italy and the International Economy
ROME, 10 & 11 November 1986

For information please return this advertisement, together with your business card, to:
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Mintons House, Ainslie Street, London EC2A 3AX.
Alternatively, telephone 01-621 1355, telex 27347 FTCONF G, fax 01-623 8814.

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.
on 20th Oct., 1986 U.S. \$126.44
Listed on the Amsterdam Stock Exchange

Information: Plesman, Heijding & Plesman N.V., Herengracht 214, 1016 BF Amsterdam.

AIBD BOND INDICES

Description	Yield		12 months	
	High	Low	High	Low
US Dollar	8.805	-0.328	10.730	8.738
Australian Dollar	14.322	0.357	14.630	12.830
Canadian Dollar	10.505	-0.624	11.750	10.373
Euroguilder	5.804	-0.343	6.314	5.804
Euro Currency Unit	8.835	2.033	9.524	8.164
Yen	6.432	1.100	7.250	6.207
Sterling	11.478	0.596	11.932	9.751
Deutschemark	6.454	0.467	7.210	6.318

OVERSEAS UNION BANK LIMITED
US\$100,000,000

Subordinated Floating Rate Notes due 2011
Placeable at the option of the Noteholders in 1986 and 2000

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 21st October, 1986 to 21st April, 1987 has been fixed at 6 1/4%. The interest payable on the relevant interest payment date, 21st April, 1987, will be US\$7,820.31 per US\$250,000 Note.

Agent Bank
Standard Chartered Merchant Bank Limited

IRELAND
U.S.\$100,000,000

Floating Rate Notes due October, 1988

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next interest period has been fixed at 6 1/4% per cent per annum. The Coupon Amounts will be US\$159.57 for the US\$5,000 denomination and US\$7,978.30 for the US\$250,000 denomination and will be payable on 24 April, 1987, against surrender of Coupon No. 11.

Manufacturers Hanover Limited Agent Bank

Carling O'Keefe chairman resigns

By Bernard Simon in Toronto

TWO YEARS of turmoil at Carling O'Keefe, the Canadian brewing, energy and sports promotion group controlled by Rothmans of Pall Mall, have culminated in the abrupt resignation of Mr. Roderick McInnes, the chairman, president and chief executive.

Carling declined to give any reasons for the departure of Mr. McInnes, who joined the company 10 years ago as head of its brewing operations. No replacement has been named, but Mr. Pierre des Marais, chief executive of Canadian the Montreal-based aerospace group, becomes non-executive chairman. Mr. des Marais has been on Carling's board since 1983.

Rothmans has taken an increasingly active part in Carling's management in the past year in an effort to put the company on a more even keel following a number of setbacks.

Carling was riding high in 1984 after a highly successful launch of Miller High Life beer in Canada. But its share of the C\$4.5bn (US\$3.45bn) Canadian beer market has slumped from 30 per cent to 23 per cent in less than three years, due partly to its late move in packaging its other brands into long-neck bottles with twist-off caps. The company wrote off C\$26.5m in obsolete bottles last year.

In addition, Canadian drinkers have given a lukewarm response to the well-known Australian brand, Foster's Lager, introduced by Carling earlier this year.

The company sold its Ontario winery, Jordan and Ste-Michelle Cellars, last June, taking a loss of C\$7.5m on the transaction. According to local reports, some of its other non-brewing assets, including a Calgary oil company and the Toronto Argonauts football team, are also for sale.

Carling earned net income of C\$8.6m (before extraordinary items) in the three months to June 30, from sales of C\$249m.

NZ retailers pull plug on Eftpos

LAST YEAR New Zealand became the first country in the world in which all commercial banks combined to offer a national network for an electronic funds transfer point-of-sale (Eftpos) system. It now has about 800 terminals in outlets throughout the country.

However, 75 per cent of these are in petrol service stations because members of the Retailers Federation and the four trading banks cannot agree on a final—and long-term—charging system.

As a result, many stores, including large retailers and chain stores, which originally accepted terminals as part of a free trial period offered by the banks, have since had them removed. Although the trial period ended in September last year, the banks are still providing terminals and lines free of charge, except to a few customers which have built up a high volume of transactions.

The service stations are owned by the major oil companies which enthusiastically welcomed Eftpos as a means of reducing robberies, the number of which have declined dramatically now the service stations no longer carry large quantities of cash.

The Retailers Federation wants a lower cost structure for transactions, a long-term agreement to hold down trans-

action and maintenance costs, and a clearer understanding and agreement on who is responsible for fraudulent use, or misuse, of cards or the Eftpos system.

Retailers are concerned that once the system has been generally accepted and has be-

come commonplace for shoppers, charges could be increased. "It is like heroin addiction. The first fix might be free but once you're hooked the price could go up," says Mr. Richard Hall, the federation's legal adviser.

The average Eftpos transaction is NZ\$20 (US\$10), and the unit cost, including the bank's rental charge, is 13.6 cents on average. The total value of Eftpos transactions since the system was introduced is just over NZ\$10m, a rather slow start than was originally thought.

The Bankers' Association, which speaks for all four trading banks, admits the system has not expanded as rapidly as it had expected it to. It puts part of the blame for this—probably with some justification—on the failure by the Post Office to provide adequate leased lines. It claims to have advance orders for another 700 terminals—mostly for service stations—which will be installed at the rate of 100 a month.

During the trial period, which was extended from six months to nine months, the system was installed and operated by a joint banking Eftpos team. After that it was handed back to each bank to devise its own method of charging, and to do its own promotion to its own customers.

When a card is fraudulently used, but there has been no negligence on the part of the cardholder, the Government says liability should be limited to NZ\$50. The banks want this lifted to NZ\$250.

The Government also wants the practice of issuing unsolicited cards through the mail stopped. The banks want to continue, but have agreed to tighten up their security procedures. The state-owned Bank of New Zealand has been the first to accept some of the Government's recommendations.

Dai Hayward on a showdown over charges which is slowing banks' efforts to expand their electronic transfers system

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Japanese mergers growing says study

By Ian Rodger in Tokyo

THE CLIMATE for mergers and acquisitions in Japan has improved significantly in the past few years, providing foreign companies with new opportunities for penetrating the Japanese market, according to a study by Paribas Tokyo.

The study says the number of mergers within Japan has reached an average of 1,000 deals a year. The number of foreign takeovers has also been rising. According to one compilation, there were 15 acquisitions in Japan by foreign companies in the 1981-84 period compared with only five in 1975-80.

Paribas, a subsidiary of the French banking group, says that the social stigma attached to selling out is gradually fading away, particularly in industries which are squeezed by flat demand and excess capacity, such as pharmaceuticals.

"Until recently, acquisitions in Japan were contemplated in cases of rescue emergency only. However, a new attitude toward mergers and acquisitions is now to be seen: an increasing number of companies have indeed already sought external solutions for their international or even domestic development."

The study says other changes in corporate behavior are contributing to the better climate. Large groups are beginning to dispose of subsidiaries because of changes in management strategy. For example, Toshiba has sold six subsidiaries, including Toshiba Chemical, some of which were profitable.

Moreover, small quoted companies are becoming accustomed to takeover approaches by companies seeking a listing without having to go through the stock exchange's complex application process.

The study warns that making an acquisition in Japan remains delicate and time-consuming. Also, the price of a Japanese acquisition almost always seems "dramatically high." However, it argues that the benefits of obtaining an existing workforce and access to long established relationships with clients and suppliers should be valued highly.

Mergers and Acquisitions in Japan: New Opportunities for Foreign Corporations. Paribas Tokyo, Yurubacho Denki Building, Yurubacho 1-7-1, Chiyoda-ku, Tokyo 100.

Japan's department stores boost profits and sales

BY YOKO SHIBATA IN TOKYO

JAPAN'S five leading department store groups improved sales and profits across the board in the first half to August, backed by firm consumer spending.

The five—Mitsukoshi, Takashimaya, Daimaru, Matsuzakaya and Sogo—were assisted by measures such as reduced borrowings, tightening of inventory control by the use of point-of-sale (POS) on-line networks, and strengthening of the credit card marketing system.

In particular, Takashimaya and Sogo registered all-time record pre-tax profits, while Mitsukoshi reported record half-year sales.

Mitsukoshi cut its borrowings 76.2 per cent from a year earlier, and a reduction of borrowings helped Daimaru to cut interest payments by 22 per cent.

Mitsukoshi's half-year pre-tax profits surged by 28.6 per cent to

¥2.54bn (\$16.38m) with net profits of ¥1.14bn, up 64.9 per cent. Turnover at ¥288.46bn, was 5 per cent ahead.

Takashimaya scored record pre-tax profits of ¥5.82bn, up 23.7 per cent, and net profits of ¥2.84bn, up 54.5 per cent. Turnover was ¥251.31bn, up 5 per cent from a year ago.

At Daimaru, pre-tax profits jumped 82.4 per cent to ¥970m, up 39.4 per cent, on turnover of ¥281.07bn, up 0.9 per cent from a year earlier.

Matsuzakaya had pre-tax profits ahead by 2.9 per cent to a peak ¥3.48bn, with net profits of ¥1.67bn, up 24.4 per cent, on turnover of ¥180.47bn, up 3.4 per cent.

Sogo reported an 8.2 per cent gain in pre-tax profits to ¥3.05bn. Net profits of ¥1.45bn were up 5.8 per cent on turnover of ¥112.71bn, a rise of 6.4 per cent.

World Bank affiliate to lift investment in India

BY P. C. MAHANT IN CALCUTTA

THE International Finance Corporation (IFC), the World Bank affiliate for promoting private sector growth in developing countries, plans substantially to increase its involvement in India, which has been liberalising its economic and investment policies.

Sir William Pyrie, IFC vice-president, told the Bengal Chamber of Commerce and Industry the corporation plans to invest \$100m in India annually over the next five years, in projects sponsored by large and small companies. This would include an equity role.

Sir William, who is leading a team to explore investment opportunities in India, said the country now ranks as priority number one in the corporation's strategy to help private enterprise in the Third World.

The IFC has been investing in India since 1968. Of the \$350m that has been advanced as long-term loans and equity

in some 40 projects, half has been sanctioned during the past five years. IFC has acquired an equity stake in the Export Import Bank of India as part of its effort to strengthen the domestic capital market.

Direct private foreign investment will be attracted the more if India also permits foreign companies to buy and sell shares traded on the Indian stock exchanges, it argues.

Sir William said India's 15 stock exchanges suffer from a lack of interconnection and transfers of shares take a long time to be recorded. Computerisation of transactions should be given priority in a revamping programme.

Meanwhile, the IFC announced in Washington that it would provide \$10m for the expansion of Great Eastern Shipping Company of India. Of the investment \$2m will be in equity form while the rest in loans. Great Eastern plans to add to its fleet of bulk cargo vessels.

POSITIVE MOVES FROM HAWKER SIDDELEY

September 1986
This announcement appears as a matter of record only

HAWKER SIDDELEY GROUP
Public Limited Company

US\$225,000,000
Revolving Credit Term Facility

Provided by:
Bankers Trust Company
Barclays Bank PLC
Canadian Imperial Bank of Commerce
Credit Suisse
Deutsche Bank Aktiengesellschaft
Midland Bank plc
The Royal Bank of Canada
Société Générale
Westpac Banking Corporation

Agent: Barclays Bank PLC

FINANCIAL HIGHLIGHTS FOR THE SIX MONTHS TO 30 JUNE 1986

	1986	1985
Sales	£769m	£777m
Profit Before Tax	£72.1m	£71.5m
Earnings Per Share	20.9p	20.4p
Dividends Per Share	5.0p	4.5p

STRATEGIC ACQUISITIONS IN 1986
During 1986 Hawker Siddeley has made acquisitions totalling over £110 million, mainly in the USA, in line with the Group's long term strategic development in leading edge technologies:

- DAYTRONIC CORPORATION**
Leaders in 'intelligent' computer-based instrumentation for the aerospace, defence, automotive and utility industries.
- POWER CONVERSION INC.**
Pioneers in lithium batteries, the world's fastest growing battery technology, for defence and commercial applications.
- ELECTRO CORPORATION**
Extends the Group into new markets in the USA through a range of sensing equipment for military and aerospace markets.
- SAFETRAN SYSTEMS CORPORATION**
Heralds the Group's entry into the USA's main line railway and mass transit telecommunications and signalling markets.
- RELIANCE FUSE**
The Group's most recent acquisition in the USA, Reliance Fuse, manufactures a full range of American low voltage industrial and semi conductor fuses.
- CABLES & PLASTICS LTD.**
Cables & Plastics, a specialist UK manufacturer of electrical cable, which complements the Group's other cable interests.

September 1986
This announcement appears as a matter of record only

HAWKER SIDDELEY CAPITAL CORPORATION B.V.

US\$225,000,000

EUROCOMMERCIAL PAPER PROGRAMME

Unconditionally guaranteed by
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Public Limited Company

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as Dealers

HAWKER SIDDELEY

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Handwritten note in Arabic script at the top center of the page.

Two-tranche convertible deal for Bell Resources

BY CLARE PEARSON
ATTENTION in the Eurobond market focused yesterday on a \$500m equivalent two-tranche convertible deal for Bell Resources...

may be put by investors after five years at a price to give a yield of between 8 and 8 1/2 per cent. The Swiss franc bond may be put after eight years at 12 1/2 to give a yield of 6.12, and after eight years also may be called at par...

Sydney launches US T-bond futures

By Alexander Nicol
THE SYDNEY Futures Exchange today launched a futures contract based on US Treasury bonds which will be interchangeable with an identical contract traded on the London International Financial Futures Exchange (LIFFE)...

Coca-Cola's \$1.5bn offer could be going better, reports William Hall
Wall St balks at price of Coke

DIET COKE, Tab, Sprite, Caffeine-free Coke, Cherry Coke, Coca-Cola Classic. With the efficiency of a well-oiled machine, the biggest soft drinks company in the world rolls out one successful product after another...

CCE should not be valued by the stock market's traditional criteria of earnings multiples and yield. Coca-Cola has been buying and selling bottling companies for several years as part of an overhauling of its distribution system...



Mr Brian G. Dyson, president and chief executive of Coca-Cola Enterprises

Table titled 'COCA-COLA ENTERPRISES' showing Net operating revenue and Income for 1983, 1984, 1985, and First-half 1986. Includes a note about the source: 'Source: Coca-Cola Enterprises prospectus'.

New Zealand withdraws \$40bn bond

A \$40bn bond for New Zealand, announced on Tuesday, has been withdrawn from the Eurobond market, lead-manager Daiwa Europe said last night...

Acquisitions limit rise in earnings at Procordia

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM
PROCORDIA, the Swedish state-owned holding company, increased its operating profits by 37 per cent in the first eight months of the year...

Credito Italiano plans L562bn fundraising

By Alan Friedman in Milan
CREDITO ITALIANO, Italy's fourth largest bank in terms of assets, yesterday unveiled plans to raise L562bn (\$41bn) by means of a L300bn nominal increase in capital...

Austria to issue schilling floating-rate notes

BY PATRICK BLUM IN VIENNA
THE AUSTRIAN Government is expected to launch its first ever schilling-denominated floating-rate note issue...

FT INTERNATIONAL BOND SERVICE

Listed are the 300 latest international bonds for which there is an adequate secondary market. Closing prices on October 22

Large table of international bond data with columns for Issuer, Maturity, Coupon, Yield, and Price. Includes sections for US Dollar, Sterling, and Swiss Franc.

\$78m charge at Firestone

FIRESTONE TIRE and Rubber, the second largest US tyre maker, expects to show a loss in its fourth-quarter, Reuter reports. This will arise from making a \$78m charge to cover the cost of restructuring its North American tyre operations...

Advertisement for SANYO SHINPAN FINANCE CO. LTD. featuring a logo and text: 'YEN 6,500,000,000 One Year Loan Facility'. Lists managed and co-managed banks and agent bank DnC Den norske Creditbank PLC.

Republic National Bank of New York

A subsidiary of REPUBLIC NEW YORK CORPORATION
Consolidated Statements of Condition
(In Thousands)

Assets	September 30, 1986		September 30, 1985	
	1986	1985	1986	1985
Cash and demand accounts	\$ 216,597	\$ 171,728		
Interest bearing deposits with banks	5,668,909	5,483,653		
Short-term tax exempt investments	89,900	-		
Precious metals	144,174	77,547		
Investment securities	3,158,294	2,053,403		
Trading account assets	76,830	60,107		
Federal funds and securities purchased under agreements to resell	679,915	466,275		
Loans, net of unearned income	3,820,222	2,777,321		
Allowance for possible loan losses	(96,610)	(71,617)		
Loans (net)	3,723,612	2,705,704		
Customers' liability under acceptances	2,044,176	673,744		
Premises and equipment	278,258	207,340		
Accrued interest receivable	232,888	216,083		
Other assets	232,888	215,331		
Total assets	\$16,554,311	\$12,530,886		
Liabilities and Stockholder's Equity				
Non-interest bearing deposits:				
In domestic offices	\$ 502,789	\$ 450,620		
In foreign offices	85,601	67,424		
Interest bearing deposits:				
In domestic offices	3,358,536	2,643,783		
In foreign offices	6,992,887	5,858,482		
Total deposits	10,940,013	9,120,319		
Short-term borrowings	1,101,490	637,857		
Acceptances outstanding	2,045,471	676,996		
Accrued interest payable	171,783	197,282		
Other liabilities	288,233	244,783		
Long-term debt	437,367	24,726		
Stockholder's Equity:				
Common stock, \$100 par value; 4,800,000 shares authorized;				
3,550,000 shares outstanding	355,000	355,000		
Surplus	846,000	800,000		
Retained earnings	359,974	274,930		
Total stockholder's equity	1,559,974	1,429,930		
Total liabilities and stockholder's equity	\$16,554,311	\$12,530,886		
Letters of credit outstanding	\$ 832,843	\$ 385,506		

The portion of the investment in precious metals not hedged by forward sales was \$12.9 million and \$5.2 million in 1986 and 1985, respectively.

REPUBLIC NEW YORK CORPORATION Summary of Results (In Thousands Except Per Share Data)

	Nine Months Ended September 30,		Three Months Ended September 30,	
	1986	1985	1986	1985
Income before extraordinary item	\$113,507	\$90,031	\$37,378	\$30,751
Net income	\$102,575	\$81,216	\$27,821	\$22,081
Cash dividends declared on common stock	\$ 23,344	\$ 21,216	\$ 7,821	\$ 7,081
Per common share:				
Income before extraordinary item	\$ 3.76	\$ 2.93	\$ 1.22	\$ 1.01
Net income	\$ 3.29	\$ 2.93	\$ 1.22	\$ 1.01
Cash dividends declared	\$.84	\$.82	\$.28	\$.27
Average common shares outstanding	27,348	25,845	27,832	25,911

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UAL lifted by Westin offering

By Our New York Staff
UAL, the holding company for United Airlines, Hertz and Westin Hotels and Resorts, disclosed net earnings for the first six months of this year. The bank's recovery was also underlined by the issue at the beginning of the week of a \$100m subordinated loan.
Total income - which included a \$78.8m pre-tax gain from a public offering in the Westin hotels limited partnership - rose to \$108.8m, or \$2.43 a share, on revenues of \$2.54bn. Last time the group earned \$22.2m, or 48 cents a share, on revenues of \$1.71bn.
Mr Richard Ferris, chairman and chief executive, said operations for all three subsidiaries had continued to improve in the quarter. He said: "I am particularly pleased by the performance of the car rental business, as well as the results of our first hotel syndication."
"I expect to see all three subsidiaries continue their emphasis on improving customer service and controlling costs."

Banco Americano sets course for recovery

By Tom Burns in Madrid
BANCO Hispano Americano, Spain's third largest bank, yesterday released encouraging results for the first six months of this year. The bank's recovery was also underlined by the issue at the beginning of the week of a \$100m subordinated loan.
The group's consolidated income before taxes for the half year to June 30 was Pta 13 bn (\$98m), a 145 per cent increase the first half of 1985.
The improvement was due partly to a sharp turnaround for Hispano Americano's industrial banking offshoot Banco Urquijo-Union, which lost Pta 2 bn last year and is expected to show a profit of Pta 10bn this year.
Problems at the subsidiary in 1984 absorbed almost all Hispano Americano's operating earnings. Last year Hispano Americano omitted its dividend.
Urquijo-Union was rescued by a Pta 60bn aid package negotiated with the Bank of Spain and the Spanish private banks, and through a five-year exemption from the "co-eficientes" system which forces banks in Spain to place 45 per cent of their customer liabilities in state-directed investments.
The bank said yesterday that all the companies in the Hispano Americano group were showing good results and the parent bank, in particular, had benefited from increased business. Total funds generated by the group for the first half year were Pta 24.5bn against Pta 19.6bn in the first six months of last year.
This year Hispano Americano will pay a dividend: again of Pta 25 per nominal share. The bank said that, based on the results, it would seek authorisation from the Bank of Spain for an interim payout before the end of the year.
The negotiation of the loan, with a substitutions guarantee and on a subordinated basis, carries a high degree of risk for the lender. It is innovative to Spanish banking and represents a psychological boost for Hispano Americano.
The floating rate note issue was signed on Monday in Frankfurt with Commerzbank as manager and Credit Lyonnais as co-lead manager.

Domtex sees recovery continue

By Robert Gibbins in Montreal
DOMINION TEXTILE, Canada's largest primary textile and fabrics group, continued its recovery in the first quarter ended September 30, and expects "significantly better results" for the full year. It is actively looking for a US acquisition.
In the latest quarter, Domtex earned C\$3.37m (US\$5.62m) or 11 cents a share on sales of C\$227m, against a loss of C\$6.6m on sales of C\$190m a year earlier. In the full year ended June 30, 1986, net profit was C\$11.1m or 35 cents a share on sales of C\$928m, before special charges.
The strength in the September quarter came from yarn, industrial products, apparel fabrics and sportswear, but home fashions business was under pressure from rising imports.
In all fiscal 1987 Domtex will reap benefits from rationalisation of its Canadian manufacturing plants, said Mr Thomas Bell, president, and most of its businesses will continue to do better, except for some fabrics and home fashion businesses. Domtex, which earns more than half its profits from US, European and Asian operations, seeks an acquisition in the US to expand its already strong market position in denim and yarn.
Mr Bell said Domtex is determined to become a larger international force in interlinings, denim and yarn, while a free trade agreement between Canada and the US would encourage closer linkage between the US and Canadian operations.
Domtex is negotiating to sell its 50 per cent interest in a South African interlinings manufacturer to the local management.

Phelps Dodge moves ahead

By Our New York Staff
PHELPS DODGE, the leading US copper producer, has revealed a strong third-quarter advance with a surge to \$19.8m, or 80 cents a share, from \$7.6m, or 16 cents a share, in net earnings.
However, the final figure was struck after a \$13m tax refund. It also reflects the \$7m sale of a 49 per cent stake in a Turkish copper deposit to Metallgesellschaft of West Germany, and a \$6.5m write-off for the closure of its Douglas, Arizona, copper smelter.
The group's primary metal sector, consisting of its copper-producing operations from mining through to rod casting, earned \$11.1m from \$13.5m last time, reflecting continuing low copper prices.
Mine production of copper was 98,600 tons in the quarter, up from 95,100 tons last time. The group sold 102,000 tons, against 98,900 in the 1985 quarter.
Group revenues fell to \$188m from \$210.2m in the quarter, and to \$639.7m from \$666.5m for the nine months.
Earnings for the nine months rose to \$50.8m, or \$1.51 a share, against \$22.9m or 49 cents last time.

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New Issue This announcement appears as a matter of record only. October 23, 1986

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(Incorporated with limited liability in the Cayman Islands)

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Primary Capital Guaranteed Floating Rate Notes Due 2006
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with a substitution guarantee on a subordinated basis of

Banco Hispano Americano, S.A.

(Incorporated with limited liability in Spain)

Issue Price: 100% • Interest: LIBOR for six months + ¼% p.a., payable semi-annually in arrears in April and October, no minimum interest rate • Final Maturity: October 2006 • Denomination: U.S.\$ 10,000 • Listing: Luxembourg Stock Exchange

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LTCB INTERNATIONAL LIMITED	MERRILL LYNCH CAPITAL MARKETS
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McCaughan Dyson and Co. Limited	Nord LB, Norddeutsche Landesbank Luxembourg S.A.

October 1986

N. AMERICAN QUARTERLIES

AMERICAN BRANDS Tobacco, beverages, food products	COMMONWEALTH BRISON Electric utility
Third quarter 1986 1985	Third quarter 1986 1985
Revenue \$ 2.5m \$ 2.5m	Revenue \$ 1.8m \$ 1.8m
Op. net profit \$ 0.25 \$ 0.25	Op. net profit \$ 0.18 \$ 0.18
Net profit \$ 0.25 \$ 0.25	Net profit \$ 0.18 \$ 0.18
Net per share \$ 0.25 \$ 0.25	Net per share \$ 0.18 \$ 0.18
Nine months 1986 1985	Nine months 1986 1985
Revenue \$ 6.5m \$ 6.5m	Revenue \$ 5.5m \$ 5.5m
Op. net profit \$ 0.75 \$ 0.75	Op. net profit \$ 0.55 \$ 0.55
Net profit \$ 0.75 \$ 0.75	Net profit \$ 0.55 \$ 0.55
Net per share \$ 0.75 \$ 0.75	Net per share \$ 0.55 \$ 0.55
AMERICAN CYANAMID Fertiliser, agricultural, chemical products	CHRYSLER CO. Fleet production control equipment
Third quarter 1986 1985	Third quarter 1986 1985
Revenue \$ 0.27m \$ 0.27m	Revenue \$ 28.1m \$ 28.1m
Op. net profit \$ 0.07 \$ 0.07	Op. net profit \$ 2.5m \$ 2.5m
Net profit \$ 0.07 \$ 0.07	Net profit \$ 2.5m \$ 2.5m
Net per share \$ 0.07 \$ 0.07	Net per share \$ 2.5m \$ 2.5m
Nine months 1986 1985	Nine months 1986 1985
Revenue \$ 0.81m \$ 0.81m	Revenue \$ 83.2m \$ 83.2m
Op. net profit \$ 0.23 \$ 0.23	Op. net profit \$ 27.2m \$ 27.2m
Net profit \$ 0.23 \$ 0.23	Net profit \$ 27.2m \$ 27.2m
Net per share \$ 0.23 \$ 0.23	Net per share \$ 27.2m \$ 27.2m
BANC ONE CORPORATION 2nd largest bank in Ohio	CHRYSLER CREDIT AND LEASE Metal containers
Third quarter 1986 1985	Third quarter 1986 1985
Revenue \$ 41.5m \$ 41.5m	Revenue \$ 62.1m \$ 62.1m
Op. net profit \$ 0.58 \$ 0.58	Op. net profit \$ 4.7m \$ 4.7m
Net profit \$ 0.58 \$ 0.58	Net profit \$ 4.7m \$ 4.7m
Net per share \$ 0.58 \$ 0.58	Net per share \$ 4.7m \$ 4.7m
Nine months 1986 1985	Nine months 1986 1985
Revenue \$ 117.3m \$ 117.3m	Revenue \$ 1.5m \$ 1.5m
Op. net profit \$ 1.68 \$ 1.68	Op. net profit \$ 63.9m \$ 63.9m
Net profit \$ 1.68 \$ 1.68	Net profit \$ 63.9m \$ 63.9m
Net per share \$ 1.68 \$ 1.68	Net per share \$ 63.9m \$ 63.9m
BANKS GROUP Pneumatic mechanical springs	ELECTRONIC DATA SYSTEMS General motor subsidiary
Third quarter 1986 1985	Third quarter 1986 1985
Revenue \$ 113.0m \$ 113.0m	Revenue \$ 1.1m \$ 1.1m
Op. net profit \$ 0.78 \$ 0.78	Op. net profit \$ 71.1m \$ 71.1m
Net profit \$ 0.78 \$ 0.78	Net profit \$ 71.1m \$ 71.1m
Net per share \$ 0.78 \$ 0.78	Net per share \$ 71.1m \$ 71.1m
Nine months 1986 1985	Nine months 1986 1985
Revenue \$ 334.8m \$ 334.8m	Revenue \$ 3.3m \$ 3.3m
Op. net profit \$ 13.8m \$ 13.8m	Op. net profit \$ 222.3m \$ 222.3m
Net profit \$ 13.8m \$ 13.8m	Net profit \$ 222.3m \$ 222.3m
Net per share \$ 13.8m \$ 13.8m	Net per share \$ 222.3m \$ 222.3m
BORG WARNER Auto components, chemicals, plastics	BRUNNEN CORPORATION Marine power, leisure services
Third quarter 1986 1985	Third quarter 1986 1985
Revenue \$ 80.2m \$ 80.2m	Revenue \$ 367.7m \$ 367.7m
Op. net profit \$ 0.78 \$ 0.78	Op. net profit \$ 27.4m \$ 27.4m
Net profit \$ 0.78 \$ 0.78	Net profit \$ 27.4m \$ 27.4m
Net per share \$ 0.78 \$ 0.78	Net per share \$ 27.4m \$ 27.4m
Nine months 1986 1985	Nine months 1986 1985
Revenue \$ 271.0m \$ 271.0m	Revenue \$ 1,050m \$ 1,050m
Op. net profit \$ 2.74m \$ 2.74m	Op. net profit \$ 84.8m \$ 84.8m
Net profit \$ 2.74m \$ 2.74m	Net profit \$ 84.8m \$ 84.8m
Net per share \$ 2.74m \$ 2.74m	Net per share \$ 84.8m \$ 84.8m
BRISTOL-AYERS Drugs, medicines	BRUNNEN CORPORATION Marine power, leisure services
Third quarter 1986 1985	Third quarter 1986 1985
Revenue \$ 1.5m \$ 1.5m	Revenue \$ 367.7m \$ 367.7m
Op. net profit \$ 0.78 \$ 0.78	Op. net profit \$ 27.4m \$ 27.4m
Net profit \$ 0.78 \$ 0.78	Net profit \$ 27.4m \$ 27.4m
Net per share \$ 0.78 \$ 0.78	Net per share \$ 27.4m \$ 27.4m
Nine months 1986 1985	Nine months 1986 1985
Revenue \$ 4.5m \$ 4.5m	Revenue \$ 1,050m \$ 1,050m
Op. net profit \$ 1.5m \$ 1.5m	Op. net profit \$ 84.8m \$ 84.8m
Net profit \$ 1.5m \$ 1.5m	Net profit \$ 84.8m \$ 84.8m
Net per share \$ 1.5m \$ 1.5m	Net per share \$ 84.8m \$ 84.8m
BUNZL NEDERLANDEN Tobacco	BRUNNEN CORPORATION Marine power, leisure services
Fourth quarter 1985-86 1984-85	Fourth quarter 1985-86 1984-85
Revenue \$ 75.0m \$ 75.0m	Revenue \$ 367.7m \$ 367.7m
Op. net profit \$ 14.5m \$ 14.5m	Op. net profit \$ 27.4m \$ 27.4m
Net profit \$ 14.5m \$ 14.5m	Net profit \$ 27.4m \$ 27.4m
Net per share \$ 0.51 \$ 0.51	Net per share \$ 27.4m \$ 27.4m
Five months 1986 1985	Five months 1986 1985
Revenue \$ 270m \$ 270m	Revenue \$ 1,050m \$ 1,050m
Op. net profit \$ 85.5m \$ 85.5m	Op. net profit \$ 84.8m \$ 84.8m
Net profit \$ 85.5m \$ 85.5m	Net profit \$ 84.8m \$ 84.8m
Net per share \$ 2.01 \$ 2.01	Net per share \$ 84.8m \$ 84.8m

البنك السعودي للتجارة Arab Saudi Bank

(Formerly Arab Solidarity Bank)
Incorporated in the Grand Cayman
H.Q. Grand Cayman - Citibank Building

Offshore Banking Unit
P.O. Box 10106, Manama, Bahrain

We are pleased to announce that at the Extraordinary General Meeting of the Shareholders held in Bahrain on March 30 1986, the following Resolutions were adopted:-

- Change of the name of Arab Solidarity Bank to "Arab Saudi Bank."
- Increase of the Authorised Capital from US\$20,000,000 to US\$30,000,000.

The Bank has obtained approvals of both these Resolutions from the Authorities in the Grand Cayman, Ministry of Commerce & Agriculture and Bahrain Monetary Agency in Bahrain.

The Board of Directors

Accountancy Appointments

General Accounting Manager

Age 27-32

Package c.£20,000



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Interested individuals should contact Karen Wilson BA, ACMA on 01-439 6911 or write to her including a CV and a note of salary at: Financial Management Selection Limited, 21 Cork Street, London W1X 1BB.

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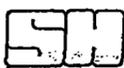
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Applications, giving full personal and career details, including current salary, should be submitted quoting reference SHA 848, to: Vaughan Thomas at Stoy Hayward Associates, Management Consultants, Executive Recruitment Division, 8 Belfor Street, London W1M 1DA.



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- Qualifications from reputable institute.
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- Prior international posting (s) desirable.

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UK COMPANY NEWS

Hawker shares slide on static mid-term profits

BY MIKE SMITH

Hawker Siddeley fell sharply to close 32p lower at 415p yesterday following the announcement that pre-tax profits for the first half of the year were virtually static at £72.1m. Demand for the company's products, particularly diesel engines, was hit by the fall in oil prices, the company said.



Sir Peter Bazendell, chairman of Shell Transport

The company also forecast lower second half profits, but expects profit growth to resume next year. The interim dividend is raised to 0.5p to 9p. In the six months to the end of June, Hawker lifted pre-tax profits by £500,000 from last year's £71.5m turnover, down 28m at 57.69m. However Mr Bob Bessly, managing director, said the profit would have been 18 per cent higher than those for the first half of 1985 had it not been for adverse exchange rate movements, costing £2m, and the effect of the oil price fall, on diesel demand, costing £5m to £6m.

Mr Bessly said the results were a temporary setback. Order books remained high and next year's growth would be assisted by better demand for diesel engines, an improvement in the adverse factors created by the oil price fall and the flow through of profits from recent acquisitions.

Of the company's six divisions, diesel engineering suffered worst with turnover down from £100m to £85m and profits down to £4.5m from £7.5m. Sir Peter Bazendell, chairman, said diesel engineering experienced the main impact of the downturn in ordering by the main oil producing countries. A major reorganisation of the division to bring orders into line with demand had also affected performance. For the full year the division is likely to suffer a significant reduction in profits compared with 1985 but the company says orders are picking up and this should show through in profits and turnover in 1987. The electrical distribution and controls division showed the

largest growth with sales up £19m to £185m and pre-tax profits up £3.2m to £15.2m. Electrical specialised equipment was the second fastest growing sector with profits at £12.4m (against £11.6m) and sales at £137m, up 22m.

Electrical motors and generators increased profits by £100,000 to £9.8m on sales down £5m to £94m but mechanised specialised equipment profits were static at £20.8m on sales down £10m to £257m.

Other trading activities produced profits of £4.6m (£4.2m) on turnover of £769m (£777m). Hawker is looking for further acquisitions. Already this year it has spent more than £100m on acquisitions, mostly US companies which fit into its expanding electrical distribution and controls, and electrical specialised equipment sectors.

"The aim is to go for acquisitions in areas of potential growth which have an immediate affinity with group activities and which can be assimilated rapidly with technological and cost advantages," said Sir Peter.

The £72.1m pre-tax profits for the first half comprised trading profits of £61.7m (£60.6m), a share in related companies' profits of £5.6m (£5.5m) and interest of £4.8m (£5.9m).

After taxation of £27.4m and minority interests of £3.5m, attributable profits were £41.2m, leaving earnings per ordinary share at 20.9p (20.4p). See Lex

Maxwell steps into battle for Grosvenor

By Nikki Tait

A BID battle broke out yesterday for Grosvenor Group, the troubled electronics and engineering company. Hollis, the stationary furniture and timber group which is 82 per cent owned by Mr Robert Maxwell's Ferguson Press, launched an £8.5m share offer. Last month Grosvenor agreed terms with BBA Group.

Last night, Mr Gordon Hazard, chairman of Grosvenor Group, said he had received no official notification from Hollis and had no comment to make at this stage.

Dr John White, managing director of BBA, was unavailable for comment, but his merchant bank advisers Morgan Grenfell — said that the company would be reviewing its position over the next few days. BBA currently owns 6.5 per cent of Grosvenor's shares, and has received acceptance from all the Grosvenor directors in respect of their personal holdings — totalling 0.28 per cent.

The new terms from Hollis are seven of its new shares for every four Grosvenor. With Hollis unchanged at 82p on the announcement, that values each Grosvenor share at 143.5, and the entire group at £5.9m. There is also a cash alternative of 185p a share.

Yesterday, Grosvenor shares rose 10p to 135p. Hollis said yesterday that it had received irrevocable undertakings to accept in respect of 6.88 per cent of the security — 10.2 per cent of the company — and a further irrevocable undertaking to accept the cash alternative from holders of another 2.53 per cent of the Grosvenor shares. Hollis itself also owns 2.56 per cent of Grosvenor's shares.

The Hollis offer compares with BBA's offer of two of its own shares for three Grosvenor — which, with BBA down 2p at 145p yesterday, means each Grosvenor share at 110p — or a cash alternative of 135p.

Hollis has made a number of acquisitions recently, buying £90m-worth of businesses from Ferguson Press last August and planning a bid for The Stationery and Printing Society in the previous June.

Norton claims 41% and extends bid

BY DAVID GOODHART

Norton Opax yesterday failed to win control of McCorquodale in the bitter £150m print industry takeover battle but has extended its offer until 1 pm on November 7.

In a hectic day of ups and downs for both sides Norton was left holding and having acceptances from a total of 40.6 per cent of McCorquodale. That included 13.2 per cent already owned by Norton and associates, 18.5 per cent of acceptances and another 10.8 per cent stake pledged by Mr Robert Maxwell.

Mr Maxwell failed to accept the offer by the 1 pm deadline but he later confirmed the statement made earlier in the day that he was backing Norton Opax and that there had been merely a technical hitch regarding his acceptance form. He said he had been impressed by both Mr Richard

Hanwell, the Norton chief executive, and Mr John Halloran, the McCorquodale chief executive, but Hanwell impressed me more."

McCorquodale hit back by saying that at a meeting on Tuesday night Mr Maxwell had asked McCorquodale "to state that it would welcome Mr Maxwell as a 25 per cent shareholder in the company and indicated that if McCorquodale was not prepared to do so he would assert his shares to the offer."

Mr Holloran said he had not been prepared to make such a statement but understood that Norton Opax had been prepared to accept a large minority holding by Mr Maxwell. Considering that Mr Maxwell's stake was widely expected to be decisive, McCorquodale was last night celebrating a re-

rieve. "This is very good news—we have no doubt we can retain our independence now," said Mr Holloran.

Although Norton had hoped to close the bid by yesterday's first closing date it had kept open its option to extend and last night Mr Clive Chalk of Samuel Montagu, Norton's advisers, said: "There is a feeling of great elation here—I cannot remember such a good result for a first closing date."

Norton remains in a strong position to take control and the final result on November 7 could still be very close. Samuel Montagu is likely to continue to try to buy in the market at the cash alternative of 260p. It can only buy another 1.8 per cent.

The Takeover Panel has already been heavily involved in the bid and yesterday issued a general warning to companies

not to make claims about other companies based on unsubstantiated assumptions. That warning arose from a Panel criticism of some Norton Opax claims about McCorquodale's underlying growth.

Norton claimed in a circular that underlying profits for 1985-1986 were £11.55m, compared with the McCorquodale forecast of £14m and for 1986-87 were £11.4m compared with the forecast of £17.5m.

Samuel Montagu accepted that it made mistaken assumptions about the profits acquired when McCorquodale bought H. W. Chapman and the changes to associated company profits. Therefore underlying profits were likely to increase at 17.3 per cent and 23.3 per cent over the two years.

Norton shares closed 6p down at 135p, while McCorquodale was unchanged at 263p.

Hammerson on target at £22m

BY PAUL CHEESEBRIGHT, PROPERTY CORRESPONDENT

Hammerson, the British property group with extensive international interests, pushed up pre-tax profits to £22.2m in its first half to June, from £17.5m in the same period of 1985. But group figures continue to be dogged by currency fluctuations.

The interim dividend is maintained at 2p. The full payment for 1985 was 9.5p. The results were precisely in line with expectations in the City. The share price rose 5p to 430p in advance of the figures and held the gain after they were announced. Around 60 per cent of Hammerson's property holdings are overseas. The effect of

this on earnings was the same in the half year as it had been during 1985, although less marked. Exchange rate movements pared the earnings per share down from 20.56p to 18.01p in 1986 and during the 1986 first half from 9p to 8.44p.

Changes in the group's property holdings have started to come through into the figures. Disposals of property in Paris from a portfolio bought from ICI Pension Fund and in Canada from a portfolio bought from Rank City Wall held down rental income.

Gross rental income in the first half was £58.9m against £61m in the 1985 first half. On the other hand gross profits from property trading were £2.3m against £146,000, of which £1.7m came from the Paris sales.

Philip Coggan examines Sir Anthony Jolliffe's plan to build a mini-conglomerate Walker Greenbank ready for acquisitions

BY PAUL CHEESEBRIGHT, PROPERTY CORRESPONDENT

Property Holding and Investment Trust (PHIT) was late yesterday tied up in last minute discussions for its own takeover by an unspecified company. It has been attempting to fend off a tender offer for 18.8 per cent of its equity by Apex Group of New Zealand.

The Apex offer expires on Monday, leaving PHIT little time to work out other solutions. Mr Arthur John, the chair-

man, said that he would be writing to shareholders within the next few hours. If there is to be a deal with a white knight, "it has to be quick or not at all," he said.

The tender offer was pitched at 160p a share with the possibility of a top-up payment. Since it was made, the PHIT shares have traded up to 169p, the level yesterday. "There is a genuine buyer in the market," Mr John said.

This genuine buyer is assumed to be the white knight, but the extent of his buying is less clear. Jobbers have anticipated a large portion of the PHIT share price rise to scribbling up.

PHIT, with property holdings worth £161m, had not long succeeded in fighting off a £108m takeover bid from Greycoat before it was hit by the £37m Apex tender offer.

PHIT's directors said they had reviewed the document and find nothing new to change their view that the offer is wholly inadequate in both amount and form.

PWS has a market capitalisation of £65m, making it considerably smaller than Heath. It is offering four of its own new ordinary shares plus three new convertible preferred shares for every Heath share held.

With PWS shares unchanged at 315p yesterday this valued

each Heath share at 572p. Heath shares fell 3p to 560p. FWS also gave notice yesterday of an extraordinary general meeting of PWS shareholders on November 13, to ratify the proposed issue of new shares in connection with the bid.

It also emerged yesterday that an investment management sold 22,222 ordinary shares in PWS on behalf of a discretionary management client on Monday. On Tuesday, 30,000 PWS shares were bought by a subsidiary of Oxfordford, which represents family interests of Mr Ben-Zur, PWS chief executive.

The directors said the international market had declined in the third quarter following a dramatic drop in a domestic market during the second quarter.

They added that "although the decline in the international market was more gradual, it may well continue to reduce, through the fourth quarter, while the domestic market is expected to stabilise at its current low level."

Net sales for the third quarter declined from \$93.5m to \$38.5m and the figure for the nine months was down by \$8.45m at \$130.02m. Tax accounted for \$1.26m (\$6.75m) and left nine months earnings at 57 cents (\$1.93).

Concert party buys 'Inv Success' shares

Investing in Success Equities, the listed investment trust, said yesterday that Tanselwood Investments had acquired an additional 510,000 shares to raise its holding to 813,000 shares or 13.3 per cent of the trust's issued capital.

Investing in Success also said that Worldlink Trust had lifted its stake to 305,000 shares.

Also listed as parties to an agreement with Tanselwood and Worldlink were City Mutual Life nominees with 112,000 shares and Capita Financial Group with 500,000 shares.

SE listing for News Corp

News Corporation, the Australian holding company for Mr Rupert Murdoch's media interests, yesterday announced that it was to seek a listing on the London Stock Exchange for its existing ordinary shares.

The introduction is scheduled for November 12 and will be sponsored by Morgan Grenfell, the merchant bank, with Cazenove and Morgan Grenfell Securities as joint brokers.

News Corporation has a market capitalisation of about A\$4.6bn (£2.04bn). At present it is listed in Sydney and on the New York stock exchange

in the form of American Deposit Receipts. The move is understood to reflect News Corporation's wish to broaden its shareholder base and to obtain a listing in a major financial market where it has trading interests. Its British subsidiary, News International, already has a London listing.

Trinova, formerly Libbey-Owens-Ford, the US-based supplier of power control and plastic products, is to seek a London listing through an introduction on November 3.

The sponsor is Kleinwort Benson and the broker Barclays de Zoete Wedd Securities.

IN 1982, Sir Anthony Jolliffe passed through the streets of London in the Lord Mayor's coach. His latest vehicle, Walker Greenbank engineering group may not appear as grand but the 48-year-old Sir Anthony hopes to carry him to a future as head of a major industrial holdings group.

Sir Anthony is the latest in a long line of entrepreneurs who are aiming to build a mini-conglomerate from a base in the engineering sector. Mr David Abell at Suter, Mr Greg Hutchings at F. H. Tomkins and Mr Nigel Rudd at Williams Holdings are just three examples of businessmen who have built up industrial groups rapidly by using highly-rated shares to acquire less popular rivals.

As yet, Walker Greenbank is too small to rank with the Williams Holdings of this world. Its market capitalisation is only £27m, and turnover this year will be about £56m, but Sir Anthony's aim is to create a group with turnover of £200m within three years.

The group has interests including water treatment and carpet storage and handling, with heavy engineering products like gas holders, which take the by-products of steel-making, thrown in.

"There are some nice little businesses in the group," says Mr Tim Harris of Phillips & Drew. "Altair, the air filtration company, was bought for £1.6m in 1985 and should make just less than £200,000 this year. Welding Machines was bought in the same year for under £100,000 and it should make around £9.5m pre-tax this time on turnover of only £1.8m."

For the full year, analysts are expecting Walker Greenbank to make £8m to £8.5m, pre-tax.

Jolliffe Cork, combines with Mr Pither's engineering know-how. After considering a flotation on the Unlisted Securities Market, Multiple Industries reversed into C. & W. Walker Holdings, a listed engineering company which had not paid a dividend since 1990. The £25m deal concluded in January this year doubled the size of the group.

Having obtained a listing, Sir Anthony and Mr Pither were able to step up the pace of expansion. Last month, Walker merged with Greenbank, a group with similar interests in filter technology and in lift systems.

"Greenbank was a nice, steady business," comments Mr John McCready of County Securities, "but perhaps it had plateaued." According to Mr Tim Harris, Greenbank was "generating a fairly low return on sales in the last full year before the merger. Greenbank made pre-tax profits of £1.7m on turnover of £15.9m, compared with figures of £2.38m on £12.7m back in 1982.

What Greenbank could contribute was a strong balance sheet and, as a result of the merger, Walker's gearing was cut from 122 per cent to 41 per cent.

In line with Sir Anthony's ambitions, the enlarged group is run along classic mini-conglomerate lines. Subdivisions are encouraged to run themselves, subject to overall financial controls, and senior management is given equity stakes or share options.

With his background Sir Anthony should be in a good position to spot prospective purchases. "He won't have a shortage of acquisition targets with his accountancy and City connections," says Mr Stephen Handy of Kleinwort Greaveson.

Indeed, Walker Greenbank is already on the lookout and Sir Anthony is confident of success. "I intend to make another substantial acquisition within a year," he asserts.

The next move could be in the consumer products division which at the moment consists only of McKendrick and Wane, the carpet management company, which needs strengthening.

In the long run, Sir Anthony wants to create a broadly-based industrial group, with even financial services a potential area of expansion three years or so ahead.

Analysts are cautious about

the prospects for the putative conglomerate. "They certainly manage small companies well," argue Mr Harris "but we don't know what they can do with the large ones."

Mr Handy adds: "We know Sir Anthony is good at rationalising businesses but he may not really be a growth merchant." But if Walker Greenbank chooses its acquisitions carefully, Mr McCready believes it can succeed.

"There is room for another mini-conglomerate, provided they steer clear of heavy engineering."

The key to expansion lies in achieving the kind of rating which will allow the group to increase earnings per share by buying less well-rated companies.

Assuming that the company makes £3.4m this year, the shares on a prospective p/e of 11.5, compare with the historic p/eps of 25 at F. H. Tomkins and 20 at Williams Holdings. Sir Anthony still has some work to do, before like on of his illustrious predecessors, he will find whether the City's streets are paved with gold after all.

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BOARD MEETINGS

The following companies have notified their board meetings to the Stock Exchange. Share meetings are usually held for the purpose of considering dividends. Official indicators are not available to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's results.

TODAY

Interims: Anchor Chemical, British and Commercial Shipbuilding, Enbridge and General, Fab International, Ferguson Industrial, French Connection, Japco and Petrochem, Kvaerner, London and Northern, Norcott Hotels.

FUTURE DATES

North Sea and General Oil Investments, Finance: Investors Capital Trust, McErdin Brothers, Pressac, Rand Mines Properties, Realty Useful.

TUESDAY

Interims: Adco Conveying Equipment ... Oct 24
BFB Industrials ... Nov 26
Benson Products ... Oct 31
EMAP ... Nov 25
Feedac Agricultural Indus. ... Oct 29
Harcourt Quezoune ... Oct 29
Unigate ... Nov 24

WEDNESDAY

Finance: Investments ... Oct 24
Ayer Hitam Tin Dredging ... Oct 24

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corre-div	Total last year
Hammerson Prop ...int	2	—	2	9.5
Hawker Siddeley ...int	5	—	4.5	14.5
Intl City Hedges ...int	6	—	9	15.5
Seco Tex Scotland ...int	1	—	0.8*	12
Stocklake ...int	—	—	—	—
Wm Sindell ...int	14.5	Nov 28	3.8	6.15
North Midland Cons ...int	—	—	0.3	0.8

Dividends shown in pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of B.C.E. Holdings plc in the Unlisted Securities Market. Twenty five per cent of the shares may be available to the public through the market during business hours today. It is emphasized that no application has been made for the Ordinary Shares to be admitted to listing.

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Particulars of B.C.E. Holdings plc are available in the Extra Unlisted Securities Market Service from 23rd October, 1986 and copies of such particulars may be obtained during normal business hours on any weekday (Bank Holidays and Saturdays excepted) up to and including 7th November, 1986, from:

Heskins, Moss & Co., Dunelm House, 8-13 Chiswell Street, London EC1Y 4XK	Brown, Shipley & Co. Limited, Founders Court, Louthbury, London EC2R 7HE	Heskins, Moss & Co., Stock Exchange Buildings, 34 Nicholas Street, Bristol BS1 1TW
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23rd October, 1986

UK COMPANY NEWS

Avis Europe prepares for £278m market debut

BY TERRY POVEY

AVIS EUROPE is to join the market on November 6 valued at £278m in one of the largest flotations so far this year...

Table with 7 columns: Year end Feb, 1982, 1983, 1984, 1985, 1986, 1987. Rows include Fixed assets, Vehicles, Total assets, Net debt, Net assets.

times prospective earnings. Avis Europe will pay £15m for the exclusive right to use the Avis name in this area for 50 years...

Pre-tax profits have risen from £13.9m on sales revenue of £177m in 1981-82 to £25.4m on £197m in 1985-86. Avis is forecasting at least £33m pre-tax for the present year...

The portion of the issue proceeds staying with Avis Europe is to be used to reduce debt. Adjusting the balance sheet as of June 30 for the flotation proceeds, reporting accountants Price Waterhouse calculate that net assets will rise by £14m to £70.8m after net debt falls to £47.2m.

Mr Alun Cathcart, group managing director, accepted that Avis Europe's gearing looked high but he pointed out that about half of total assets were cars which could readily be sold.

As of June, the annual peak period, net debt was 70 per cent of shareholders' funds but would fall to about 30 per cent in the winter, he said.

Mr James Morley, group finance director, said that the profile of Avis Europe's debt had changed in the last year. This was reflected in the shift from short to longer-term debt during the first few months of 1986-87.

The offer for sale is being sponsored and underwritten by Morgan Grenfell. The brokers to the issue are Morgan Grenfell Securities and Cazenove. Applications for the shares open on October 30.

See Lex

Tootal bids £18.5m for Sandhurst Marketing

By Nikki Tait

Tootal, the threads and textiles group, yesterday announced an £18.5m agreed bid in paper and cash for Sandhurst Marketing, which markets and distributes stationery and office equipment.

The acquisition is the first made by the new management as part of their growth strategy. According to Mr Geoffrey Maddrell, who moved in as managing director of Tootal last February from Bowater Industries, the company has targeted stationery specialists...

Sandhurst is one of the largest stationery distributors in the £90m UK market—its major competitor is Cartwright Bric, owned by Hilldown Holdings, who also had talks and customers range from City firms like Hill Samuel to Kodak.

However, the recent profits record has been patchy, with the pre-tax figure falling from £1.7m in the year to end-January 1985 to £1.05m in the following twelve months. Debt, moreover, have risen to around the £8m-level, over 100 per cent of shareholders' funds, partly as the result of moving to a new £4m office/warehousing complex in Horsham where Sandhurst owns the freehold.

Tootal is offering one new share for each Sandhurst share held, with a partial cash alternative of 85p. Tootal shares fell 2 1/2 to 89p on the news, while Sandhurst was unchanged at 86p.

The cash option is restricted to a total of £12m. Tootal is a Morgan Grenfell company. Tootal's advisers, have underlined the cash alternative at 85p, so the maximum cost to Tootal will be £224,000.

Acceptances have already been received in respect of 63.8 per cent of the Sandhurst shares, including those held by the company and the founding Hulme family.

Mr Maddrell plans to reduce debt by renegotiating certain finance leases and possibly making some small disposals, and pre-tax profits are forecast to recover to £1.5m in the current year.

BCE Holdings on cue for USM

BY ALICE RAWSTHORN

BCE Holdings, a manufacturer and distributor of snooker tables and accessories, is joining the Unlisted Securities Market through a placing of shares which will value its business at £10.8m.

The company began life as Bristol Coil Equipment operating amusement arcades in the West Country. In 1979, when the snooker craze was in its infancy, it diversified into the manufacture and distribution of snooker tables, cues, balls and accessories.

BCE now provides the equipment for most of the

major international professional snooker tournaments.

It ran into problems in the early 1980s when it first diversified into Canada, but the company has since recovered to produce pre-tax profits of £287,000 (£613,000) on turnover of £11.13m (£7.6m) in the year to March 31.

In the placing BCE will release 7.24m shares, or 25.9 per cent of its equity, at 85p a share. The board anticipates profits of at least £1.1m in the current financial year producing earnings per share of 3p and a prospective p/e of 12.6 at the

offer price.

All the proceeds of the flotation—around £2.55m—will be ploughed back into the company.

Mr David Fisher, the chairman, says that the capital will be used initially to eradicate borrowings but will then be invested in a new distribution centre in Belgium—in order to nurture the incipient snooker market in Europe—and to develop a cue manufacturing plant in Canada to open up the North American pool market.

Once the company is established on the USM it intends to embark upon acquisitions.

Two directors quit board of ATA Selection

By Alice Rawsthorn

ATA Selection, the USM quoted recruitment consultancy, yesterday announced the resignation of its managing director, Mr Geoffrey Fox, and its financial director, Mr Bernard Farmer.

The company said in a statement yesterday that both directors had left "to pursue private business interests". Mr Fox, who has been with ATA for 16 years, has sold his shareholding, which amounted to 25.1 per cent of the equity, through placing. Mr Farmer has been at ATA for 18 months.

ATA has expanded rapidly since it first surfaced on the USM in a placing of shares in July last year. The company specialises in recruitment for the sales and electronic engineering sectors and is also involved in recruitment for the advertising industry through its subsidiary, Capital & Provincial Advertising.

In 1985, ATA increased pre-tax profits by 31 per cent to £596,000 on turnover which rose by 5 per cent to £2.47m.

ATA said yesterday that it intends to maintain financial announcements about the future composition of the board. The company's share price remained stable at 58p yesterday.

New managers at Wemyss

Wemyss Investment Trust has awarded its management contract to a new joint venture between Industrial Finance and Investment Corporation, a financial trust, and APA Holdings, insurance and financial services subsidiary of Unity Corporation of Australia.

Wemyss, which was formerly managed by Edinburgh Fund Managers, had assets of £14.8m at March 31. APA holds a controlling interest in the listed investment trust.

The creation of APA Ilico Investment Management follows the Australian company's acquisition of more than 40 per cent of Ilico last month. APA's interest now exceeds 44 per cent with share purchases and the taking up of rights arising from Ilico's purchase of FIMW Holdings, the Colchester stockbroker.

Ilico said yesterday that acceptances had been received for 81.5 per cent of the ordinary shares offered in the rights issue. The balance had been allotted to APA.

I.G. INDEX FT for November 1264-1271 (-3) Tel: 61-626 5699

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Public Works Loan Board rates

Table with 4 columns: Years, by EBP, At maturity, Non-quota loans A* repaid at maturity. Rows include Over 1 up to 2, Over 2 up to 3, etc.

I.G. INDEX FT for November 1264-1271 (-3) Tel: 61-626 5699

Contracts & Tenders

INVITATION FOR BIDS

- 1) The Republic of Turkey has received a loan from the International Bank for Reconstruction and Development (IBRD) in various currencies towards the cost of the Third Ports Project... 2) The Turkish State Railways (Türkiye Cumhuriyet Devlet Demiryolları İstisemi Genel Müdürlüğü-TCDD) now invites bids for the supply of: - 7 pieces of mobile crane for handling containers and piggy-back operations...

Personal

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Company Notices

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THE FINANCIAL TIMES is proposing to publish a Survey on MANAGEMENT EDUCATION AND TRAINING on THURSDAY NOVEMBER 20 1986

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UK COMPANY NEWS

ICH checked by expansion costs and exchange rates

BY RICHARD TOMKINS

International City Holdings, the money broking group which was floated on the stock market last November, yesterday blamed expansion costs and adverse exchange rates for limiting pre-tax profits to £13.1m for the year to July 31 1986.



Mr Robin Packshaw, chairman of ICH

The figure represents a 24 per cent rise over the previous year's £10.6m, but includes a first-time contribution of over £1m from MKI, the US inter-dealer broker acquired in April, and a saving of over £1m in net interest payable because of the proceeds of the flotation.

Mr Robin Packshaw, group chairman, said a charge of £500,000 had been taken against the profit and loss account for the setting up of Charles Fulgon (IBS), its UK inter-dealer broker, and the group had also expanded the range of money market instruments and currencies it brokered.

two rival firms from MAI. Mr Packshaw said his appointment as managing director had been to co-ordinate the group, particularly on the money broking side.

"But in the end it didn't work out and he left by mutual agreement. There is enormous toing and froing in this market and his departure isn't significant or particularly unusual," he stated.

ICH's debut at 190p last November looked at the time as though it were too much too soon, and yesterday's close of 178p at the end of its disappointing first year on this assessment was correct.

CU to pay £19m in US asbestosis court case

By Nick Busker

A US subsidiary of Commercial Union, the UK composite insurer, has settled a long-running legal dispute by agreeing to pay \$37m (£18.9m) over the next four years to Manville Corporation, the Colorado-based fibre and forest products group.

The settlement will terminate several years of US litigation between Manville and Commercial Union. The dispute arose from asbestosis-related claims by Manville against Commercial Union insurance policies dating back to 1967.

Mr John Linbourn, a Commercial Union executive director, said in London that the payments would have no impact on Commercial Union's results. The company had substantial reinsurance cover and other provisions against claims by Manville.

IMI purchase

IMI, metals and engineering group, has bought McKinnon Nicholls, Australian maker of pneumatic and hydraulic cylinders, for A\$3.25m (£1.3m).

APPOINTMENTS

Jeff Benson to become chairman of 600 Group

Mr Jeff Benson will succeed Sir Jack Wellings as chairman of THE 600 GROUP on April 1. Mr Benson has been a non-executive director of the 600 Group since June 1983 and was appointed chairman in February 1984.

Mr John A. Armit has been appointed a joint managing director of LAING MANAGEMENT CONTRACTING responsible for its international activities, in addition to his role as managing director of John Laing International.

Mr Christopher Allanson has been appointed chief executive officer of the PRICE & PIERCE GROUP. Formerly with the ITM Group and John Holt he takes over from chairman and chief executive officer, Mr Hugh Gilbert, who will continue as chairman until his retirement next March.

The following will be admitted to the partnership of ARTHUR YOUNG from November 1: Mr Laurence East (corporate tax, London); Mr Peter Curtis (audit, London); Mr Kim Hayward (audit, Luton); Mr David Keenan (audit, London); Mr Ian Houston (tax, Edinburgh); Mr Mark Molyneux (business services group, Cardiff); Mr Mark Fallon (insurance, Cambridge); Mr Andrew Pollock (business services group, London); Mr John Readman (insurance, Glasgow); Mr Ashok Shah (tax, Luton); and Mr Colin Waxner (corporate tax, London).

DIXONS GROUP has made the following appointments: Mr Danny Churchill as purchasing director for Dixons Limited. He was sales and marketing director for Sanyo. Mr Bob Garaghan will be joining Dixons Financial Services as commercial director. He was main board director for marketing, buying and production at Pine Farm. Mr Malcolm Surran has been promoted to marketing director of Dixons Financial Services after two years as marketing director of Dixons Colour Laboratories. Mr Malcolm Alden has joined as marketing director of Dixons Colour Laboratories. Previously he was marketing director at Gruvicks. Mr Keith Henderson is joining Mestacore as special director.

Dr A. A. Denton and Mr S. K. Morgan have been appointed chairman and chief executive respectively of NOBLE DENTON & ASSOCIATES.

Wm Sinclair lifts profits to £1.5m

William Sinclair Holdings, which earlier this year sold its agricultural seeds business to Imperial Chemical Industries for a little over £5m, raised its 1986-86 profits by £118,000 to £1.51m pre-tax.

The final dividend of this USM stock is being stepped up from 3.5p to 4.5p, making a total of 6.15p (5.55p) net per 25p share. A scrip issue on a one-for-five basis is also proposed.

The year to June 30, 1986, saw bank and other interest charges fall by £70,000 to £194,000. Tax, however, accounted for £464,000 this time compared with previous credits of £121,000.

Net profits emerged at earnings of 14.3p (24.37p) per 25p share. There was an extraordinary credit of £1.48m (£17,000 debit) being principally a surplus on the disposal

B&C purchase aimed as a base for acquisitions

BY CHARLES BATCHELOR

British and Commonwealth Shipping (B and C), the transport and financial services group headed by Mr John Gunn, is moving into the field of advertising and design consultancy with the purchase of a 24 per cent stake in Wood Brigdale, Nisbet and Robinson.

The aim is to use Wood Brigdale as the base for acquisitions in communications business, possibly leading to a public flotation for the company in 1987.

Wood Brigdale is a London-based advertising agency and design group. Founded in 1969, its chairman is Mr John Wood, who is deputy chairman of Republicans Abroad, the US political group for American expatriates. It specialises in corporate and financial advertising and includes Boston Trust, Citicorp and Mitsui among its clients.

Mr Gunn said: "There is a tremendous opportunity to build a top-level consultancy group that specialises in communications and related services."

There are parallels with the growth of Abaco, a company which has acquired a series of professional partnerships in the design property and personal finance area over the past three years. B&C has steadily increased its shareholding in Abaco, which already has a Stock Exchange quotation, to 37.4 per cent.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

Table with columns: Year, Index, and Value. Rows include 1985, 1986, 1st qtr., 2nd qtr., 3rd qtr., 4th qtr. for various indicators like Industrial production, Engineering orders, Retail sales, etc.

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance current balance (£m); official reserves (£m); terms of trade (1980=100); official reserves (US\$bn).

Table with columns: Year, Index, and Value. Rows include 1985, 1986, 1st qtr., 2nd qtr., 3rd qtr., 4th qtr. for External Trade indicators like Exports, Imports, Visible balance, etc.

FINANCIAL—Money supply M0, M1 and sterling M2, bank advances in sterling to the private sector (three months' growth at annual rate); building societies net inflow; HPI; new credit; all seasonally adjusted. Clearing Bank base rate (and period).

Table with columns: Year, Index, and Value. Rows include 1985, 1986, 1st qtr., 2nd qtr., 3rd qtr., 4th qtr. for Financial indicators like Money supply, Bank advances, Building societies net inflow, etc.

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1974=100); Reuters commodity index (Sept 1981=100); trade weighted value of sterling (1975=100).

Table with columns: Year, Index, and Value. Rows include 1985, 1986, 1st qtr., 2nd qtr., 3rd qtr., 4th qtr. for Inflation indicators like Earnings, Basic materials, Wholesale prices, etc.

† From January 1986 includes amounts outstanding on credit cards. * Not seasonally adjusted.

NOTICE OF REDEMPTION. The Sarwa Bank, Limited. USS Floating Rate Certificates of Deposit No. C 00001 - C 00030. Issued on November 22, 1982. Maturity November 30, 1987. Callable November 28, 1986.

GRANVILLE. Table with columns: High, Low, Company, Price Change, Gross Yield, P/E, Fully. Lists various companies like Aas, Brit. Ind. CULS, Alraprup Group, etc.

International Investment Banking. Today, when others promise. In today's diverse and changing financial world, you need a partner who can work with you regardless of your direction. One with multiple-market coverage and a broad range of services.

New issues help First Charlotte

First Charlotte Assets Trust, investment trust, lifted its net asset value per 5p share from 11p to 13p in the six months to September 30 1986. After tax of £20,000 (£21,000) revenue rose from £25,000 last time to £36,000 with a per share value at 0.07p (0.03p).

The directors said the results reflected good performances from a number of existing holdings such as Flogas, Hawtal Whiting and Goodhead Print Group and successful involvement in a number of new issues.

They said they were confident about the company's long-term future.

Strong and Fisher ups Garnar stake to 12.9%

Strong and Fisher yesterday boosted its stake in Garnar to 12.9 per cent on the day of today's first closing date for the £20m leather industry takeover contest.

Mr Ian Brasley of merchant bank Hambros, representing Strong and Fisher, said that far more shares in Garnar could have been acquired at just above the cash alternative price and added that following soundings among large investors he expected a result "in the next fortnight".

The bid will first have to pass the Office of Fair Trading which is not expected to make its decision known until next week.

Garnar and advisers Emery Ansbacher have put a lot of effort into arguing the case for a referral to the OFT. They are arguing that the combined company would be buying about one-third of all sheep and lamb skins in the UK which would hit the smaller tanners. They are also drawing attention to the high level of gearing that they claim Strong and Fisher will have to carry.

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BUSINESS LAW

Mammoth task of dealing with fraud

By CELIA HAMPTON

"I CANNOT define an elephant, but I know one when I see it." Fraud is itself an elephant, and it has espoused another, "dishonesty."

Law-makers, judges and writers like these elephants because the common jurymen can be expected to grasp the idea easily and mould it to the current moral mood. Their function is to draw the line between dishonourable conduct, for which the retribution may be a liability to pay damages, and fraud, for which the retribution is prison.

The Theft Act provides two important crimes—theft and obtaining by deception—and a range of others capable of dealing with fraud. The intention was to draft the Act in simple language within the ordinary person's concept of stealing, etc. This, not unpredictably, has not been borne out by experience of its working.

Another simple offence—conspiracy to defraud—necessarily involves two or more people, but has great potential to curb unacceptable conduct.

On top of these is a battery of statutory offences, such as insider dealing, which meticulously and at great length define conduct that merits prosecution and punishment but does not come within the common dishonesty of basic fraud.

However, the impact of many of these on behaviour is not always striking. Prosecution needs society's support, and the results on insider dealing speak for themselves. Of 94 cases referred to government since 1980, only five had been prosecuted by March 1986. The Stock Exchange has been vigilant, but the public will, as expressed in the public purse, has not been roused. The US Securities and Exchange Commission has a whole division devoted to this matter alone, but the SEC costs the US taxpayer a lot of money.

There is no doubt, even in the City, that the impending tumult is likely to give a great many opportunities for unacceptable conduct and a good few for fraud proper.

Vigilant enforcement and a vigorous law are both imperative. The law can be more than a safety net. It can guide commercial practices and promote honesty, not merely catch the malfactor once the harm is done.

The Government, Parliament and the City itself have not given the change-over time or a fair chance. The result must be confusion.

The technology of fraud has outstripped the comprehension

of the ordinary lawyer. The civil law is slow to adapt. Basics of electronic funds transfer (who pays what, when, to whom?) remain opaque.

Some problems will undoubtedly be resolved, probably quite soon, when there is the first serious collapse. New areas of conflict of interest, or instance in a firm offering its own wares for sale to clients it is supposed to be advising impartially, will challenge a law concerned in a gentlemanly way with agents accounting for secret profits. What can it have to say about selling the shares in a new issue before any shares exist? Will the City's trade bodies' rulebooks, which will have some legal force in disputes, provide the necessary law codes? This is an odd form of legislation. Without serious thought, the law could come to be seen as either ingenuous or irrelevant.

The apparent lack of preparation is alarming. The speed of passing the relevant measures must preclude sensible analysis before they become law. Would a constitutional provision to allow bills like the Financial Services Bill to be held over in their current state to the next parliamentary session be such an abomination?

The criminal law has more need of certainty even than the civil law. Earlier this month the Government gave the go-ahead for new enforcement machinery—the Serious Fraud Office—and procedural improvements.

How fit is the ordinary man's criminal law to take it on? It was recently helped by a House of Lords ruling, cancelling its own 1984 ruling which had set up an absurd technicality about not charging a conspiracy to defraud when a conspiracy to commit some other offence, however trivial, could be proved. This had defeated prosecutions for major frauds. "It is so important to appreciate that judicial language has no legislative force," said Lord Bridge.

The development of fraud law in Canada has been explored in a helpful book published this summer. The Supreme Court's formulation of fraud in powerful but easily understood terms grew out of the law which Canada shares with England. The concepts are common, but the Canadian wins at the moment on clarity.

The underlying Canadian law has an advantage in the Criminal Code which, since 1948, has provided an offence, which may be done alone, for anyone "who, by deceit, false-

hood or other fraudulent means ... defrauds the public or any person, whether ascertained or not, of any property, money or valuable security." The second half of the section applies similar criteria to "affecting the public market price of stocks, shares, merchandise or anything that is offered for sale to the public."

The case involved a takeover, funded by the target company's assets, which replaced the target company's blue-chip stock portfolio with a much more speculative investment in another company. This acquisition was not treated as fraud, and the court did not treat as decisive the fact that the defendants used the target company's assets to acquire it. Takeovers often involve complex money movements.

If corporate funds are put at risk, there must be a legitimate business reason for it, considered from the company's point of view. If the risk is for personal ends, there is likely to be fraud.

Fraud involves dishonesty and deprivation. Deprivation does not necessarily entail actual economic loss. It can be prejudice or the risk of prejudice to economic interests. An asset at risk has a lower value than an asset not at risk, so the deprivation can be financially measured.

The case is not inconsistent with English law and the clarity is compelling. "Dishonesty" means, roughly, conduct which ordinary people would recognise as discreditable since it is contrary to straightforward honourable dealings.

But there is still room for despair. In July 1986, the Court of Appeal ruled that using a cheque card dishonestly when there is not enough money in the account to cover the cheque cannot be theft. It was not an assumption of the rights of the bank, and

so not an appropriation of another's property, but it merely gave the payee a contractual right to be paid by the bank. So much for simple language.

The judges could also try to come nearer to common men's thinking. In another context—bankruptcy—Mr Justice Millett ruled that, when a credit company folds up, the unpaid supplier cannot go for payment to the cardholder direct if the cardholder's obligation to pay the company had not matured at the time of the insolvency: the filling station could not get money for the petrol sold on the card, and the driver got a free tankful of petrol. What was remarkable about this unfortunate finding—based on the timing of the various contracts—was that the judge reached his conclusion because, in his view, this conformed to the general public understanding. He should perhaps take a walk out of the Chancery Division into the Strand to see how many people would agree. He might not like the ones who did.

Clear perception of the underlying principles is what is needed. Over-precise definition deepens obscurity.

The elephant is "a huge quadruped of the pachydermate order, having long curving ivory tusks and a prehensile proboscis." Pachydermata are an order of mammalia (now discarded) consisting of the hoofed or ungulate quadrupeds which do not end with cud, such as the elephant. "But how long is 'long', and how big is 'huge'?" The "proboscis" itself is defined as "an elephant's trunk"—and so on. It is not helpful.

R v Cooke (1986) 2 AER 985.
J Douglas Ewart, "Criminal Fraud" (Carraway), The Supreme Court case is R v Olan (1978) 2 SCR 1175.
R v Navvabi (1986) 3 AER 102.
R v Charge Card Services, FT Commercial Law Reports, June 16 1986.

FINANCIAL TIMES SURVEYS

The Financial Times proposes to publish a **DISTRIBUTION SERVICES SURVEY** on December 5, 1986.

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- Products
- Management
- Customers
- Geography

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EUROPE'S BUSINESS NEWSPAPER

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CONSOLIDATED ASSETS AT 31 DECEMBER 1985
 EXCEED US\$69 BILLION.

COMMODITIES AND AGRICULTURE

Palm oil prices leap in London, Kuala Lumpur

BY WONG SULONG IN KUALA LUMPUR AND JOHN BUCKLEY IN LONDON
PALM oil prices, which have recently been recovering from the historic lows they hit last spring, have risen above 700 ringgit per tonne week for the first time this year.

Nicaragua sues Standard Fruit for \$35m over banana deal

BY PETER FORD IN MANAGUA
NICARAGUA has filed a \$35.5m damages suit against the Standard Fruit Company of the US, Mr Jaime Wheelock, the country's Agricultural Reform Minister, has announced.

Brazil to cut beef exports

BY IVO DAWNAY IN SAO PAULO
BRAZILIAN BEEF exports are expected to fall by up to 30 per cent this year as a consequence of shortages on the domestic market, the Association of Brazilian Meat Exporters (ABIEC) has announced.

Dearer animal food forecast

BY JOHN BUCKLEY
UK LIVESTOCK farmers face rising feed costs in spite of the second largest crop in history, according to Dalgety Agriculture.

Nymex hopes to launch gas futures next year

BY ANDREW GOWERS
THE NEW YORK Mercantile Exchange (Nymex) hopes to put the finishing touches in the next few weeks to what would be the world's first futures contract in natural gas.

MPs renew call for tin crisis documents

A UK parliamentary select committee yesterday stepped up its pressure for information about the events leading up to the collapse of the tin market, writes our Commodities Staff.

Aluminium

Official closing (am): Cash 817.5-8 (97-4), three months 825.5-8 (92-5), settlement 818 (98). Final bar: 825.5-8. Turnover: 14,522 tonnes.

Copper

Official closing (am): Cash 924.5-8 (92-4.5), three months 935.5-8 (92-4.5), settlement 925 (98). Final bar: 925.5-8. Turnover: 14,522 tonnes.

Lead

Official closing (am): Cash 2,510-4 (2,509-4), three months 2,575-8 (2,580-8), settlement 2,510 (98). Final bar: 2,575-8. Turnover: 2,208 tonnes.

Nickel

Official closing (am): Cash 2,510-4 (2,509-4), three months 2,575-8 (2,580-8), settlement 2,510 (98). Final bar: 2,575-8. Turnover: 2,208 tonnes.

Tin

Kuala Lumpur Tin Market: Close (14,000) 814.00 per kg. Down 0.05 ringgit per kg.

Zinc

Official closing (am): Cash 808-11 (808-4), three months 817-5-8 (808-5), settlement 808 (98). Final bar: 817-5-8. Turnover: 1,150 tonnes.

LONDON MARKETS

THE UPWARD trend in coffee futures prices was halted yesterday afternoon after the Brazilian Coffee Institute (IBC) announced that it was not making further purchases of coffee on the world market at present to supplement this year's drought-hit crop.

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US MARKETS

THE VOLATILITY of the coffee market remained untempered in an erratic session, with firm initial gains of over 2c in the leading December position following a strong London showing in the morning being accelerated by steps to push the market just short of the 1986 per pound level, reports Harold Kiewit.

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Ms Rosemary McFadden, the Nymex president, becomes something of an international reference-point for prices.

Handwritten scribble at the bottom of the page.

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar little changed on GNP

THE DOLLAR finished little changed on the day, after publication of third quarter US gross national products growth of 2.4 per cent.

The implicit price deflator—a guide to future US inflation—showed a sharp rise of 2.6 per cent however and underlined recent suggestions that there will be no further cut in interest rates in the near future.

On Bank of England figures the dollar was offset by a comment from Mr Nicholas Makridakis, US Commerce Secretary, who said that if the trade deficit continues at the present level it is inevitable the dollar will go down.

Dealers will look for further guidance from today's US figures on personal income, consumer prices, and durable goods orders.

The dollar eased to DM 1.8945 from DM 1.9080 and to FF 163 from FF 162.5, but rose to SF 1.625 from SF 1.6225 and to Y155.80 from Y155.15.

On the London market the dollar was offset by a comment from Mr Nicholas Makridakis, US Commerce Secretary, who said that if the trade deficit continues at the present level it is inevitable the dollar will go down.

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FINANCIAL FUTURES

US bonds shrug off GNP fears

'US TREASURY' bond futures finished above Tuesday's closing levels on the London International Financial Futures Exchange yesterday, and recovered from a sharp fall, as traders found part of the data on third quarter US gross national product growth rather worrying, but then shrugged off these fears.

After several days of rumour the GNP growth figure of 2.4 per cent was right in line with the general level of market forecasts, while the figure for the second quarter remained at 0.6 per cent.

The yen lost ground to the dollar in Tokyo yesterday. The US currency rose to Y155.80 from Y155.15, but trading was subdued ahead of this week's US economic data.

Dealers were reluctant to take out positions before publication of second quarter US GNP growth. A figure of around 2.5 per cent was well discounted in the market, but recent rumours of only 1 per cent growth, or as high as 4 per cent, left the market very nervous.

The dollar touched a low of Y155 on selling by exporters, but buying by Trust banks for pension fund accounts and by investment managers was also present.

The figure for the fourth quarter would have to be 6.1 per cent for the US Administration to achieve its forecast of 3.2 per cent for 1986.

The implicit price deflator was particularly depressing for US Treasury bond futures. A rise of 2.6 per cent in the third quarter was double the second quarter rise, reflecting a rise in petroleum exports, and creating fears about future inflationary pressure on the economy.

December long term gilts opened firm at 110.22, helped by a steady performance by the pound in early trading, and an easing of cash rates on the London money market.

The contract rose to a high of 111.00, but then fell to a low of 110.10, in sympathy with the sudden weakening of US Treasury bond futures and the decline of sterling in the afternoon.

It closed at 110.13 compared with 110.11 previously.

Three-month Eurodollar futures showed a similar reaction, opening at 83.94 and falling to a low of 83.80 on news of the sharp rise in the price deflator, before recovering to close near the day's high at 83.94, compared with 83.82 previously, as traders took a less pessimistic view of the GNP news.

December long term gilts opened firm at 110.22, helped by a steady performance by the pound in early trading, and an easing of cash rates on the London money market.

The contract rose to a high of 111.00, but then fell to a low of 110.10, in sympathy with the sudden weakening of US Treasury bond futures and the decline of sterling in the afternoon.

It closed at 110.13 compared with 110.11 previously.

EMS EUROPEAN CURRENCY UNIT RATES table with columns for Country, Unit, Rate, % change, and Divergence.

Change for Oct. 22, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

POUND SPOT—FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound for various currencies.

Belgian rate for convertible francs. Financial from 91.35-91.45. Six month forward dollar 3.54-3.49 per £1. Dollar 6.33-6.23 per £1.

DOLLAR SPOT—FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar for various currencies.

UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currencies. Belgian rate for convertible francs. Financial from 41.05-41.22.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms.

Long-term Eurodollar: Two years 6.7-7.0 per cent; three years 7.0-7.5 per cent; four years 7.1-7.5 per cent; five years 8.0-8.5 per cent annual. Short-term rates are call for US Dollars and Japanese Yen; others, two days' notice.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

LIFFE LONN LIFT FUTURES OPTIONS table with columns for Strike, Call, Put, etc.

LIFFE FT-SE 100 INDEX FUTURES OPTIONS table with columns for Strike, Call, Put, etc.

LIFFE EURO-DOLLAR OPTIONS table with columns for Strike, Call, Put, etc.

LIFFE-STERLING 250 INDEX table with columns for Strike, Call, Put, etc.

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MONEY MARKETS

UK rates steady as pound eases

INTEREST RATES showed little change on the London money market yesterday. In spite of the production quota settlement reached by Opec ministers meeting in Geneva, sentiment tended to weaken towards the end of the day, sterling failed to gain any benefit from the agreement. After easing to 11 1/4-11 1/2 per cent in early trading, three-month interbank closed unchanged at 11 1/4-11 1/2 per cent.

In the afternoon the authorities bought £170m bills by way of £133m bank bills in band 1 at 10 1/4 per cent; £42m bank bills in band 2 at 10 1/2 per cent; and £4m bank bills in band 4 at 10 1/2 per cent.

Bills maturing in official hands, repayment of late assistance and a large number of Treasury bills drained £222m, with Exchange transactions absorbing £220m; and a rise in the note circulation £100m. These outweighed bank balances above target of £70m.

In Frankfurt call money rose to 4.25 per cent from 4.30 per cent, as credit conditions tightened on the draining of liquidity from the expiry of a DM 4.8bn securities repurchase agreement. The Bundesbank council meets in Berlin today, and will hold a press conference immediately after, but dealers do not expect any change in the central bank's credit policies.

UK clearing bank base lending rate 11 per cent since October 15.

but revised this to 10 1/2 per cent and to £400m in the afternoon. Total help provided by the authorities was £438m.

An early round of assistance was offered, and at that time the Bank of England bought £104m bills outright, by way of 80m bank bills in band 1 at 10 1/2 per cent; £22m bank bills in band 2 at 10 1/2 per cent; £28m bank

MONEY RATES

Table showing money rates for New York and London.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies.

LONDON MONEY RATES

Table showing London money rates for various currencies.

Treasury bills (6m): one-month 10 1/2 per cent; three-month 10 1/2 per cent; Bank Bills (6m): one-month 10 1/2 per cent; three-month 10 1/2 per cent; Treasury Bills (average tender): rate of discount 10 1/2 per cent. ECU Fixed Finance Scheme IV reference date September 3 to October 7 (inclusive): 10 1/2 per cent. Local Authority and Finance Houses: seven days' notice, others seven days' fixed. Finance Houses: Bank Rate 10 per cent from October 3, 1986. Bank Deposit Rates for sums of seven days' notice: 4.35-4.375 per cent. Certificates of Deposit (Series 6): Deposit £100,000 and over held under one month 11 per cent; one-three months 11 per cent; three-six months 11 per cent; six-twelve months 11 per cent; Under £100,000 11 per cent from October 26. Deposits held under Series 5.11 per cent. Deposits withdrawn for cash 5 1/2 per cent.

LIFE THE LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE SYDNEY FUTURES EXCHANGE A 17 HOUR TRADING LINK COMMENCES 23rd OCTOBER 1986 FOR US T-BOND FUTURES 30th OCTOBER 1986 FOR EURO-DOLLAR FUTURES

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MANAGEMENT: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Haw Par

Tiger Balm: set to create a healthier climate

Stephanie Yanchinski on a global campaign

HAW PAR Brothers International is a Singapore-based company with a mission—to become a household name around the world.

But rather than merely throwing money at its marketing efforts, the company is mounting a peculiarly Asian "guerrilla" campaign, based on cunning strategy and endless patience. Its success will depend on one of the oldest pharmaceuticals in the world—a Chinese herbal ointment invented hundreds of years ago.

Long a household word throughout Asia, Haw Par today controls a manufacturing, trading and banking empire whose turnover last year touched \$896.7m (\$123m). Like many Asian companies, Haw Par operates mainly as an international raw materials supplier, and a distributor of foreign-made goods.

Now, however, the company's market strategists want to move it out of the shadows into the limelight with its own brand name products.

The sprawling conglomerate that is Haw Par today began in the dispensary of a Chinese herbalist in Rangoon, who concocted a soothing camphor and peppermint oil-based ointment for relieving pain and which he called Tiger Balm. Aw Chu Kin based his balm on an ancient folk remedy invented for a lusty Chinese emperor who, as a result, suffered from persistent back pain.

The inventor's two sons, Aw Boon Haw and Aw Boon Par, gave their names to the new company and set about developing Tiger Balm into a product which today achieves worldwide sales of US\$100m a year.

While the automated factories in Singapore have superseded a laborious means of preparation, Tiger Balm still retains its distinctive oriental packaging. This, along with the leaping tiger trademark, will play a vital role in its marketing. It's exotic Eastern his-

tory will be a key factor in setting it apart from competitors, says Cheah Kok Thai, regional marketing manager.

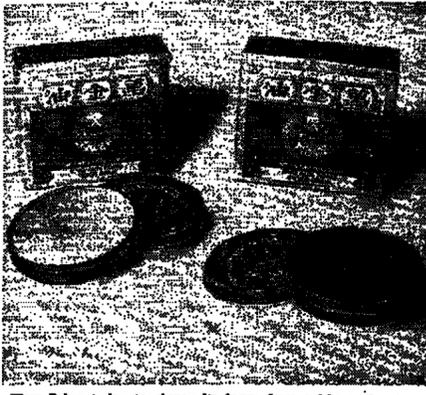
Cheah Kok Thai maintains that the unique Tiger Balm blend of natural oils gives it an edge over rivals based on the chemical methyl salicylate, which, he says, has been linked to allergies and kidney problems after regular use. "We plan to capitalise on the continuing health craze and trend for all things natural," he says.

Tiger Balm's formula remains a closely guarded company secret "like Coke," says Thia Siow Khue, head of the pharmaceuticals division. But the mystery surrounding the particular combination of menthol and camphor, of cassia, esjuput, clove and peppermint oils has given way to chemical analysis and clinical study. This shows that each ingredient has a role to play in soothing pain.

Muscle rubs, such as Tiger Balm and competitors Bengue and Deep Heat are powerful painkillers. When massaged into the skin, they penetrate deep into the muscle. Then the active ingredients affect the cells of skin and muscles in different ways.

Most important are the "rube-facients" and "vaso-lators" which promote blood flow and create a feeling of warmth. These help the body deliver more nutrients and oxygen needed for sustained exercise and in the healing process. The extra blood also carries away broken down cells and fluids such as lactic acid, the chief culprit in sore muscles.

Before exercising, athletes massage their muscle with such rubs in order to open up the blood flow in preparation for exercise. After injury, analgesic balms reduce swelling by promoting absorption of fluids in affected areas and accelerating the healing of bruises, strains and sprains.



Tiger Balm: trying to change its image from quirky potion to a credible pharmaceutical

In Asia the versatile Tiger Balm has soothed away arthritic pains, headaches, backaches, even flatulence. But it is athletes and health-conscious young adults who increasingly use a rub as part of their daily workout who, it is hoped, will make the fortune of Tiger Balm in the West. The total market for analgesic rubs is estimated to be US\$300m in the US alone.

Tiger Balm is facing the problems that any pharmaceutical company set on breaking into a foreign market must overcome. So Haw Par's strategy is many faceted and involves gaining regulatory approval of its product through clinical trials and research, establishing new distribution networks, and mounting an advertising campaign which will not be hard sell but concentrate on subtly reworking Tiger Balm's image.

For instance, Tiger Balm has for long been marketed by pharmacies in Continental Europe, where it has become a particular favourite with the outdoor-loving Swiss and Dutch. However, in the US Tiger Balm can mainly be found in Chinese districts and in health food shops.

Despite this, one in 10 Americans already knows the product by name. So Haw Par's international manager Jimmy Chang is fast building a new network of distributors, using overseas Chinese where he can, to make Tiger Balm available to drug-store chains and sport stores.

But the more complicated issue of changing Tiger Balm's image, from a quirky potion for arthritic geriatrics to a credible pharmaceutical, touches on suspicions about Oriental products which requires educating not only consumers but also store managers and distributors.

For instance, some people "still ask what it is," says Cheah Kok Thai, and whether it contains "bits of tiger" or a "dash of opium." So the first thing we have to establish is that it is not made in the backyards of Asia," and Haw Par willingly opens its factories to inspection.

For example, detailed analysis from Britain's Huntingdon Research Institute helped swing an agreement with Boots, the British chemist chain, to carry Tiger Balm in 500 outlets. Until then a certain suspicion of Oriental products held up discussions with Boots, says Cheah. "They pride themselves on high quality, and they weren't sure what Tiger Balm was about." The endorsement, from "the toughest in the business," took years to get, but was "essential to our credibility in the UK," comments Cheah.

Similarly, approval from the demanding US Food and Drug Administration swung open marketing doors in West Germany, Scandinavia, Australia and Sri Lanka.

Despite its many advantages, Cheah does not see Tiger Balm as an overnight sensation. "We have only 1 per cent of the market in the US so we're not ready to challenge the big boys yet." Spending on the low-key advertising campaign will amount to only a few million dollars a year, small by American standards, although it will make imaginative use of tools such as marathon sponsorships and satellite broadcasting.

But he expects Haw Par's patience to pay off in a steady growth in volume of "at least 5 per cent a year." "Before they know we're around we'll be there," he says.

TV ad production

A minefield for the unwary

Feona McEwan reports on a three-pronged attack on soaring costs

"ADVERTISERS tend to look at television production costs rather like a cobra looks at a mongoose." So Chris Wilkins, creative luminary of the British advertising scene, sums up the running sore in every television advertiser's flesh—the spiralling cost of making commercials. In recent years prices have soared a hair-dresser's fee or £200 for a day's shoot. It's said to be no exaggeration, although there has been a more recent levelling off.

Wilkins goes on: "There is a Parkinson's law that says the amount of time spent discussing costs with a client is directly converse to the sums involved. He will happily settle for, say, £1.25m on media costs (the cost of airtime) and then be deeply suspicious of a hairdresser's fee of £200 for a day's shoot." It's easy to relate to a hairdresser's fee, because one has a frame of reference. Not so for the (equally) super-sensory media costs.

One insider reckons that costs of airtime have risen 25 per cent in the last year, and production costs by 15 per cent.

The whole business of film making is a minefield for the unsuspecting advertiser and absorbs an increasingly fat slice of a hard-pressed advertising budget. So it is necessary to grasp the fundamental issues. "The problem for advertisers is that many manufacturers are used to clearly identifiable costs but film making is a mixture of technical and creative processes with no fixed point to relate to," says Cecelia Garnett of the Advertising Film and Videotape Producers Association (AFVPA). There is a tendency, she feels, for people to confuse "I don't understand" with "it's out of control."

A 30-second commercial can cost anything from a few thousand pounds to an average of about £80,000 and up to £200,000. For an animation ad (as opposed to live action), £80,000 is said to buy top quality.

Estimating the value of an ad to its advertiser is an individual matter, dependent on a number of factors. Beecham, for instance, which uses Daley



Thompson, the decathlon champion for its Lucozade work, will gladly pay the "star" price and then aim to use the ads over a long period of time.

If an advertiser is set on special effects, the cost must be accepted. Barclays Bank, which wanted an ad reminiscent of the futuristic Blade Runner film, sought out the services of the film's director, Ridley Scott. That level of expertise can cost around £10,000 a day.

Now for the first time in the UK an attempt is being made to bring some order to the jungle of costing. The three factions—advertisers, agencies and production houses—have got round the table and formed a working party of their representative bodies, respectively the Incorporated Society of British Advertisers, the Institute of Practitioners in Advertising, and the AFVPA.

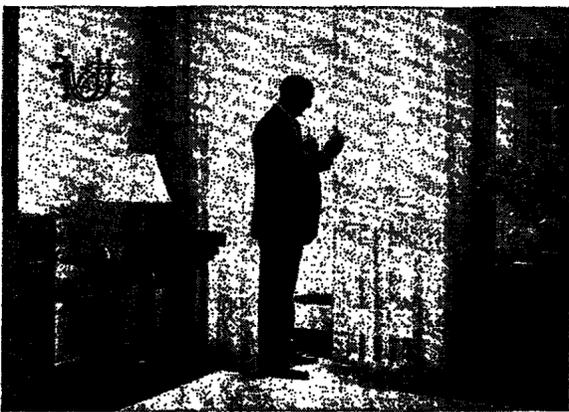
The idea is to examine costs, identify reasons for the steep rise and find ways of controlling them. That sounds promising enough, though problems will doubtless arise in implementing guidelines in what is an inexact science.

greater understanding, of what costs what. "Not only the television department, but the account management and the creative teams also can't afford to be ignorant."

Chris Wilkins, creative director of Davis Wilkins, adds: "At the moment very few creative departments work to a budget on production costs. They write the script, get it approved; then find out how much it will cost. If it over-extends the clients' budget, they set about ways of finding how to make it cheaper and there's a tendency to cut corners. That way you find yourself tackling Ben Hur with seaside donkeys and Boy Scouts. Whereas, if they started out with an agreed budget and disciplined themselves they would think of ideas within that budget. They should understand what costs money."

Nor does a pricey commercial necessarily mean a persuasive or a memorable commercial. The industry is littered with examples to the good: solid central idea and simple, unostentatious execution. The Rubik cube ad for Hamlet cigars, for instance, involving a cube, a pair of hands and a puff of smoke, cost no more than £8,000. Similarly the Hamlet "channel 5" ad. Wilkins recalls making three commercials for Outspan oranges, 10 seconds each, for £35,000.

A number of major advertisers now employ cost consultants to guide them through the maze of commercial production. Vyvienne Moynihan has acted as an independent consultant for three years to her blue chip clients after spending a lifetime making films. "There's much more to it than checking the sums," she says. "I explain to them where the budget is going and then it's up to them to decide whether that's value for money, whether it will move better off shelves or whatever. It's important for clients to understand the basics about contracts, repeat fees, union rules and so on. Production houses, on the whole, are not greedy or cheap; they want to stay in business too, and the agencies aren't rip-off merchants. It helps agencies and clients to have an expert handling a specialist job."



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GROWING OLD



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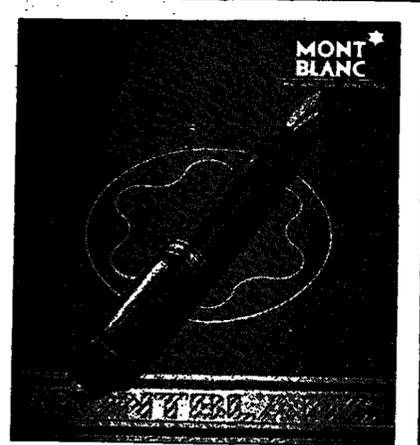
THE DGA WAY

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WHICH BRITISH BANK HAS A FLEXIBLE AND SKILLED TREASURY TEAM ACTIVE IN NEW LIABILITY MANAGEMENT PRODUCTS?

USSR

a special section 1986

Lines of economic intensification in the 12th Five-year Plan period

Extracts from report by Nikolai Ryzhkov, Chairman of the Council of Ministers of the USSR to the 27th Congress of the CPSU

IN THE 12th five-year plan period we intend to extend the use of progressive technologies basic to each industry by 50 to 100 per cent. Fundamentally new production methods, for instance membrane, laser, plasma, superhigh pressures, pulse loads, etc., will hold a notable place. The scale on which these methods are applied will be increased several times over, and that will undoubtedly yield a big economic effect.

Another avenue is automation and mechanisation of production that will radically transform work places and make the job of workers, collective farmers and the intelligentsia more productive, creative and attractive. That is one of the principal social objectives that the Party has set itself. The level of automation in the national economy

will double on the average. About 5,000 automated control systems are to be introduced in industry.

The future in computer technology

The present-day stage in automation is based on the revolution in computer technology, in computerisation of the national economy. New generations of computers of all classes, from supercomputers to personal computers for school instruction, are to be designed and introduced in the coming five years. Total output of computers is to go up by 2.3 times in the next five years. We are setting the target of large-scale computerisation of the machinery and equipment pro-

duced by all industries. The future belongs to this technology.

A characteristic feature of automation in the 12th five-year plan period is rapid expansion of robotics, rotor lines and rotor conveyors, and flexible automated production lines, which ensure high productivity. For example, the number of industrial robots is to be trebled during these five years.

It is intended to substantially reduce materials consumption in social production through the large-scale application of economical types of metal products, plastics, and other progressive materials. In the course of the five years their output is to increase by more than 30 per cent, as compared to an increase of only 6 per cent in the production of traditional materials.

The application of fundamentally new construction materials which have been developed by our scientists and which are greatly superior in quality to those now being used opens up tremendous prospects. That refers, in particular, to composite materials. Their manufacture is to increase by 10-12 times in the 12th five-year plan period.

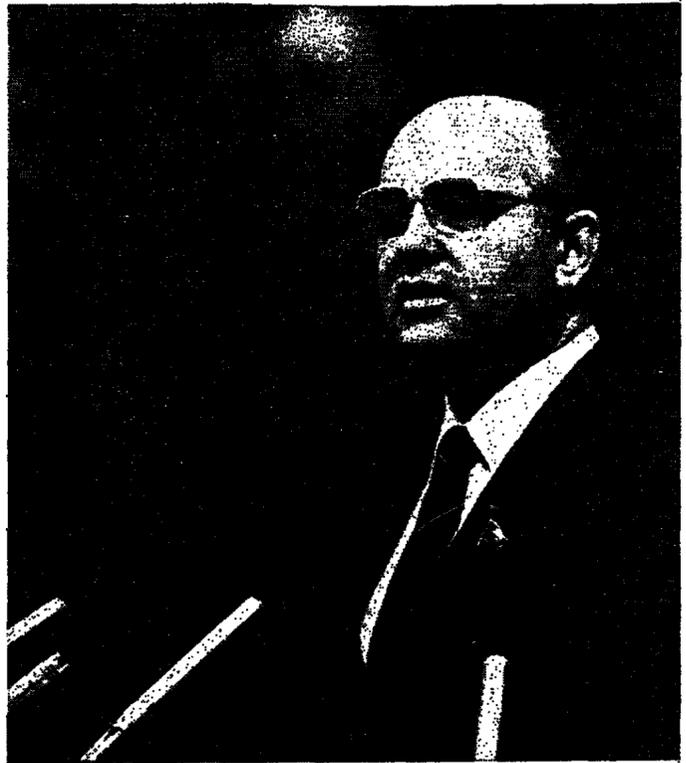
The scale of introducing new machinery and technologies outlined for the five-year period as a whole will ensure a more than 65 per cent growth in the productivity of social labour and will reduce production costs in industry by 28 billion roubles.

Mutual interest

As far as foreign economic ties are concerned it must be pointed out that being faithful

The 27th CPSU Congress proposed sensible ways of resolving the problems facing humanity. Our objectives are absolutely clear. They are: acceleration of the country's social and economic development, broad international co-operation that benefits all, disarmament and elimination of nuclear weapons, and peace for humanity. Hence our political course both inside the country and in the international arena.

M. S. Gorbachev



Measures to fundamentally improve foreign economic activities

The Central Committee of the Communist Party of the Soviet Union and the Council of Ministers of the USSR have passed resolutions "on measures to streamline the management of foreign economic relations" and "on measures to streamline the management of economic, scientific and technological cooperation with socialist countries."

The decisions provide for major measures to be effected in these fields, which will be part of the current overhauling of the Soviet economic machinery in keeping with the decisions of the 27th Party Congress.

The Soviet Union over the post-war period has gained extensive positions in the world market and stepped up its foreign trade with socialist countries.

Many-sided trading and economic relations have also been formed with developing nations and western countries. Participation in the international division of labour has become an ever more important factor for Soviet economic development.

At the same time the existing scope, pattern and forms of the Soviet Union's relations with foreign countries in the fields of trade, science, technology and production have come to contradict the requirements of intensification in its economy and of a speedup in scientific and technological progress. This has become especially visible against the background of the through-going change taking place in international economic relations under the impact of the scientific and technological revolution.

The Soviet Union's share in world trade does not correspond to its achieved level of development and the requirements of its economic growth.

The export potential of the manufacturing industries, most notably mechanical engineering, is being used uneconomically and transition to broad cooperation in science, technology and production is too slow.

The available situation has shaped largely due to the outdated methods of managing foreign economic activities and disunity between industry and foreign trade, with individual and amalgamated factories having actually been left out of direct participation in foreign economic activities and socialist economic integration.

Under the just-adopted resolutions, a State Foreign Economic Commission has been set up under the Council of Ministers of the USSR, with the aim of improving the management of foreign economic activities and achieving closer coordination between ministries, departments and organisations, which maintain trade, economic, financial, scientific and technological relations with foreign countries, in their work. The Commission's functions will be to direct the activities of the Ministries

and departments in their foreign economic relations.

It will be chaired by a deputy Chairman of the Council of Ministers of the USSR and include the top officials of the leading Ministries and departments of the USSR, which are connected with foreign economic activities.

The planned measures to upgrade foreign economic activities are in the mainstream of measures being undertaken in the USSR to increase considerably the rights and responsibilities of individual and amalgamated factories and transfer them to the basis of complete cost-accounting and self-financing.

The measures aim to give more incentives for manufacturers to make highly-effective products for export and use import resources more rationally.

As of January 1, 1987, over 20 Ministries and departments of the USSR as well as 70 major individual and amalgamated factories will be granted the right to direct participation in export-import transactions, including in the markets of capitalist and developing countries. These Ministries, departments and factories will have their own foreign trade firms operating on a profit-and-loss basis. As appropriate prerequisites conditions are provided similar rights will be granted also to other Ministries, organisations and enterprises.

The Ministry of Foreign Trade of the USSR and the State Committee of the USSR for External Economic Relations will exercise control over foreign trade transactions with a view to ensuring the general interests of the state.

Those individual and amalgamated factories that are yet without the right to enter foreign markets will export and import products on a basis of contractual relations with the Foreign Trade associations of the Ministry of Foreign Trade of the USSR and other Ministries and departments.

With the aim of providing more economic incentives to individual and amalgamated factories and increasing their independence in expanding exports and updating their production facilities, currency deduction funds will be established at these enterprises for funding foreign trade transactions.

These funds may be used to buy the machines, equipment and materials needed for re-tooling and modernisation schemes, research and development efforts and other activities either independently or through foreign trade organisations.

Such purchases, in accordance with applications from individual and amalgamated factories and organisations will be included in the import plan fully and made as a matter of priority.

In the modern world, economic relations can only be based on equal rights, trust, and strict observance of mutual agreements. To act contrary to this, subordinating commercial and economic ties to unseemly political aims, is tantamount to trying to hold up world progress. Historical experience shows that such attempts hold no promise whatever. With this in view the Political Report of the CPSU Central Committee has set forth a new proposal—

to call, in the future, a World Congress on Economic Security to discuss all that encompasses international economic relations. Foreign trade is making a tangible and ever increasing contribution to the development of our economy. There is now practically no branch that has been left out of the sphere of foreign economic relations. But it is impossible to advance rapidly by traditional routes. The first thing to do is to change the raw materials

orientation of our exports, and to increase the share of the manufacturing industry in them. This takes time, of course, but work in this area must get off the ground already in the 12th five-year plan period. The ministries, associations and enterprises have to be orientated towards building up the country's export potential, and to raising the quality and competitiveness of machines and equipment, and other manufactured goods.

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The development of Trade and Economic relations between the USSR and Great Britain

by V. M. Ivanov, Trade Representative of the USSR in the UK

THE 27th CPSU Congress which took place in February-March this year marked out a strategic course directed at transferring to the economy a greater degree of organisation and effectiveness with the aim of accelerating the country's economic and social development.

An important place in the realisation of this process is allotted to the Soviet Union's foreign economic ties, which have achieved a significant development in recent years. The volume of the USSR's foreign trade in 1985 stood at 141 billion roubles which is three times the 1976 level.

Naturally, the highest rates of development are in the USSR's trade with socialist countries and, first and foremost, with the CMEA countries. The share of these countries in the USSR's foreign trade is over 50 per cent.

Our relations are also growing with trade partners among the developing countries of Asia, Africa and Latin America. In the 11th five-year plan our trade turnover with them grew nearly one and a half times and added up to 17.3 billion roubles in 1985, or 12.2 per cent of our annual foreign trade turnover.

At the same time the Guidelines of economic and social development of the USSR for 1986-90 and for the period up to the year 2000 envisage development, on the mutually beneficial and an equitable basis, of stable trade, economic and scientific-technological links with interested capitalist countries and perfection of forms of cooperation with them.

In the past ten year period (1976-1985) the volume of the USSR's trade with the industrially developed capitalist countries increased from 18.7 billion roubles to 57.6 billion roubles, that is more than doubled.

In the Political Report of the

Central Committee of the CPSU to the 27th Congress new tasks were set for Soviet foreign trade in accordance with which "there should be a large-scale, forward-looking approach to mutually advantageous economic relations. In setting the aim of actively using foreign economic contacts to speed up our development we have in mind a step-by-step restructuring of foreign trade, of making our exports and imports more effective."

This task fully relates to our trade and economic relations with Britain, which is one of the principal trading partners of the USSR among the West European countries. Soviet-British trade and economic relations have a long-standing tradition. The first trade agreement between our countries was concluded as far back as March 1921. Since then trade and economic relations between the USSR and Great Britain have followed a complicated path of development, experiencing many ups and downs, serious complications and periods of activity, but by and large this cooperation grew positively and reflected objective demands and possibilities of our countries.

Analysing the current development of Soviet-British business links over the past five-year period one can point out the following:

Over the period 1981-85 trade turnover between the USSR and Great Britain came to nearly 10 billion roubles (exports 6.3 billion, imports 3.7 billion), exceeding the volume of trade for the preceding five-year period by 1.2 billion roubles.

On the whole, in the period of the 11th five-year plan machinery and equipment worth over 1 billion roubles was supplied from Great Britain to the USSR, including gas-pumping assemblies for the Surgut



The signing, by Eduard Shevardnadze, Soviet Foreign Minister, and Sir Geoffrey Howe, Secretary of State for Foreign and Commonwealth Affairs, of the USSR/UK Economic and Industrial Co-operation Programme for the period 1986-1990

Chelyabinsk gas pipeline, a complete set of equipment for two methanol factories in Tomsk and Gubukha and also equipment for the Urengoi-Uzhgorod gas pipeline.

The most important event of recent times in the sphere of British-Soviet relations was the official visit to Great Britain in December 1984 of the delegation of the Supreme Soviet led by M. S. Gorbachev.

At the talks, held during the visit, between M. S. Gorbachev

and UK Prime Minister Mrs M. Thatcher, other ministers and also heads of leading British companies, much attention was devoted to the question of the future development of Soviet-British trade and economic cooperation.

A concrete appraisal of the prospects of expanding Soviet-British trade was given by M. S. Gorbachev in London to representatives of British business circles.

In order to realise projected

goals, both Soviet organisations and British firms should exert a lot of effort in the direction of activating work on the markets of both countries, raising the competitiveness of their proposals.

The visits to the USSR of British Energy Secretary Mr P. Walker and a parliamentary delegation led by Lord White-law, which was received by the General-Secretary of the CPSU Central Committee M. S. Gorbachev, were concrete steps towards the realisation of these

tasks. In June the chairman of the State Agro-Industrial Committee of the USSR, V. S. Murakhovskiy, visited Britain.

In the course of his visit a memorandum was signed with Mr M. Jopling, the Secretary for Agriculture, Fisheries and Food, on mutual understanding between the State Agro-Industrial Committee of the USSR and the Ministry of Agriculture, Fisheries and Food of Great Britain on cooperation in agriculture and the production of foodstuffs.

The new Programme for development of economic and industrial cooperation between the two countries, initiated during the 13th session of the Soviet-British Intergovernmental Commission in February 1986 and signed on July 15 the same year during the visit of Soviet Minister of Foreign Affairs E. A. Shevardnadze, can serve as a good reference point in this work.

It, in particular, envisages: —cooperation in construction, expansion and modernisation of industrial enterprises in Britain and the USSR;

—cooperation in the sphere of building industrial enterprises in the USSR on a compensation basis;

—expansion of industrial cooperation between Soviet organisations and enterprises and British firms;

—a further broadening of the mutual exchange of goods and services.

Listed in the appendices to the Programme are prospective directions of cooperation, in such branches of industry as machine-building, machine-tool construction, the gas and oil industries, chemical and petro-chemical, timber and pulp and paper, light industry and the agro-industrial complex, between Soviet organisations and British firms, drawn up with regard for the basic trends

of development of the economy of the Soviet Union in the 12th five-year plan period.

It should be pointed out that the prospects for Soviet-British trade to a significant extent are connected with an expansion of exports to Britain of Soviet machinery and equipment, manufactured goods and materials, including new models of cars, tractors, metal-cutting computer - controlled lathes and processing centres and of domestic electrical, photographic and radio-technical equipment.

As regards the imports of British goods, at the moment the Soviet foreign trade organisations are negotiating with British firms on the possible purchase of sets and single pieces of equipment, including those on a compensation basis, for the construction of new and modernisation of existing enterprises in agriculture and oil, petro-chemical, gas and car industries, machine-building and other branches, and also in the agro-industrial complex, to a total of around 1.5 billion roubles. The outcome of these talks largely depends on the competitiveness of the British offers, on technical, commercial and financial conditions.

In order to secure the future development of business links between our countries Soviet organisations and British firms must more actively study each other's opportunities.

A significant role in this work is played by the British-Soviet Chamber of Commerce (BSCC), which marks its 70th anniversary this year.

Yet another means of strengthening business contacts is the participation of Soviet organisations and British firms in exhibitions and fairs held in both countries.

The international exhibitions "Netex-86" and "Plasmas" were held successfully in Moscow.

The British exhibition "Britaprom-86", first put on in the USSR in February 1985, received favourable reviews. Mrs P. Fennor, parliamentary secretary at the British Ministry of Agriculture, Fisheries and Food, attended the official opening. At the beginning of 1987 it is planned to hold a second such exhibition in the USSR.

In our view these events will facilitate a closer cooperation between Soviet organisations and British firms.

Business circles from both countries note with satisfaction, positive changes in the development of trade and economic relations between the USSR and Great Britain.

The Soviet Union comes out for an expansion and deepening of trade, economic, industrial and scientific-technological cooperation with Britain on a stable, long-term and mutually advantageous basis. For all this it is absolutely clear that development of such relations with Great Britain, as with other capitalist countries, is only possible in conditions of a stable peace. That is why a most important prerequisite for us, as for all honest people on our planet, is the struggle for peace to which a paramount importance is attached in the Soviet Union.

As the Political Report of the Central Committee of the CPSU to the 27th Congress pointed out: "The main trend of struggles in contemporary conditions consists in creating a world of peace, stability and spiritual conditions of life for all nations, ensuring that our planet should be habitable, and in cultivating a caring attitude towards its riches, especially to man himself—the greatest treasure, and all his potentials. And here we invite the capitalist system to compete with us under the conditions of a durable peace."

V/O Licensintorg on the World Market

by V. V. Ignatov, General Director, V/O Licensintorg

THE Soviet Union has a well established international reputation in various fields of science and technology. There are more than five thousand research institutions in the Soviet Union which are filled with about one and a half million scientists and researchers. Every year tens of thousands of inventions are registered in the USSR. Possessing such a powerful and diversified research potential, the Soviet Union takes an active part in international cooperation.

One of the most dynamic forms of such cooperation is trade in new scientific and technical ideas on a commercial basis and, first of all, on the basis of licence agreements.

In the Soviet Union, operations in the field of licence trade are mostly handled by the Soviet Foreign Trade Association LICENSINTORG which was founded 25 years ago.

The association comprises nine export/import firms which promote most diverse links between Soviet organisations in the and their foreign partners. Over these 25 years the association has concluded more than a thousand export and import agreements and contracts with numerous firms from 40 countries. By exchanging licences, know-how and other proprietary rights on a commercial basis, LICENSINTORG helps tackle crucial problems of both universal and particular character in the

Soviet economy and in the economies of the countries from which its partners come from.

Under the comprehensive programme of socialist economic integration LICENSINTORG promotes business relations with specialised foreign trade organisations in the socialist countries and currently works under more than 200 licence agreements.

The purposeful and ever-growing exchange of licences with the socialist countries helps avoid unnecessary duplication and serves as a foundation for fruitful scientific and technical co-operation. The number of licences on the latest inventions by scientists and engineers from the socialist

countries grows with each passing year.

Among the more active partners of the association one can name a group of large and medium-sized companies from Italy, France, West Germany and Japan. Foreign experts from the industrialised countries are attracted by the advances in many Soviet industries. In particular, a number of foreign countries have bought Soviet licences to build 35 continuous steel-casting machines, Italian, Japanese, British, Spanish and other foreign companies have bought licences on Soviet-designed dry coke-quenching plants. There are about 60 blast furnaces in operation abroad which use the Soviet-designed evaporation cooling system.

One of the leading machine-building companies in Japan, Tokishimi Kikai, has bought rights on manufacturing and selling FPAKM pressure filters in Japan under a Soviet licence. More than 250 such filters have been bought from it by Japanese municipal councils to be used at water treatment plants. Pressure filters manufactured under a Soviet licence account for a considerable share of the production programme at a plant belonging to the West German concern Hoechst AG which itself is known in many countries as a manufacturer of various pressure filters. A similar licence is being successfully exploited by the Finnish company Larox.

The past few years have seen the signing of four licence agreements providing for the handover of the Soviet technology of blast plating and for the delivery abroad of appropriate equipment under those agreements. The first such agreement was signed in 1982 between LICENSINTORG and the West German company Ferrustahl. Among the other

licensees one could mention the companies Newmet from the US, Vestek Production from Sweden and Babcock Hitachi from Japan.

Next we should turn to our relations with American partners. A point to be noted here is that in recent years the USA has been running ahead of imports. In particular, we have signed a licence agreement with the well-known MacDermott company on a welding technology for offshore pipelines, which was developed by experts from the Y. O. Paton Institute of Electric Welding. Remord has bought a licence on Soviet conical inertial crushers, while Air Products has purchased a technology for designing mass - transfer columns for industrial air separation plants. A number of licences on the production of effective medicinal drugs have been bought by Du Pont, Bristol Meyers, American Home Products, 3M and other US companies.

In fact, our cooperation with foreign companies in such a humanitarian field as the production of drugs and medical equipment deserves special attention. For example, the firm Casella (a division of the Hoechst company of West Germany) manufactures the anti-depressant Pirazidol under a Soviet licence. The Italian firm Medical Plastic has bought the right to use under licence the apparatus for trans-bone osteofusion designed by Professor Ilizarov. The British firm Euro-lens has signed several licence agreements with the USSR on a number of new developments by the Institute of Micro Eye Surgery which is headed by Professor Fedorov.

There are about 2,000 inventions in the LICENSINTORG export portfolio, which have been offered for sale by various

ministries as the most valuable and original in their respective fields on the basis of analysis of the latest trends in science and technology. As it is, the association not only sells licences, but also seeks to provide the Soviet national economy with the latest efficient technologies and equipment developed abroad. The import efforts of the association are fully in line with the trends in the country's development and with the planned growth of its economy.

One of the directions in the work of LICENSINTORG is co-operation. In particular, we have signed a general agreement with the West German company Krupp Industrietechnik GmbH on cooperation in manufacturing new high-capacity converters using charge with a high content (of up to 100 per cent) of metal scrap. These converters designed by Soviet engineers are twice as efficient as the traditional electric furnaces used in scrap processing and also save a lot of energy. The programme of this co-operation is scheduled for 15 years.

Another example of optimal combination of the interests of the cooperating parties are the cooperation links between LICENSINTORG and the West German company Sieter. Here, the Soviet side has saved time and expense on the search and development of experimental samples of new truck-mounted concrete pumps, mixer trucks and concrete plants, while the West German side has received a stable and durable market for its parts and joints and has stepped up their output at reduced production costs.

To boost the efficiency of its co-operation with foreign companies, LICENSINTORG sometimes works through joint-stock companies set up together with a foreign partner or partners. The first such venture was the Technion society formed in co-operation with the Italian plant company in Genoa, Italy in 1973. A similar society called Technonion was set up in Essen, the FRG, with the local company Ferrustahl. The objective of this latter venture

was the fusion and sharing of the best ideas accumulated by the partners in the field of technology, design and commercial realisation of projects in key industries. As a general agent of LICENSINTORG in the FRG, Technonion actively promotes the sales of Soviet licences in the FRG and in third countries, and also helps in the organisation of production and engineering cooperation. Over the past few years alone Technonion has helped sign more than 80 licence agreements. The establishment of such mixed companies abroad and the participation of LICENSINTORG in mixed companies in other countries like, say, Finland, France, the USA or Australia appreciably broaden our trade opportunities.

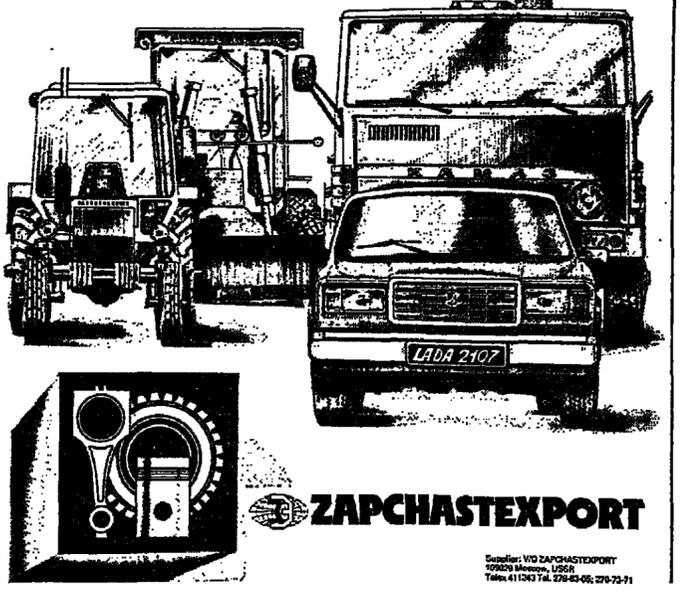
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The British-Soviet Chamber of Commerce and its role in British Trade with the USSR

BY SIR JOHN MAYHEW-SANDERS
PRESIDENT OF THE BRITISH-SOVIET CHAMBER OF COMMERCE

B.S.C.C.
70
YEARS
1916-1986
B.C.T.H.

TODAY WE are celebrating the 70th Anniversary of the British-Soviet Chamber of Commerce which was founded by an Article of Incorporation dated 23 October 1916. This was the year before the Great October Revolution and the Chamber has been in business continuously ever since. Of course, trade between these two great nations goes back several hundred years before this. There is a letter written by Tsar Ivan the Fourth (Ivan Grozny - The Terrible) in 1555 to Queen Mary welcoming trade and allowing English merchants, who had already started trading in Moscow, to carry there. The first Russian Ambassador arrived in London in 1557 (perhaps an early example of the flag following trade) and to this day there is a church near the Rossiya Hotel in the centre of Moscow which is still known as the Angliiskoe Podvorie - the English Church - that goes back to those days and was used by the first English merchants.

An achievement

In terms of 20th century trade, 70 years' continuity is, of course, no mean achievement. We are genuinely a joint British and Soviet organisation with 57 Soviet Foreign Trade Associations and other Soviet organisations as members, alongside some 550 British companies, covering all types of industrial and commercial activity throughout the UK. We exist to use the words of our Articles of Association which promote, extend and develop trade between the USSR and the UK, both import and export. We are not a political organisation and are entirely dependent upon membership subscriptions

and any income we generate from the activities we organise. We have carried on through periods of political tension and in good times and our aim has been to develop trade and incidentally through that to create a better climate of understanding.

During the past 70 years the Chamber has spanned momentous events and has played no small part in the flow of trade affairs between the two nations. In the early days we played an active role in getting the first trade agreement signed in 1921 between the UK President of the Board of Trade (at that time Sir Robert Horne) and Mr Krassin on behalf of the Soviet government. Then it was through a resolution of our Chamber passed to the UK Government that more positive steps were taken to develop trade in October 1923 with the USSR government at the time of the New Economic Policy. In 1924 the Soviet 'Charges d'Affaires accepted offices as Joint Honorary President and members of the Soviet Trade Delegation joined the Executive Council. Later the USSR Chamber of Commerce and Industry became affiliated and has played a strong supporting role in our history. We are in fact the oldest joint international Soviet Chamber and older than the USSR Chamber itself.

To understand our role in British-Soviet trade, it is necessary to understand the foreign trade system of the USSR and it is one of the tasks of this Chamber constantly to keep our members informed of any changes that are being made. In the Soviet Union access to the ultimate user is different from that in the West and any successful sales effort must

depend upon understanding the system which governs Soviet purchases and sales, understanding how the successive five year plans operate and how and when currency is allocated. Foreign trade in the Soviet Union is a state monopoly executed mostly by the Ministry of Foreign Trade who delegate responsibility to some 50 Foreign Trade Associations who are import and export corporations, working closely with the Ministry or Ministries they represent in purchasing what is required to fulfil the Ministries' plans.

Customer meeting place

Perhaps one of the best ways of entering the Soviet market is to take part in exhibitions which enable sellers to meet and have discussions with the actual end users in addition to the representatives of Foreign Trade Associations. Visitors to an exhibition can range from the man on the factory floor to the technical specialists; all come to see western technology in areas they know. Exhibitions may be organised officially by the USSR Chamber or they may be arranged as a result of an initiative by British or other European organisations with the co-operation and approval of the Soviet authorities. Trade associations in this country play a large part in organising British participation in such events and sometimes obtain support for their members from the British Overseas Trade Board. Exhibitions are also a forum in which companies can hold seminars to give a technical presentation of their products to the specialists who

will have come to that exhibition. We at the British-Soviet Chamber of Commerce have advance information, which we publish regularly in our Chamber Bulletin. We also send details of particular exhibitions to interested firms, trade associations and regional chambers of commerce and we send details of exhibitions in Britain to Soviet organisations. We advise our members about participation and work closely with Trade Associations that intend to take part in exhibitions on a group basis.

At government level, trade is reviewed usually each year by a Joint Commission consisting of representatives from the UK Department of Trade and Industry and the British Embassy in Moscow, together with the USSR Ministry of Foreign Trade, supported by representatives of British industry and trade and Soviet delegates from Ministries and FTAs. The importance of these meetings is recognised by both sides and at the last meeting in February a five-year agreement on economic and industrial co-operation was initiated covering the same period as the latest Soviet economic Plan from 1986-90. It identifies in outline the areas of greatest mutual interest to the two countries and has a framework within which trade in both directions can develop.

Information centre

Here in London at 2 Lowndes Street, we are available on a day to day basis to give advice, information and encouragement to British firms selling or planning to sell in the USSR. This day to day activity is also highlighted by special events that

we arrange. For example, since 1994 we have organised members' luncheons and these are now arranged on a quarterly basis. They are usually attended by over 300 British and Soviet members and their guests and provide a forum for British and Soviet businessmen to exchange opinions in a friendly and informal environment. At each luncheon the guest speaker is connected with trade at a high level and speakers have included the UK Secretary of State for Trade and Industry, the President of the BOTB, the heads of large companies and Soviet Ministers and Deputy Ministers of Foreign Trade. On special occasions these social events take on an even larger dimension. This year on our anniversary date we shall be having a special luncheon to mark the occasion and the guest speaker will be Viscount Whitelaw, the UK Deputy Prime Minister. He recently led the UK Parliamentary delegation to the Soviet Union.

Our British members can take part in group visits to Moscow that we organise five times a year at a cost of about half that of travelling independently. Through our connection with the USSR Chamber of Commerce and Industry we can support them by the issue of visas and in securing appointments in the USSR.

The number of places we have been able to secure is considerable but it is still necessary to plan well ahead for we are generally oversubscribed. These group visits began in 1974 and we have now sent 60 missions with approximately 40-45 participants on each. These group visits are not subsidised but have led to the signing of hundreds of millions

of pounds worth of contracts. Every second year we have now arranged for our annual general meeting to take place in Moscow during one of these group visits. These visits have resulted in the largest trade missions ever to go to the USSR.

In March 1985 there were for example 170 British members from 120 companies taking part. These members were augmented by a further 25 members from 20 firms who are resident in Moscow or who travelled independently. Together with guests, officials, media and representatives from Soviet ministries and organisations, the numbers actually attending the Annual General Meeting in Sovincentr reached about 350. During the week we held a seminar on the legal aspects of Soviet foreign trade and delegations from the Executive Council called upon the Chairman of the USSR State Planning Committee (Gosplan) and the USSR Minister of Foreign Trade.

Trade news

Each quarter we mail an information bulletin giving the latest news of Soviet trade both with Britain and worldwide, together with information about products, new technology, contracts, licences, forthcoming exhibitions in the USSR and production figures. This is supplemented annually by detailed trade figures and statistics compiled from both British and Soviet sources.

During the 1920s we published a Journal, which in fact started in 1919 and at one time also a Directory of British manufacturers interested in trading in the USSR. This

Directory was printed in Cyrillic and circulated in the USSR. In 1983 we revived the publication of the annual Journal in English which is circulated to all members each year and to official organisations, both in the UK and the USSR. It is hoped eventually to produce journals in the Russian language for circulation in the USSR, promoting British industry and in English circulated in this country, promoting Soviet industry. This year we shall be publishing a special 70th anniversary commemorative edition of the Journal.

For the last two years we have taken an active part in organising seminars on British-Soviet trade with regional chambers of commerce and city councils in many places, among which were Birmingham, Nottingham, Sheffield, Leeds, Glasgow, Leicester, Edinburgh, Newcastle, Watford and Bristol. During these seminars business cooperation between British companies and Soviet Foreign Trade Associations is discussed and assistance given in particular to firms new to trade with the USSR.

Measures to improve contact

Our activities in London have been substantially augmented recently by a Soviet representative who has been seconded to our office from the USSR Chamber of Commerce. He has strengthened our contacts with the USSR immeasurably and in particular has been encouraging British firms to take part in seminars and international exhibitions in the USSR. However, in all these activi-

ties there is one important piece missing. We have known for many years that we cannot function to our full potential effectiveness without a wheel at both ends of the axis. In other words it has long been one of our leading ambitions to open an office in Moscow. Several of the larger British companies and banks have offices in Moscow but many medium-sized and smaller companies would benefit from a Chamber office there on the spot. Continuity is essential in selling to any market and in particular to the USSR, and this has not been easy for small or medium firms with a tight cash flow and limited staff. What British industry needs is the constant provision of a full range of services in Moscow which will feed back trade enquiries and monitor opportunities from Moscow as they arise. An office would provide this, together with a place for meetings and facilities for seminars (in addition to any organised at exhibitions).

Today we are celebrating the 70th year of our existence: to set up an office in Moscow could be one of the most significant events of this, our anniversary year. A number of high level Governmental visits have taken place this year and these have confirmed an upward trend in UK-USSR business relations. The signing on July 15 by Foreign Ministers of both countries of the Programme for the Development of Economic and Industrial Cooperation for the period 1986-90 created the necessary framework for the further expansion of trade in particular areas. All this will give us, as a Chamber, continuing and growing opportunities to contribute to the development of UK-USSR trade relations in the future.

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LONDON RECENT ISSUES

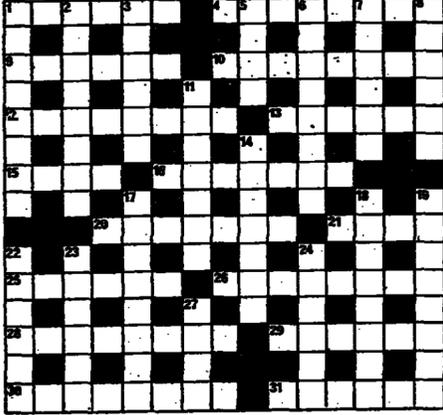
Table of London recent issues including stock prices for various companies like Baker-Hughes, British Airways, and others.

Table of fixed interest stocks with columns for issue date, price, and yield.

Table of 'RIGHTS' offers listing various financial products and their terms.

F&C Financials advertisement featuring a 1% discount on investments over £2,500 and contact information for F&C Unit Management.

FT CROSSWORD PUZZLE No 6,158



Crossword puzzle clues and solutions, including 'ACROSS' and 'DOWN' sections with numbered hints.

AUTHORISED UNIT TRUSTS

Table listing authorized unit trusts with columns for name, manager, and other details.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts providing detailed information on various investment funds.

Continuation of the unit trust information table, listing additional funds and their characteristics.

AUTHORISED UNIT TRUSTS & INSURANCES

Main table listing various financial products, including unit trusts and insurance policies, with columns for company names, product details, and contact information.

INSURANCES

Sub-table listing insurance companies and their respective policies, including AA Friendly Society, Abbey Life Assurance Co Ltd, and others.

Scottish Amicable Investments - Contd.

Sub-table listing Scottish Amicable Investments and other financial products, including Scottish Equitable Life Assurance Society.

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Handwritten note: "فوز الحاصل"

INSURANCE, OVERSEAS & MONEY FUNDS

Table of insurance and overseas funds, including Standard Life Assurance, Sun Alliance Insurance Group, and various international investment funds.

Table of insurance and overseas funds, including British Overseas Investment, British Overseas Investment, and various international investment funds.

Table of insurance and overseas funds, including British Overseas Investment, British Overseas Investment, and various international investment funds.

Table of insurance and overseas funds, including British Overseas Investment, British Overseas Investment, and various international investment funds.

Table of money market and bank accounts, including Money Market Trust Funds and Money Market Bank Accounts.

OFFSHORE AND OVERSEAS

Table of offshore and overseas funds, including various international investment funds and offshore structures.

TRADITIONAL OPTIONS

Table of traditional options, including 3-month call rates and various option contracts.

Notes and additional information regarding the options table.

BRITISH FUNDS

Table of British Funds with columns for Stock, Price, Dividend, and Yield. Includes sub-sections for 'Shorts' (lives up to five years) and 'Five to Fifteen Years'.

Over Fifteen Years

Table of funds categorized as 'Over Fifteen Years'.

Index-Linked

Table of index-linked funds.

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BUILDING, TIMBER, ROADS

Table of building, timber, and road funds (repeated).

DRAPERY & STORES

Table of drapery and stores funds (repeated).

AMERICANS

Table of American funds (repeated).

BUILDING, TIMBER, ROADS

Table of building, timber, and road funds (repeated).

DRAPERY & STORES

Table of drapery and stores funds (repeated).

AMERICANS

Table of American funds (repeated).

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Table of American shares.

BUILDING, TIMBER, ROADS

Table of building, timber, and road shares.

DRAPERY & STORES

Table of drapery and stores shares.

AMERICANS

Table of American shares (repeated).

BUILDING, TIMBER, ROADS

Table of building, timber, and road shares (repeated).

DRAPERY & STORES

Table of drapery and stores shares (repeated).

AMERICANS

Table of American shares (repeated).

ENGINEERING-Continued

Table of engineering shares (continued).

INDUSTRIALS-Continued

Table of industrial shares (continued).

AMERICANS

Table of American shares.

BUILDING, TIMBER, ROADS

Table of building, timber, and road shares.

DRAPERY & STORES

Table of drapery and stores shares.

AMERICANS

Table of American shares (repeated).

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DRAPERY & STORES

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ENGINEERING-Continued

Table of engineering shares (continued).

INDUSTRIALS-Continued

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Table of American shares.

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INDUSTRIALS-Continued

Table of industrial shares (continued).

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Table of building, timber, and road shares (repeated).

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INDUSTRIALS—Continued

Table of industrial stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

LEISURE—Continued

Table of leisure stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PROPERTY—Continued

Table of property stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

FINANCE, LAND—Cont.

Table of finance and land stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

MINES—Continued

Table of mine stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

INSURANCE

Table of insurance stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

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Table of motor and aircraft trade stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

SHIPPING

Table of shipping stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

SHOES AND LEATHER

Table of shoes and leather stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

OIL AND GAS

Table of oil and gas stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

AUSTRALIANS

Table of Australian stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PROPERTY

Table of property stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

TEXTILES

Table of textile stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

TOBACCO

Table of tobacco stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

OVERSEAS TRADERS

Table of overseas traders stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PLANTATIONS

Table of plantation stock prices including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

NOTES: Under various headings, prices and notes are given in relation to the various companies listed in the tables.

REGIONAL & IRISH STOCKS: The following is a selection of regional and Irish stocks, the latter being quoted in Irish currency.

Recent Issues and Rights: Page 43 (International Edition Page 33)

The service is available to every company that is on the Stock Exchange through the United Kingdom for a fee of 20p per annum for each security.

LONDON STOCK EXCHANGE

Government securities close with widespread gains but equities ease in late trading

Account Dealing Dates table with columns for First Declared, Last Account, and various dates.

London's securities markets had a somewhat uncertain session, with initial optimism over the Opec agreement on production quotas...

After a busy first half an hour or so when cheap buyers pushed the major clearers up by as much as 12 interest, then waned considerably...

FINANCIAL TIMES STOCK INDICES table showing indices for Government Secs, Fixed Interest, Ordinary, and Gold Mines across different time periods.

Equity put on 7 more to 180p on takeover hopes, but Gilbert House came back 7 to 88p, Belgrave Holdings were firm at 145p, up 4...

At present resulted in modest losses in Sydney and Melbourne. London displayed little inclination to waver from the trend and...

Traded Options: The expiry of the October series gave the usual boost to Traded Option activity. Total contracts struck amounted to 31,699...

Once it was clear that oil stocks would not provide the stock market with a share price slackener, early gains of several points in major markets indices were steadily eroded...

Traded option activity and Australian bid hopes prompted a lively session in Blue Chip's which touched 611p prior to closing 5 higher on balance at 605p...

renewed institutional demand and closed on a distinctly firm note. TV South closed with a gain of 18 at 560p, while Olives TV firmed 6 to 225p and LWT advanced 8 to 415p...

IC Gas up again: Having risen 38 to 553p on Tuesday following the 500p rise, IC Gas advanced 18 more to 571p on speculation that Belgium energy group Petrofina may still...

Financial continued to reflect Gold's fall a half point to 259.7, while Gold Fields of South Africa dipped 7 to 834p. Lower values also prevailed among London-domiciled Financials...

Traditional Options: First dealings Oct 29 Nov 3 Nov 17. Last dealings Oct 31 Nov 7 Nov 23. Jan 2 Feb 5 Feb 19...

Composites revive: Composites were given a fillip by news of strong third-quarter improvements from a trio of US insurance groups and, by a recommendation from the FTI Index...

Computer consultancy group System Designers plummeted to 48p at one stage before closing 21 points at 50p on the company's shock warning that it will make only a 24p profit this year against 27.3m last...

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FT-ACTUARIES INDICES

Table of FT-Actuaries Indices showing various equity groups and sub-sections with their respective values and changes.

LONDON TRADED OPTIONS

Table of London Traded Options showing call and put options for various stocks like Allied Lyons, B.P., and others.

EUROPEAN EXCHANGE

Table of European Exchange showing various European stocks and their prices.

BASE LENDING RATES

Table of Base Lending Rates showing rates for various banks and currencies.

40p Index 1985: 10 am 1598.3; 11 am 1597.1; Noon 1595.6; 1 pm 1595.0; 2 pm 1592.4; 3 pm 1592.2; 4 pm 1591.2.

WORLD STOCK MARKETS

Table of world stock markets including Australia, Germany, Norway, Japan, Canada, and various regional indices. Columns include country, date, price, and change.

Table of Canadian stock markets including Toronto and Montreal. Columns include stock name, price, and change.

Table of regional stock markets including New York, South Africa, and various international indices. Columns include index name, price, and change.

Table of regional stock markets including Hong Kong, Singapore, and various international indices. Columns include index name, price, and change.

OVER-THE-COUNTER

Table of over-the-counter market closing prices for various stocks. Columns include stock name, price, and change.

Table of NYSE Consolidated 1500 Actives. Columns include stock name, price, and change.

N. AMERICAN QUARTERLY RESULTS

Table of quarterly financial results for various North American companies. Columns include company name, quarter, revenue, and profit.

LONDON Chief price changes

Table of London stock price changes for various sectors. Columns include sector, stock name, and price change.

INTERNATIONAL PROPERTY REVIEW THE FT EVERY FRIDAY. Includes a globe icon and text about property reviews.

Get your News early in Stuttgart. Eine Zeitung erst mittags geliefert, hat für Sie nur den halben Wert. Includes a newspaper icon and contact information.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock symbols, prices, and other financial data.

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NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections like 'Continued from Page 40' and 'AMSTERDAM/DELFT/EINDHOVEN'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections like 'Continued from Page 40' and 'AMSTERDAM/DELFT/EINDHOVEN'.

OVER-THE-COUNTER

Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections like 'Continued from Page 40' and 'AMSTERDAM/DELFT/EINDHOVEN'.

AMSTERDAM/DELFT/EINDHOVEN GRONINGEN/THE HAGUE/HAALEM/HEEMSTED/ LEIDEN/LEIDERDORP/OEGSTGEEST/ RUSWIJK/ROTTERDAM/UTRECHT/WASSENAR THE NETHERLANDS. Your subscription copy of the FINANCIAL TIMES can be hand-delivered to your office in the centre of any of the cities listed above. For details contact: Richard Willis. Tel: 020 239430. Telex: 16527.

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

GNP data fail to cast gloom

RECOVERING from early setbacks prompted by the third-quarter gross national product figures, bond and stock prices posted modest gains on Wall Street yesterday, writes Roderick Oram in New York.

While GNP growth figures were in line with expectations, the price deflator was higher, indicating a faster rate of inflation. Bond prices fell by up to 1/2 of a point before bouncing back, stocks followed the same pattern.

The Dow Jones industrial average closed up 2.67 to 1,808.35. The New York Stock Exchange composite index edged ahead 0.19 of a point to 136.18 on trading of 114.88m shares compared with 110m on Tuesday. Advancing issues outnumbered declining by 769 to 722.

Share trading was light and featureless as prices moved mostly on news of third-quarter earnings and takeover speculation.

Among the blue chips, American Express was up 5/8 to \$67 1/4, AT&T was off 3/4 to \$23 3/4, General Electric rose 3/8 to \$78 1/4, Merck was ahead 3/4 to \$107 1/4 and Westinghouse rose 3/4 to \$55 1/4.

General Motors, which reported a third quarter profit of 56 cents a share against \$1.53 a year earlier, close to expectations. Its shares rose 3/4 to \$68 1/4.

The third most active issue of the day, with 1.9m shares traded, was National Westminster Bank. It issued 7m American Depositary Receipts with the price unchanged by the close at \$21 1/4.

Wang Laboratories fell 1/4 to \$10 1/4 after reporting a loss for the quarter. While Wang and IBM, off 1/4 to \$120 1/4, have reported poorer performances other computer makers such as Digital, up 1 1/2 to \$80 1/4, and Burroughs, up 3/4 to \$71 1/4, have recently reported higher earnings.

Honeywell, which is joining IBM and General Motors in an exodus from South Africa, slipped 5/8 to \$67 1/4.

High trading volume and market volatility in the securities industry boosted Hong Kong stock market was closed due to the visit by Queen Elizabeth II.

third-quarter earnings at Morgan Stanley and Salomon Inc. although the overall result at the latter was dragged down by the poor performance of its commodities division. Morgan's share price, however, fell 1/4 to \$68 1/4 while Salomon's slipped 3/4 to \$38 1/4.

Among other brokerage house stocks, Merrill Lynch rose 1/4 to \$40 1/4 and E. F. Hutton was unchanged at \$48 both on renewed speculation that they are takeover targets.

United Technologies fell 1/4 to \$40 after analysts lowered earnings forecasts.

The company reported lower third-quarter earnings on Tuesday.

Companies reporting higher third quarter earnings included Colgate-Palmolive, up 3/4 to \$36 1/4, Penn Central, ahead 3/4 to \$58 1/4, Pitzey Bowes, unchanged at \$64 1/4, and Union Pacific, up 3/4 to \$59 1/4, U.S.

In the takeover arena, USX slipped 3/4 to \$20 1/4. It announced it had held talks with Mr Carl Icahn, the corporate raider who has made a \$31 a share offer.

Goodyear was the most active stock with 2.8m shares traded on the NYSE. It rose 3/4 to \$42 1/4 on speculation it was a takeover target.

Bond markets fell after the release of the third quarter gross national product figure but recovered their losses by late morning.

Although the 2 1/2 per cent real annual rate of growth was in line with forecasts, the price deflator of 3.5 per cent was higher, raising fears of a faster rate of inflation.

After losing 1/2 of a point shortly after the opening, the price of the 7 1/2 per cent Treasury bond due 2016 recovered to close at 93 1/4 to 1/2 of a point on the day, to yield 7.77 per cent.

Three-month Treasury bill yields slipped 2 basis points to 5.29 per cent, six-month yields fell 7 basis points to 5.34 per cent and year yields fell 1 basis point to 5.48 per cent.

The Federal Reserve Board did system repurchases when the Fed funds rate stood at 5 1/4%. The rate closed at 6 1/4 per cent.

The average yield on the Treasury's \$10.39m of two-year notes at yesterday's auction was 6.39 per cent, down from 6.44 per cent at the previous auction on September 23 and the lowest since 6.21 per cent on August 20.

With the release of the GNP figures, markets turn their attention to the release of other data today. September's consumer price index is expected to be up some 0.4 per cent from August while durable goods orders could show a gain of 1.5 per cent to 2 per cent after August's 3.1 per cent contraction.

INITIAL OPTIMISM in London over the Opec agreement on production quotas faded away as the session progressed. Oils set the trend for a mixed day, with discounting the Opec agreement, and soon reversing early gains.

Glits began on a note of caution, with shares showing gains ranging from 1/2 to 1 point at midday. A sluggish performance by steeling then introduced doubts, which increased on initial reports of US GNP and nervousness regarding inflation. Net gains of 3/4 point were recorded at the longer end.

Holding back the major indices was a sharp fall in Hawker Siddeley, down 2 1/2 to 41 1/2 after a disappointing set of interim figures. The FT ordinary index fell 2.8 to 1262.4, while the broader-based FT-SE 100 index lost 1.8 to 1589.8.

Chief share changes, Page 35; Details, Page 35; Share information service, Pages 36, 37

A RETREATING resource sector was offset by selective buying among leading industrials in Sydney where the market stayed near record levels. The All Ordinaries index ended 0.2 lower at 1,372.4, but some issues did manage to advance to new 1986 highs.

Golds found strong early support but this eased later as investors switched their attention to blue-chip leaders, including media, food and insurers.

Oils attracted renewed interest on suggestions that Opec had reached a production quotas accord. Among industrials the stronger currency and an expected easing of interest rates helped bolster demand for most leading issues. BHP gained 2 cents to AS\$60. Large trading banks continued to lose ground.

Among issues reaching new highs were diversified industrial Boral, up 9 cents to AS\$43; energy group Harrogate, 5 cents higher at AS\$45 and property group Lead Lease, which gained 10 cents to AS\$10.20. Media issue News Corp rose 6 cents to AS\$36.60, while gold group Placer Pacific put on 13 cents to AS\$18.

A FIRMER trend across the board reversed the fall in Singapore, but trading was thin and the buying and short covering. Small investors dominated activity, but some operators remained cautious ahead of tomorrow's Malaysian budget.

The Straits Times industrial index rose 7.13 to close at 895.12. Turnover declined to 20.7m shares and Selangor Properties, the most active agent traded 1.8m shares. It closed 1 cent higher at S\$1.28.

MINIMAL interest led gold shares to close mixed in Johannesburg with no clear sense of direction despite a steady bullion price. A weaker financial rand appeared to have little impact. Industrials also closed mixed.

Vaal Reefs closed up R5 at R387, while Randfontein gained R5, taking it to R435. E. T. Cons lost R1 to R78 and Beatrice 30 cents at R15.80.

MOST MAJOR share groups turned higher in Toronto with industrials showing the largest improvement.

TOKYO

Further fall breaches 16,000 level

CONTINUED small-lot selling of large-capital stocks drove the Nikkei average below 16,000 in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

The average slid 388.22 to end at 15,819.35 - after plunging 568 points at one stage - the eighth consecutive daily decline. This represented a 17 per cent drop from the 18,930.24 peak of August 20. Turnover remained modest at 950m shares, although it was heavier than Tuesday's 361m shares. Losses outpaced advances by 592 to 197, with 143 issues unchanged.

The average gained 115 points from the previous day in the morning, helped by easier restrictions on margin trading and around ¥100m worth of buy-orders for about 200 issues by Nikko Securities Investment Trust Management, which had established a ¥100m investment trust fund.

But almost all stocks lost ground after the buying had run its course, with light selling prompting more sell-orders. Near the close, a wide range of equities strengthened on small-lot buying by dealers after Tokyo Electric Power and Tokyo Gas - August market leaders - had suffered maximum daily losses.

These two issues, along with steels and shipbuilders, were popular in August and late September, especially among institutional investors and corporations. In particular, Tokyo Electric Power had soared on investor interest in its gains from the strong yen, declining crude oil prices and lower interest rates.

In yesterday's trading, the utility ended ¥740 down at ¥8,180 after plunging a maximum ¥1,000 at one stage to ¥7,280, a 28.6 per cent decline from its all-time high of ¥8,290 on October 1.

Isikawajima-Harima Heavy Industries headed the active list with 23.72m shares traded, and shed ¥38 to ¥407.10. Oils set the trend for a mixed day, with discounting the Opec agreement, and soon reversing early gains.

Glits began on a note of caution, with shares showing gains ranging from 1/2 to 1 point at midday. A sluggish performance by steeling then introduced doubts, which increased on initial reports of US GNP and nervousness regarding inflation. Net gains of 3/4 point were recorded at the longer end.

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MOST MAJOR share groups turned higher in Toronto with industrials showing the largest improvement.

Oils reacted mildly to an Opec accord to extend production restraints through November and December. Imperial Oil A rose C\$4 to trade at C\$44 1/2 while Gulf Canada gained C\$4 to C\$14 1/2. Dome Petroleum put on 4 cents to C\$1.18.

Montreal was slightly lower.

to buying by investment trusts. Canon weakened ¥20 to ¥1,070, Fujitsu ¥17 to ¥980 and Ricoh ¥19 to ¥900.

With the market recouping some ground in late trading, a number of participants began to expect an imminent rally. But others remained cautious, because yesterday's plunge had put margin buyers in a particularly difficult position.

Bonds closed sharply lower on heavy selling by dealers, triggered by the slower than expected recovery.

The yield on benchmark 6 1/2 per cent Government bond due in July 1985 tumbled from 5.915 to 4.975 per cent in the morning, reflecting an overnight rally in US 30-year Treasury bonds. But it rose steeply later, ending at 5.150 per cent.

EUROPE

Cautious sentiment resurfaces

THE CAUTIOUS MOOD on the European bourses continued yesterday with many investors reluctant to take positions, thus keeping trading volume at low levels.

Frankfurt failed to extend a strong start as foreign profit-takers moved in. The Commerzbank index mid-session calculation fell 12.8 to 1,938.4 after a 18.1 gain on Tuesday.

Banks remained under pressure from the Neue Heimat saga. Deutsche Bank, the largest "universal" bank, retreated DM 9.50 to DM 762, while Dresdner suffered a proportionately more damaging DM 5.50 drop to DM 382.50.

Insurer Allianz dropped DM 65 to DM 2,070 after a DM 20 gain on Tuesday. Among leading carmakers, Daimler lost DM 7 to DM 1,209 and BMW reversed the largely steady performance of the previous session with a relatively large DM 8.50 fall to DM 684. VW inched 59 pts higher to DM 470.50 after saying it would not offer Chrysler Corp car production facilities at its US plant.

Chemicals weakened with Bayer leading the way with its DM 2.49 drop to DM 285.10, followed by Hoechst, DM 1.90 cheaper at DM 292.20, although BASF carried its loss to 28 pts at DM 383.60.

Among utilities, Veba retreated DM 2.50 to DM 281.80. Electricals were mixed with AEG continuing to gain ground with a DM 3 advance to DM 314.

as Siemens shed DM 5 to DM 682. Leading retailers were in the spotlight again as Kaufhof failed to recover its poise. It dropped a further DM 5.60 to DM 514, a decline of DM 11 so far this week.

The bond market reacted quietly to the US third-quarter GNP data by extending early falls of around 10 basis points to a total of 20 basis points. The Bundesbank market balancing intervention was curtailed slightly with sales of DM 114.5m of domestic paper compared with sales of DM 119.9m on Tuesday. The average yield on public authority paper slipped back to 6.00 per cent from the previous session's 6.01 per cent.

Amsterdam was quietly lower despite the firmer opening on Wall Street. The softer tone was attributed to the slightly weaker dollar. Volume remained thin. Internationals continued mixed with Royal Dutch gaining 20 cents to FI 200.40 on Opec oil accord hopes, while Unilever dipped FI 1.50 to FI 489.

Stockholm lacked a clear trend with many institutions on the sidelines, but the Veckans Affarer all-share index closed steady on a marginal rise to 895. Skandia International led the active, rising SKR 4 to SKR 133 ahead of its interim report. Ericsson was also actively traded, partly due to technical factors, gaining SKR 3 to close at SKR 255.

Milan closed generally lower in moderate trading that was largely confined to major industrials, insurers and selected banks.

De Benedetti and Ferruzzi group companies moved against the trend and closed higher, although Olivetti lost LA00 to LA16,000.

The market weakness was attributed to a retreat by speculators, and this was particularly evident with Montedison.

Paris was broadly higher but dogged by thin trading again. Sporadic bargain hunting after last week's fall was detected.

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KEY MARKET MONITORS			
STOCK MARKET INDICES		CURRENCIES	
NEW YORK	Oct 22 Previous Year ago	US DOLLAR	STERLING
DJ Industrials	1,808.35 1,805.98 1,364.38	(London)	Oct 22 Previous Oct 22 Previous
DJ Transport	818.75 817.83 682.22	\$	1.9845 1.9860 2.9400 2.9550
DJ Utilities	189.56 189.88 158.24	DM	155.80 155.15 225.00 222.76
S&P Composite	238.28 235.88 188.04	FFr	6.500 6.5100 9.3050 9.3525
LONDON		Sfr	1.6300 1.6285 2.3500 2.3400
FT Ord	1,262.4 1,265.2 1,051.3	Gold/oz	2,2430 2,2485 3,2100 3,2275
FT-SE 100	1,589.6 1,591.2 1,331.5	Lib	1.373 1,376.5 1,985.5 1,977.5
FT-A All-share	785.16 789.42 n/a	BP	41.30 41.30 69.05 69.35
FT-A 500	861.83 862.91 n/a	CS	1.38975 1.3915 1.3910 1.3985
FT Gold mines	286.6 290.5 250.2		
FT-A Long int'l	n/a 10.53 n/a		
TOKYO		INTEREST RATES	
Nikkei	15,819.55 16,205.77 13,001.7	Euro-currencies	Oct 22 Prev
Tokyo SE	1,320.19 1,357.57 1,030.68	(3-month offered rate)	
AUSTRALIA		\$	11% 11%
All Ord.	1,372.4 1,372.1 1,042.4	FFr	4% 4%
Metals & Mins.	710.3 719.7 529.4	DM	4% 4%
AUSTRIA		FFr	8% 8%
Credit Aktien	232.22 230.27 199.29	FT London Interbank Bid/ask (offered rate)	
BELGIUM		3-month US\$	6% 6%
Belgian SE	3,818.64 3,824.34 2,715.60	6-month US\$	6% 6%
CANADA		US Fed Funds	5%* 5%*
Toronto		US 3-month CDs	5.75* 5.75*
Metals & Mins	2,119.80 2,115.80 1,815	US 3-month T-bills	5.30* 5.46
Composite	3,021.60 3,015.90 2,648.1		
Montreal		US BONDS	
Portfolio	1,527.19 1,525.21 128.27	Treasury	October 22 ^a Prev
DENMARK		Price Yield Price Yield	
SE	198.44 198.23 233.86	6% 1988	100% 6.355 100% 6.355
FRANCE		7% 1983	95% 7.279 95% 7.327
CAC Gen	370.60 368.50 211.2	7% 1986	99% 7.485 98% 7.536
Ind. Tendance	142.70 141.40 76.8	7% 2016	94% 7.755 93% 7.828
WEST GERMANY			
FAZ-Aktien	648.04 652.47 567.24		
Commerzbank	1,938.40 1,951.00 1,674.4		
HONG KONG		Treasury Index	
Hang Seng	closed 2,238.29 1,686.06	Maturity Return Day's Yield Day's	
ITALY		(years) Index change change	
Banca Com. Ind	770.99 777.22 387.75	1-30	156.14 +0.33 7.15 -0.03
NETHERLANDS		1-10	149.70 +0.18 6.81 -0.03
ANP-CBS Gen	270.90 272.00 216.5	1-3	140.70 +0.05 6.38 -0.01
ANP-CBS Ind	270.10 271.40 194.2	3-5	152.42 +0.13 6.98 -0.02
NORWAY		15-30	179.33 +0.89 8.31 -0.05
Oslo SE	369.69 371.44 373.93		
SINGAPORE		Source: Merrill Lynch	
Straits Times	895.12 897.99 770.88	Corporate	
SOUTH AFRICA		AT & T	
JSE Golds	— 1,823.0 1,107.7	3% July 1980	91.988 6.36 91.68 6.45
JSE Industrials	— 1,378.0 999.9	SCST South Central	
SPAIN		10% Jan 1983	106% 9.421 106% 9.421
Madrid SE	192.28 195.18 92.56	Phibro-Sul	
SWEDEN		8 April 1986	97% 8.427 97% 8.427
J & P	2,486.09 2,477.67 1,404.19	TRW	
SWITZERLAND		8% March 1986	101% 8.560 101% 8.491
Swiss Bank Ind	558.80 560.30 466.0	Arco	
WORLD		9% March 2016	104% 9.394 104% 9.418
Oct 21 Previous Year ago		General Motors	
MS Capital Int'l	335.1 337.9 228.9	8% April 2016	88% 9.187 88% 9.242
COMMODITIES		Citicorp	
(London)	Oct 22 Prev	9% March 2016	96% 9.749 96% 9.816
Silver (spot fixing)	405.60p 403.40p	Source: Salomon Brothers	
Copper (cash)	£326.50 £327.50	Yield calculated on a semi-annual basis	
Coffee (Nov)	£2,237.50 £2,227.50		
Oil (Brent blend)	\$14.20 \$14.40	FINANCIAL FUTURES	
GOLD (per ounce)		CHICAGO	
London	Oct 22 Prev	Latest High Low Prev	
\$423.75 \$425.25		US Treasury Bonds (CBT)	
Zürich	\$424.25 \$425.05	8% 32nds of 100%	
Paris (fixing)	\$426.02 \$425.25	Dec	95-04 95-05 93-28 94-22
Luxembourg	\$426.80 \$426.80	US Treasury Bills (TBN)	
New York (Dec)	\$429.70 \$427.80	\$1m points of 100%	
		Dec	94.74 94.75 94.66 94.71
		Certificates of Deposit (CDN)	
		\$1m points of 100%	
		Sep	n/a n/a n/a 93.73
		LONDON	
		Three-month Eurodollar	
		\$1m points of 100%	
		Dec	93.94 93.95 93.80 93.92
		20-year National Gilt	
		£50,000 32nds of 100%	
		Dec	110-19 111-00 110-10 110-11

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طيران كليم

FINANCIAL TIMES SURVEY

Arab Banking

Bad debts have forced the banks to reschedule loans and in some cases to sue defaulters. By the end of next year, however, the problems caused by the recession will have worked their way through the system.

Banks pay for lax lending policy

THE BANKS and trading houses of the Gulf are hoping that they are getting near the bottom of the very painful recession that has been caused by the collapse of oil production and prices in the past three years. Recessions affecting oil producers in the Arabian Peninsula happen more suddenly and bite more deeply than they do in industrialised countries. The oil state economies traditionally have been driven by government construction contracts and if government revenues fall the flow of contract payments dries up quickly. One finds markets—in building materials, construction equipment and vehicles—where demand can fall by 30 per cent in two months. There are many companies in importing, real estate and contracting which now have revenues 50 per cent below what they were in the early 1980s.

brought to court the authorities turn a blind eye to it. But in Saudi Arabia, if the banks sue a borrower, the courts will deduct all interest paid and, and in Abu Dhabi they normally deduct compound interest and may lower the rate of simple interest that the borrower is told to pay. These practices amount to a big disincentive to the banks to pursue their recalcitrant borrowers by litigation. The banks admit that in part their problems are of their own making. During the boom years of 1974-82 they lent far too generously. If a customer had an important name or was associated with an important person they assumed he was credit-worthy.

By Michael Field

Given the difficulty of litigation and the doubtful value of mortgages in Arabian countries, the banks were quite right to think of reputation rather than security in the conventional sense. The mistake they made was in not getting to know their customers well—some of the Bahraini banks lent in Saudi Arabia without meeting their clients. Often the banks asked for very little information. Customers played off one bank against another, telling (A) that it should not ask to see their accounts because (B) had not done so. The banks would lend, put the customer's behaviour down to Arab secretiveness, and justify their decision by telling themselves that they were adapt-

ing to the local culture. Later, when the recession began, some of the foreign banks, operating from Bahrain, London or America, increased their clients' problems by cutting their lines of credit.

Most of the companies with whom the banks had these somewhat unprofessional and opportunistic relationships were small and unsophisticated. It is now mainly firms of these types that are causing the banks their problems. Many of the owners, finding themselves in difficulties, turn to the banks and say in so many words: "In the good times you were happy to lend to us and make big profits from us, and now that times are bad you should share our losses." This attitude is sometimes found in companies which used to have turnovers as big as \$100m to \$200m.

An exasperated banker in Bahrain recently summed up the position: "These people don't understand what a bank is," he said. "To some extent they look upon loan as equity finance. It's a matter of mentality as much as unscrupulousness."

"Now that they're trapped with bad investments and debt they can't repay, the only solutions they propose are to wait and see, hand over some useless buildings, or forget the loan."

Although bankers concede that many of their customers are sincere in this attitude, they also say that others certainly are being unhelpful or dishonest. A number of banks are now running out of patience with both types of borrower, and

despite all the difficulties, in recent months they have become more willing to sue.

If the borrower is a Saudi they take it for granted that they will lose their interest, but they hope to get their principal back. They are spurred to action by the knowledge that many of their clients who appear to be bankrupt at home have assets abroad which make them mil-lionaires. Banks have had almost no success in obtaining repayment through forcing clients to liquidate foreign investments.

In the last two months four banks in Bahrain that have become impatient with these types of problem have filed suits against Abdullah Fouad, a prominent businessman in a Saudi eastern province, whose company has debts of more than \$10m.

Most of the bigger companies that have got into difficulties have been less of a problem for the banks. They are anxious to maintain their creditworthiness in the long term, so they have not disputed the interest they owe and have rescheduled their debts.

In the last 2½ years there has been quite a large number of corporate crises of different sorts in Saudi Arabia, affecting major companies.

National Chemical Industries and Carlson al Saudia, both contractors, collapsed in 1984. Early in the following year the National Automobile Company, the Central Province agent for Dodge, had its assets seized on the orders of Prince Salman, the Governor of Riyadh;

In 1984 and 1985 the Ali and



Fahad Shobokshi contracting company rescheduled \$400m of bank debt. Smaller reschedulings were organised by Halvani Brothers, an enterprising Jeddah food manufacturer and Beta Services.

This year three major companies have been hit by liquidity crises and have been rescheduling debt. They are Arabian Auto Agencies, a vehicle and machinery company owned by Zayed Sudairi, the REDEC contracting and property empire of Ghazi Farran, and Arabian Bulk Trade, a construction materials importer partly owned by the successful and ambitious Xenel Industries.

The feeling among the banks is that there should not be too many more big companies that get into difficulties. If companies have weathered the storm so far, the reasoning goes, they will probably continue to do so.

There are many substantial companies in the Arabian Peninsula which are not at all modest but which are fairly

recession-proof. Some have never borrowed money, even to finance imports, and others, since they saw the recession coming, have sold only for cash.

If their instincts are right, the banks will be immersed in large and small reschedulings and "workouts" for about another year. Most of their clients, likewise, will remain preoccupied with their debt and with retrenching in the face of recession. Given that a majority of Arabian companies are run by just two or three people they tend to think corporately of just one issue at a time.

From the end of next year, however, the hope is that companies will have adjusted to a poorer economy and will be looking to see what types of new business they can do in it.

There are a few companies such as the Olayan group and E. A. Jumail and Brothers in Saudi Arabia, which have been investing through recession. But most Gulf and Saudi entrepreneurs do not realise that companies can make money in bad times

and do not at all understand the structural change that is taking place in their economy.

They imagine that all opportunities will continue to come from government spending and do not see that in future they will have to operate in a more complex environment, in which the private sector will be dealing with the private sector (as it does everywhere else in the world) and where markets will be composed not just of one client—the state—but of thousands and millions of companies and individuals.

Many businessmen are now focusing attention on making money abroad and will only turn back to the Arabian Peninsula when oil prices and production, and therefore government spending, increase.

One often hears bankers in the Gulf saying that they wish their clients would bring capital back from abroad, not necessarily to repay their loans but to recapitalise their companies and start them generating

income again. But given the unimaginative management of Arabian companies, the uncertainty over oil prices and the prosperous state of the Western economy they are likely to be disappointed.

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ARAB BANKING 2

Role in Western Capital Markets

Waking up to far-reaching changes



Abdulla Sandi, chief executive of Arab Banking Corporation.

ARAB BANKS have often been accused in recent years of being stick-in-the-muds as far as international markets are concerned.

They grew fat through the 1970s and early 1980s by helping to recycle the Middle East's financial surpluses into easily packaged products like syndicated loans or to finance trade with the region. But when that business started to go sour, many of them seemed unable or unwilling to adapt.

Gradually, however, that stereotype is being called into question as a number of Arab banks wake up to the far-reaching changes under way around them in the capital markets. The talk in the region is all of investment banking, of generating services and the securitisation of debt. And more banks are branching out from the Arab world, expanding overseas networks and links with the international bond and equity markets.

Most have had little choice but to move in this direction since the downturn in oil revenues and the collapse of the construction industry in countries like Saudi Arabia, a welter of bad debts has scared bankers away from lending to companies in the region.

At the same time, the international market for syndicated loans—which provided much apparently rich pickings in the early 1980s—has all but dried up as a result of the protracted sovereign debt crisis.

More generally, though, Arab banks have had to recognise that the opportunities for secure, profitable and productive investment within the Middle East are likely to remain limited for the next couple of years at least.

The search has been on among Arab banks, therefore, for new financial products, often in new locations. The boom in Western stock and bond markets over the past couple of years has served as an additional lure for many Middle East banks. As a result, the focus for Arab financial activity has shifted inexorably away from the Arab world to international full-service financial centres like London—even if many banks retain a foothold in regional centres like Bahrain.

There are more than 40 Arab banks in London, and the number of Middle Eastern bankers there is rising, according to Mr. Elkhat Nasshabshi, chairman of the Arab Bankers Association there and vice-chairman of New York's Moseley Holding Corporation.

Two complementary forces are at work here: first, an almost universal wish to seize back some of the lucrative portfolio management work carried out for Arab investors and institutions by Western banks; secondly, an ambition on the part of some Arab banks to become important players in the securities markets in their own right.

"Arab investors have been sophisticated for years; it's the intermediaries that need to update themselves," says one Middle Eastern banker in London.

A few Arab-owned banks have long been established in the West. These include the United Bank of Kuwait, the London bank owned by 13 Kuwaiti institutions which is active in the money markets and has a large portfolio management operation as well as offering services such as mortgages to UK borrowers.

The newer arrivals have chosen a variety of routes to achieve their aims. On the one hand, there are those who wish to become truly international, such as Arab Banking Corporation, the Bahrain-based offshore bank owned by Kuwait, Abu Dhabi and Libya. Under the presidency of Mr. Abdulla Sandi, ABC has aggressively sought to diversify its assets and liabilities away from the Middle East.

In 1984, it led a consortium which bought Banco Atlantico, a leading Barcelona-based commercial bank that was once part of the Spanish Empire, from the Spanish Government. Since then, it has acquired 75 per cent of another commercial bank, Sun Hung Kai of Hong Kong, and increased its stake in a West German subsidiary, Arab Banking Corporation-Daus, which operates in the Deutsche Mark Eurobond market among other areas. ABC has also been active in building an international securities business linking the Middle East, Europe and New York.

Alternatively, some banks have chosen to set up joint ventures with Western partners, like the Bahrain Middle East Bank, another locally-incorporated OBU. It has established an investment bank in Geneva in conjunction with Bank Leu, and is planning to set up an offshore merchant bank with some members of the Hambro family.

The third, perhaps more conservative, approach has involved simply expanding a bank's branch network abroad to supplement its existing Middle East operations. This is a crucial difference between ABC and its nearest locally-incorporated rival, Gulf International Bank. The former sees itself as an international bank which happens to be based in Bahrain, the latter-owned by the six member states of the Gulf Co-operation Council and Iraq—is a Middle East bank above all else. So although GIB has expanded its branch network, it insists this is purely to supplement its core activities carried out from Bahrain.

like the Bahrain Middle East Bank, another locally-incorporated OBU. It has established an investment bank in Geneva in conjunction with Bank Leu, and is planning to set up an offshore merchant bank with some members of the Hambro family.

reason for the relative lack of success enjoyed by Arab banks in international securities markets thus far.

"Middle East financial intermediaries have been predominantly confined to deposit and loan activity and the mentality associated with it," he says.

There is no doubt, too, that events such as the Souk al Manakh debacle have tarnished the image of Arab financial institutions in general, while official nervousness about the internationalisation of currencies like the Saudi riyal provides another hindrance to the integration of the Middle East into the international system.

Another important factor is the lack of placing power shown by Middle Eastern banks, with a few notable exceptions. The financial or institutional infrastructure is simply not sufficiently sophisticated to create a free flow of investment instruments.

Arab bankers are not deterred, however. They believe their regional connections ought to give them an important niche in the international market.

Perhaps these links will gradually develop into a proper institutional system which could lead to the creation of regional capital markets. Arabs often express a desire to see more Middle Eastern money invested at home, or to see more value added to the Arab world's capital surplus within the region through the construction of a thriving financial services industry.

Until the right investment instruments are developed and the private sector is given more of a genuine role in regional economies, however, the Middle Eastern financial system is likely to remain an adjunct, rather than an equal to, that in the West.

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Andrew Gowers

Arab Banks in Switzerland

Finance groups penetrate barrier

THE VISIBLE Arab banking presence in Switzerland is predominantly Lebanese, is heavily concentrated on Geneva since 1977 and has found the weight of its business shifting increasingly towards the management of private investment capital. Its credit operations have declined recently.

Credit des Bergues, set up in 1981 with a substantially larger share capital by the Kuwait Foreign Trading, Contracting and International Corporation and a minority Saudi partner, has had a rather different experience and may offer a better illustration of the opportunities available for finance company operations in Switzerland.

The Kuwait Government-owned corporation's first European venture, it provides trade finance, has a foreign exchange operation, plays the interbank market and trades in financial futures and options.

The shareholders chose Geneva as their first European base because the private banking aspect was attractive, a lot of trading companies were active there and the competition was not as tough as in London, a senior spokesman said.

On the purely banking side the Arab presence in Switzerland in the 1980s was represented only by Arab Bank and the Banque Libanaise pour le Commerce, an offshoot of the bank of the same name in Beirut.

The crisis in Lebanon in the 1970s prompted local banks to look for safer havens in Paris, London and Switzerland. Two important arrivals in 1976 were Audi Bank and the Banque de Commerce et Placements, a subsidiary of the Bank of Credit and Commerce International, Two London, in which the principal shareholder is the Al-Nahyan family of Abu Dhabi.

Interest in Switzerland as a financial centre for Arab investors has culminated in the last two years, when half a dozen new banks set up in Geneva.

Arab Bank (Switzerland) Ltd has its head office in Zurich but its operations are almost

equally divided between Zurich and Geneva. Mr. Issam Azmeah, a member of the management committee and manager of the Geneva branch, says the main thrust of its business is now portfolio management.

It does some trade financing but does not at present participate in project lending. On the other hand it has some \$1.6bn (\$1.7bn) in financial deposits under management, almost all of which is private Arab capital. Swiss banking secrecy remains an asset for investment management, Mr. Azmeah says, and Arab Bank benefits strongly from the large number of Arab tourists visiting Geneva.

Audi Bank was among the first of the Lebanese banks to move to Switzerland after the crisis had made it difficult to operate from Beirut and is one of the biggest success stories. In Beirut, Audi was essentially a commercial bank although the foundation of its own "cocktail" bank, Infabank, in the early 1970s with minority participations by several foreign banks, had opened its eyes to the potential in managing and recycling private fortunes in petrodollars.

In Switzerland Audi bank has concentrated on portfolio management and showed safe custody and fiduciary accounts amounting to \$1.1bn on its books at the end of 1985. This is not "Big Swiss" or Kuwaiti money," Ms. Christiane Audi, the deputy manager, says, but mainly private capital from Lebanese all over the world.

From Switzerland Audi Bank has moved into the US, where it has established a New York affiliate, tapping a similar market for companies and individuals of Lebanese origin. In February a representative office was set up in Miami to cater for Lebanese and other customers in Latin America.

Among the newcomers to Switzerland of the last two years BMB Trade and Investment Bank stands out by being non-Lebanese. Bahrain Middle East Bank EC crept under the

reciprocity barrier by taking a minority, 40 per cent, stake in the new venture with two Swiss partners, Bank Leu (29 per cent) and Aubert et Compagnie, a finance company (31 per cent).

The move, BMB's first joint venture in Europe, is part of its policy to diversify away from the Middle East. The new bank's objective are both trade finance and portfolio management.

Another relative newcomer, Mebeco bank, is part of the Mebeco-Petra group which includes the Middle East Banking Company, Beirut, the National Bank of Sudan and Petra Bank of Amman.

Société Bancaire Arabe is an example of investment in a Swiss banking operation through France. Its shareholders are prominent Kuwaiti, Saudi, Lebanese and Syrian businessmen, some with dual French nationality which allows them to overcome the reciprocity obstacle. It, too, is offering full banking services, not just portfolio management, and is doing money market business.

The Saudi-Swiss Trade and Investment Bank and the Swiss-Kuwaiti Bank are examples of Arab collaboration with the big Swiss banks. Saudi-Swiss, a partnership between the Bank of Switzerland (UBS) and members of the Saudi royal family with UBS holding the majority 60 per cent stake.

Credit suisse has a 70 per cent holding in Swiss-Kuwaiti Bank with Pearl Holding, Rotterdam, holding 27 per cent and the Kuwaiti-French Bank 3 per cent. Pearl is owned principally by three Kuwaiti banks.

Swiss-Kuwaiti Bank functions as a classic commercial bank, offering trade finance, running a stock exchange department and providing currency facilities but, as with most Arab banks in Switzerland, its main business is portfolio management.

William Dulforce

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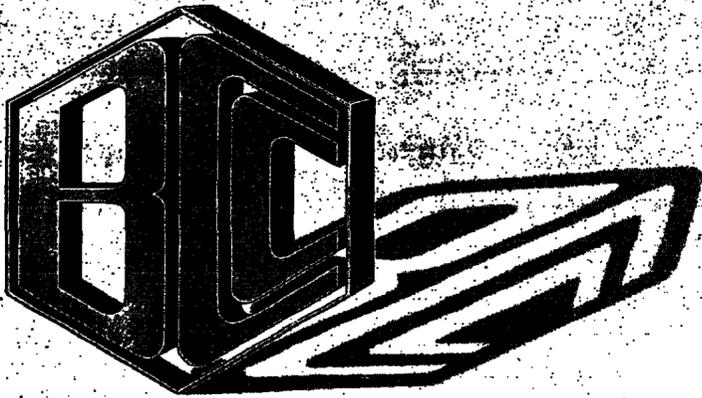
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Arab Controlled Banks in Geneva and Zurich

Name	Date founded	Share capital \$F	Assets December 1985	Ownership
Arab Bank (Switzerland) Ltd	1962	26.4m	15m	Shomani family, Amman, Saudi and Kuwaiti governments
Banque Algérienne du Commerce Extérieur	1981	20	140m	Algeria
Banque Audi (Suisse)	1976	25m	358m	Audi/Kuwaiti governments
Banque Algérienne du Commerce Extérieur	1981	20	140m	Bank of same name, Algiers
Banque Audi (Suisse)	1976	25m	358m	Audi family; heirs of Sheikh Nasser Al Sabah, Kuwait; Saudi and other Lebanese private investors
Banque de Commerce et de Placements	1976	20m	504m	Bank of Credit and Commerce International, London, 85 per cent BCCI is owned by the Al Nahyan family, Abu Dhabi, Saudi and other Arab investors
Banque Libanaise pour le Commerce	1961	5m	33m	Bank of the same name, Beirut
Banque de la Méditerranée	1985	20m	122m	Bank of same name in Beirut
Banque Ule pour l'Orient (Banorient)	1979	12.5m	43m	Banque du Liban et d'Outremer, Beirut
Mebeco Bank	1984	20m	33m	Mebeco-Petra Group
Société Bancaire Arabe (Suisse)	1984	20m	46m*	Société Bancaire Arabe (Paris), Banque Worms
UB Universal Bank (Suisse)	1984	14m	42m	Universal Bank, Beirut
Wedge Bank (Switzerland)	1985	25m	145m	Part of Wedge financial and industrial group owned by Mr Issam Fares, Lebanese citizen resident in Switzerland

Banks with minority Arab shareholding

Name	Date founded	Share capital \$F	Assets	Ownership
Bank for Saudi-Swiss Trade and Investment	1979	50m	140m	Union Bank of Switzerland 60 per cent, and Saudi royal family
BMB Trade and Investment Bank	1985	10m	50m*	Bahrain Middle East Bank EC 40 per cent, Aubert et Compagnie 31 per cent, Bank Leu 29 per cent
Swiss-Kuwaiti Bank	1958	13.7m	46m	Credit Suisse 70 per cent, Pearl Holding, Rotterdam 27 per cent. Pearl is owned by Kuwaiti Banks

*End September 1986. **End June 1986.

ARAB BANKING 3

Saudi Arabia

Problems come into the light

BANKING in Saudi Arabia is still facing a decline, but for the first time since the slide began in 1984, the Kingdom's bankers think they know how bad the problem is.

This is something which gives them a certain amount of comfort. Previously, as bad loans smashed profits, a lack of market information and government secretiveness kept bankers scrambling in the dark. Confidence plunged. Bankers now say they have a reasonable grasp of the extent of the Kingdom's banking problems and have an idea about how much worse it will get before things get better. A turnaround of modest proportions may take place within a couple of years, according to some.

The big problem is bad loans. Bankers have boosted provisions to cover non-performing loans. The Saudi Arabian Monetary Agency (SAMA) is permitting banks for the first time to share some information on bad loan customers. Still, no moves have been made to reconcile the conflicting views of the Islamic Western banks and the Islamic Sharia law which forbids the giving and taking of interest.

Consequently, no bank can obtain enforcement of payment of interest on loans. Bankers speak derisively of customers who find "religion" when their loan payments fall behind.

Only one of the Kingdom's nine joint-venture banks have reported gains in profitability for the first half of 1986; most have reported large drops.

Saudi Cairo Bank, however, received the worst news when its shareholders learned at a

September meeting that former General Manager Dr. Hamid Al-Humaidy was under investigation "for exceeding executive authority" in making loans, and were asked to approve doubling of share capital.

The irony was that Dr. Al-Humaidy had been called in by SAMA to clean up the bank in 1982. At that time, the bank reported a \$100m (\$100m) loss due to precious metals trading between 1979 and 1981. After an 18-month investigation by SAMA and Saudi legal authorities, Banque Du Cairo's managing director Mr. Bahgat Khalil and his foreign department director Mr. Ahmed Abdul Baseet Bajneeb, were each fined \$2,840, and jailed for one year.

Saudi Cairo, a 60/40 joint venture with Banque Du Cairo, is the only joint venture bank in the Kingdom that has failed to report its 1986 half-year results.

Saudi Cairo's tardiness in reporting, said Mr. Abdul Aziz Zaidan, chairman of the Saudi Cairo board, was due to investigations of at least three loans made to individuals far exceeding SAMA's statutory limit on a percentage of exposure with any single borrower.

Although the bank, proposed up by the Saudi Arabian Monetary Agency (SAMA) low-cost government deposits, made profits for a couple of years, it reported zero profits for 1985 and a slight decline in assets to SR7.18bn. Loans and advances fell to SR3.92bn. Shareholders approved doubling the bank's capital.

Only two of the joint-venture banks have reported gains in profit for the first half of 1986

The results for the kingdom's other banks were also down for 1985. But first half results of 1986 show that the smallest banks have reversed the trend.

Saudi Investment Bank (SAIB), a joint venture 20 per cent owned by Chase Manhattan reported a first half profit of SR 1.1m after making SR 20m provisions. This compares to a loss of SR 1.1m for the first half of 1985.

United Saudi Commercial Bank, a joint venture with Citibank, Iranian, Pakistani, and Lebanese banks, has overtaken SAIB in asset size, and cut its 1985 first half loss of SR 13.1m to SR 5.9m, after taking SR 15m in provisions.

The remaining joint venture banks showed declines in profitability. The largest decrease occurred at Bank Al-Saudi (AlHollandi), a 40/60 joint venture with Algemene Bank Nederland. Profits for the first six months after provisions, were SR 11m, a drop of 58 per cent.

Saudi American Bank, a 49/50 joint venture with Citibank, posted a six-month net profit after provisions of SR 85.8m, a decline of 37.5 per cent from the same period the previous year. Arab National Bank, 40 per cent owned by Arab Bank Ltd of Jordan, posted net earnings after provisions of SR 80.2m, a fall of SR 81.6 per cent.

Two banks, Saudi British Bank, 40 per cent owned by British Bank of the Middle East (of the Hongkong Bank Group) and Bank Al-Jazira, 25 per cent owned by National Bank of Pakistan, both posted six-month results without stating provisions. Saudi British posted SR 29.1m before provisions, down from SR 36.1m the previous year. Bank Al-Jazira posted SR 11m before provisions for the first half of 1986, compared with SR 30.1m for the previous year's first half.

It is expected that more banks will follow this trend of excluding quarterly balance sheets, which will make qualitative comparisons between the banks even more difficult.

The two Saudi banks, Riyad Bank and National Commercial Bank, do not operate on the Gregorian calendar, but have also posted drops in their latest results. Riyad Bank's quarterly earnings for the period ending June 5, were down 40.1 per cent to SR 48.2m, with large provisions. NCB, the largest bank in the Kingdom, reported an 80 per cent drop in profits for its last full year of operation, and made a provision for bad loans totaling SR 691m.

USCB increased assets by 35.2 per cent to SR 3.7bn, but most of the increase was due to slight increases. Three banks reported declines, including Saudi British, SAIB, and Bank Al-Jazira.

Only three banks reported increases in loans and advances. USCB posted an 11.6 per cent gain to SR 700m. Saudi French Bank surprised observers by increasing loans 4.4 per cent to SR 6.6bn. Arab National Bank raised loans 2.9 per cent to SR 2.8bn. Most banks are trimming portfolios, and have not proven eager to extend new loans. Observers say the portfolio decrease is due to loans being paid off, not to write-offs.

Banks are loath to write off loans in the Kingdom because there are indications under Islamic law that once a loan is written off, it is an admission that the loan cannot be collected, and absolves the debtor of responsibility for paying it off. Many loans in the kingdom are unsecured, and even with loans that are secured, it is difficult to seize assets within the kingdom. This is due to problems in securing loan repayment.

SAMA has also won kudos for its quiet support of Saudi Cairo and the two smaller banks. SAMA was obviously not pleased that Saudi Cairo's weak internal controls permitted yet another financial problem to arise, and some say Banque Du Cairo's acquiescence in doubling the bank's capital to SR300m was a result of SAMA's insistence. At present, there are no indications that SAMA is seriously considering forcing some smaller banks to merge.

The imponderable is the effect of the conversion of Al-

Some foreign joint-venture partners are re-evaluating their participation in the Kingdom.

Rajhi Company for currency exchange and commerce, the country's biggest money exchanger, into a bank. Money exchangers who began by simply changing different foreign currencies and taking a small margin, have grown into quasi-banks with longer opening hours than banks, and a reputation for being Islamically "pure".

Al-Rajhi Company takes deposits, has been admitted to SAMA's cheque clearing system, and enjoys almost all banking powers except making loans. It has more branches than NCB, the Kingdom's largest bank, and would become comparable in size to the second largest, Riyad Bank, when the bank conversion takes place.

Because the Kingdom's banking market is depressed, some foreign joint venture partners are re-evaluating their participation in the Kingdom.

But at present the bankers are remaining, cutting costs and preparing for the long haul.

Finn Barre

BANK RESULTS

Bank	First six months 1986		Provisions (%-)		Net Profits (%+-)	
	Assets (%+-)	Losses (%+-)	SR m	SR m	SR m	SR m
Saudi French	14.3(+5.4%)	6.6(+4.7%)	94.6(+10.2%)	53.3(-15.2%)	25.8(-37.5%)	80.2(-36%)
Saudi American	14.1(+3.2%)	4.9(-12%)	70.3(+25.2%)	25.8(-37.5%)	80.2(-36%)	11.0(-36%)
Arab National	10.8(+5.2%)	2.8(+2.5%)	36.6(+40.5%)	25.0(-13.7%)	11.0(-36%)	—
Saudi Holland	9.7(+8.9%)	4.2(-1%)	25.0(-13.7%)	—	—	—
Saudi British	7.6(-5.4%)	3.1(-8.1%)	—	—	—	—
Saudi Cairo	—	—	—	—	—	—
Bank Al-Jazira	4.6(-9.8%)	1.8(-4.5%)	—	—	—	—
USCB	2.7(+22.7%)	0.7(+11.6%)	19(+90%)	20(0%)	1.1(+178.2%)	—
SAIB	1.7(-9.1%)	1.1(-10.7%)	—	—	—	—
Riyad Bank*	31.0(-5.5%)	10.6(-2.0%)	96.9(+2.8%)	—	48.3(-40.1%)	—
NCB	—	—	—	—	—	—

*Three month figures ending June 5 1986
Source: Published bank reports.

IN THE last four years private Arab investments in the industrialised countries have become much bigger, more sophisticated and respectable.

The watershed was in 1982 when the Souk al Manakh, Kuwait's unofficial stock exchange crashed, and pulled all the other stock exchanges in the region into decline with it. At the same time Iran won some major victories in the Gulf war, which put a political impetus behind the flow of foreign investment. And as oil production dropped and the first signs of recession appeared in the region, rich Saudis and Gulf Arabs realised that their money would grow faster abroad than at home—which had not been the case in the previous 10 years.

In the 1970s foreign investment was regarded in the oil states as being fairly unprofitable (as well as relatively unprofitable). Businessmen did not like to talk about it too much. Now it is the only boom area of the Arabian Peninsula economy—people talk about it with enthusiasm as an expansion and diversification of their businesses. There is a realisation that even if oil prices and production recover there will never be a boom like the one of the 1970s again, not least because there are obvious limits to the types of development that can be undertaken at home.

It is accepted by the bigger businessmen, therefore, that foreign operations have come to stay. In future the big Arabian trading houses will have an international aspect.

There is no consensus figure for the size of Arabian Peninsula private foreign assets. But Hikmat Nashashibi, who last

autumn masterminded the Arab purchase of a large share of the Moseley Holding Corporation, an American stockbroking house, has calculated the total amount to be more than \$125bn.

This figure, which other Arab bankers accept as being reasonable, includes the investments of Arab banks and investment companies, but not their net foreign loans and money market positions.

Nashashibi believes that this year there may have been a net return flow to the Middle East of perhaps \$1bn. If the figure is correct, the flow would have been caused by investors wanting to realise their profits on the western bond and equity markets and, possibly, by their feeling that there are very cheap assets to be picked up at home. This would be most obviously in the real estate market, where prices have fallen by as much as 80 per cent in the last few years.

Nashashibi concedes that he is not sure about this flow, and he points out that Arabs have a habit of discussing an idea over and over again with their friends before they act in effect with many financial trends in the Arab world one hears a great deal before there is any action.

The feeling in the Gulf is that there is neither an inflow nor a very strong outflow. The big outflow took place in 1983-85 and was financed as much by shrinkage in companies' inventory as by trading profits or the liquidation of assets within the region.

Private Investment in West

Foreign operations here to stay

From the point of view of any company which might be involved in managing private Arab foreign investments, the opportunities now focus on the huge sum that is already in the industrialised countries rather than on new funds leaving the region.

At the same time as they have expanded, the pattern of Arab foreign investments has changed. In the 1970s most Gulf Arabs were extremely conservative—concentrating on bank deposits, fixed interest securities and property, which they normally bought to live in rather than as an investment in the conventional sense. A very small number were wild speculators.

Among the richer merchants the habit was to look upon foreign operations more as a trade than investment: the idea was to deal and realise a profit rather than to build an overseas business that would yield income in the long term. Now investors' operations are more organised and professional.

At the smaller end of the scale, those people who cannot afford their own specialist staff invest abroad through friends who are already involved in the business: there are many serious investors who will arrange a purchase for themselves and then telephone round their friends to see who would like to participate.

Bigger and richer investors—people who own substantial

businesses—have opened foreign investment departments in their company headquarters. A person who has done this is a characteristically professional and thorough way is Ahmed Manal, the leading businessman in Qatar. In Bahrain the Kanoo family runs a substantial investment operation, which is known to be low profile and conservative.

Other businesses of the Kanoo's size have opened investment offices abroad. By far the longest established and best organised is that of the Saudi entrepreneur, Sulaiman Olayan, who has offices in London and New York and specialises in very professional portfolio investment.

The Jameel family, which owns the Saudi agency for Toyota, has an investment operation in Monaco, which has channelled large sums into shipping (in the later 1970s and early 1980s) and has big holdings in British and American real estate.

Abdul-Aziz Sulaiman, the son of the Finance Minister of the late King Abdul-Aziz and part owner of the Saudi Nissan importer, Siraj Zahran, has an investment subsidiary in Geneva and offices in New York and London.

Other prominent businessmen with well-organised investment operations are Abdullah Abdul Ghaffar Alireza and his son, Teymour; Rafiq Hariri, a Lebanese Saudi whose company, Saudi Oger, has made a

fortune from contracting in the Kingdom; Ahmed Hamad Algaibani, who is the major merchant in the Saudi Eastern Province; and Omar Aggad, who has been one of the four or five most enterprising and successful investors in Saudi light industry.

In Kuwait the trend since the end of the 1970s has been for investors to group in closed shareholding companies, most of which are associated with particular families or circles of friends. The most prominent companies have been Gulf Investment, established by the engineer, Sabah al Rayser; Pearl Investment, the Sharjah Group, which was the creation of Shaikh Nasser Sabah Ahmed al Sabah and was the first of the companies to be launched; and the Coast Investment and Development Company, associated with the Sagar family.

Most of these companies have been affected by the Souk al Manakh crash and the Kuwaiti banking crisis, though all are expected to survive. The most active and successful at present is Coast, which is run by Faisal Ben Khadra, who has previously been at the Kuwait Fund for Arab Economic Development, the United Bank of Kuwait in London and the Industrial Bank of Kuwait.

Coast invests mainly on its own account but also arranges deals and then invites associates of the Sagar family and other contacts to participate. It led the Kuwaiti side of the

group of investors which bought nearly 25 per cent of the New York investment bank, Smith Barney, in 1982; the Saudi side was led by the Aggad Investment Company. Since then it has participated in the Terrasse de Geneve scheme—developing a golf course and other amenities on French territory overlooking Geneva.

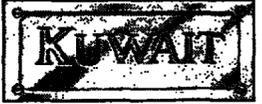
It is institutions such as Coast that have been behind most of the well-publicised direct Arab investments in Western businesses in recent years. Family investment operations have bought real estate on a big scale and occasionally have bought companies that would complement their trading and industrial businesses at home, but they have not made other direct investments for their own sake, possibly because of the demands these would make on their already stretched managements.

The most prominent institution to have organised direct investments is the Bahraini offshore company, Investcorp, which has 12,000 shareholders from all the Arabian oil producing countries. It has done 12 deals, worth about \$1bn, with the best-known having been its purchase of the New York jeweller, Tiffany.

In every case it has sold the major part of the companies it has bought, to investors in Europe and America as well as its own shareholders. It has kept 5 or 10 per cent of the equity in each deal, partly as a testimony to its own faith in the schemes, but it makes its money from organising the sales or management buy-outs. It has never wanted to get involved in managing its purchases.

Michael Field

Taking our name apart could mean a great deal for you



Kuwait
With our home in one of the Middle East's foremost financial and commercial centres, we're well-placed to act swiftly and responsively in the financial markets, project financing and real estate development.

Foreign
Our operations take us into over 20 countries in all five continents. In these foreign parts (foreign but not strange to us), we are involved in projects that range from mining and manufacturing to tourism, hotel management, banking and agriculture.

Trading
By tradition, Kuwaitis are traders and our institution is no exception. Financing international trade is one of our specialisations. Securities and foreign exchange dealing are among our daily activities.

Contracting
Though not building contractors as such, we are involved in all aspects of real estate including design, construction supervision and management.

Investment
We are a diversified financial institution as active in the international capital markets as in portfolio management for institutional and individual clients.

Company
On the outside, our activities might look diverse, but we are a company of concerted and co-ordinated skills and resources. Taken individually or together, they could mean a great deal for you.

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
P.O. Box 5665 Safat, Kuwait
Telephone: 2449031 Telex: 22021



ARAB BANKING 4

Arab Debt

Oil crash exacerbates debts

The debt problems of a number of Middle Eastern countries have been sharply exacerbated by the recent fall in the price of oil, and several states in the region are engaged in delicate negotiations either with their creditor

banks, as in the case of Iraq, or with the International Monetary Fund. In the articles below, FT writers look at the sovereign debt of four North African countries.

Algeria

THE DECLINE in the value of the US dollar and the sharp fall in the price of oil and gas will together deprive Algeria this year of 40 per cent or more of its real purchasing power abroad. Algerian banks have already raised about US\$2bn this year and probably hope to find a little more before the year is out. They have to service a debt of about \$17bn (as of December 1985), at a cost of \$3.5bn in 1986, roughly the same amount as was needed in 1985.

The country's foreign income is expected to decline to \$8bn and imports are not expected to be higher than that figure. Orders were given to cut back investment by 25 per cent when the budget was rewritten last spring. Such belt tightening will nonetheless prevent the current account deficit from increasing from last year's figure of \$200m to well over \$1bn. Thus the debt service as a percentage of exports of goods and services will increase from just over a third to over 40 per cent. So far this year, Algeria does not appear to have drawn on its reserves, which doubled to \$2.8bn at the end of last year.

The situation that confronts Algerian leaders is difficult, therefore, and no one in Algiers is under any illusion that there is room for manoeuvre. First of all, the re-written budget for 1986, which is being implemented has already cut imports by one-fifth.

Secondly, many companies signing new contracts with Algeria have been asked to forgo the 15 per cent down payment in cash and roll that figure into the supplier or buyer credit being arranged for the project as a whole.

Thirdly, Algeria is raising more 18-month money on a bank to bank basis than hitherto, although short-term loans are not believed to amount to more than \$1.8bn of the overall debt figure. Counter purchase agree-

ALGERIAN DEBT

	1986	1985	1984
Current account surplus	—	87	74
Debt	—	17,000	16,000
Annual debt service	3,500	3,500	4,700
Debt service ratio on medium and long-term debt	—	34	37

*Inclusive of short-term debt which amounts to \$1bn to \$1.5bn.
†As a percentage of exports of goods and services.
Source: FT estimates

ments could also increase exports by \$1bn—pig iron, wheat barrows, dates, phosphates and bathroom fittings and hydrocarbons.

Banks, not least the Japanese and French have been happy to lend further to Algeria so far, but some other banks feel that they will need a higher margin if they are to continue lending. Algerian borrowers enjoy a reputation for tough bargaining, which served them well when the price of oil was high. Earlier this year, however, it came close to derailing a loan for the Banque Algérienne de Développement which had to be cut from \$500m to \$300m.

A later loan, in May for the Banque de l'Agriculture et du Développement Rural was much better received, essentially because it offered the lenders more favourable conditions.

Algerian state borrowers have always resisted the desire expressed by many international banks to sell part of the paper they underwrite in the market. Some banks have succeeded in obtaining the consent of the Algerian authority to do so on specific trade credits, while others have resorted to the paper, at a discount without the knowledge of the Algerians.

Many bankers feel this is absurd and that Algerian banks would be better advised to allow their assets to be traded. Be that as it may, Algerian officials have nothing to lose by making life a little easier for international banks. They face a difficult time next year but are

not so constrained by foreign debt as to have lost all freedom of manoeuvre.

The World Bank has, in the past few years upped its loan to Algeria—the ceiling is expected to be lifted next year from \$500m to \$600m. The IMF privately, too, feels Algeria is doing a reasonably good job and there is no question of wholesale re-scheduling. What Algeria might resort to, however, is refinancing certain bank loans so as to extend its debt maturity profile and lighten the burden of debt repayments.

Francis Ghiles

Egypt

EGYPT'S EXTERNAL debt picture has been marked in the past several years by a rapid build up of arrears — from US\$800m in mid-1982 to US\$4.3bn by the middle of this year.

About 60 per cent of arrears is overdue interest payments, some of which is attracting a penalty. Egypt's debt service position is continuing to deteriorate, although new borrowing has virtually stopped.

The International Monetary

Fund, in its latest survey of the Egyptian economy, reports that external debt reached \$3.8bn by mid-1986. This compared with debt of \$3.2bn in 1984-85.

Debt service commitments this year total \$5.5bn of which \$2.5bn is amortisation and \$3.0bn interest. The IMF report mentions a further \$500m which represents obligations on foreign currency deposits in the banking system.

The \$5.5bn debt service commitment in 1985-86 amounted to some 53 per cent of current receipts including remittances from Egyptian workers abroad. Approximately \$8.5bn of Egypt's debt is medium and long term. \$4.8bn represents short-term liabilities.

Egypt differs from Latin American debtors such as Mexico in that almost all its liabilities are either covered by government guarantees or are to international agencies. This should facilitate re-scheduling.

Egypt's main creditor is the US. Loans outstanding at mid-year, including civil and military, totalled \$9.9bn on which debt service obligations this year were \$795.2m.

Military debt (all new assistance was converted to grants in 1984) stands at \$4.3bn on which commitments for this year are \$42.5m.

Egypt's largest multilateral creditor is the Gulf Organisation for the Development of Egypt (GODE), which provided Egypt initially with some \$1.7bn after the food riots of 1976 alarmed surrounding Arab states about Egyptian internal stability.

The GODE loans, which Central bank governor Ali Negm has described as a "revolving credit," permitted the elimination of debt-service arrears which had risen to about \$1bn by April 1977.

Egypt's "usable" foreign exchange reserves totalled about \$600m at mid-year, according to the IMF. This is sufficient cover for less than one month of imports.

Foreign assets of Egyptian commercial banks, mainly the big four public sector banks, increased from \$3.7bn in June, 1981 to about \$5bn at the end of 1985.

Anthony Walker

Tunisia

TUNISIA faces today its most serious economic and balance of payments crisis since the late 1950s. The sharp fall in the price of oil, which until last year was Tunisia's major export, the fall in tourist receipts following the US bombing raid on the nearby Libyan capital last April, and a disastrous cereal crop due to drought have all contributed to a foreign exchange shortage estimated at US\$300m for 1986.

These difficulties come on top of criticism voiced by the World Bank about the manner in which the Tunisian economy is managed. It drew attention to large wage increases in the early 1980s that were not matched by productivity gains, a growth in consumption that until last year was greater than that of GDP and investments that were too capital intensive.

Despite all the political turmoil the country has witnessed this year, the minister of finance and planning, M. Ismail Khelil, and other senior officials have worked fast with the IMF and the World Bank: a \$150m loan to restructure certain industries and help maintain a vital flow of imports has already been signed and a second one devoted to reforming the farming sector is expected shortly.

Tunisia will be allowed to quote with the IMF which together with compensatory financing to make up for export shortfalls should provide Dinars 145m.

MOROCCO IS currently in the throes of delicate negotiations with the IMF, the terms of which is to revise a standby loan of SDR 200m (£120m) which was extended to the Kingdom 13 months ago but suspended last February after SDR 10m only had been drawn. The suspension of the loan came as a result of Morocco failing to comply with a number of targets it had agreed to meet with the IMF, notably in connection with its foreign trade arrears and budget deficit.

If no agreement is forthcoming by the end of 1986—a situation which the Moroccan government believe they will not have to face—the Kingdom would be, for this year a net repayer of funds to the IMF. Furthermore, lack of agreement would jeopardise negotiations with international bank creditors who are still discussing details of the rescheduling of the country's principal debt for 1985-1986. Morocco however, has been paying interest on this debt regularly.

Overall, Morocco's foreign debt stands at about \$14bn, more than 100 per cent of gross domestic product. Debt repayments this year will cost \$2.1bn and the country can count on \$1.7bn worth of relief.

Morocco badly needs fresh money, which it might well succeed in getting in the framework of the Baker plan, but only if it reaches agreement with the IMF and clears up its trade arrears, which amount to \$170m. Furthermore, US banks are not happy that \$450m worth of bankers' acceptances and advances they have outstanding are considered by Rabat as working capital rather than repaid regularly and redrawn.

As it is, having drawn 440 per cent of its quota with the IMF, Morocco is watching a high level of Reforms wished upon the country by the IMF and the World Bank, are, nonetheless, being pushed through. Trade has been liberalised, maximum tariff levels cut back and the monopoly of exports of fruit and vegetables of the Office de Commercialisation et d'Exportation abolished. The 1985 annual report was trimmed to 6.1 per cent of GDP last year but the state still owes domestic companies 9bn dirhams and the Banque du Maroc's latest annual report bemoans the capacity of Moroccans to consume rather than save.

This year has, however, seen plentiful rains, a second crop and continued growth in exports, despite the many EEC non-tariff barriers. It has also witnessed a sharp fall in the price of oil (the import bill here was over \$1bn), a decline in the value of the US dollar and US interest rates. All these factors have provided Moroccan officials notably the new minister of finance, M. Mohammed Berrada with a welcome breathing space.

Meanwhile, Morocco's gross domestic product increased by 4.3 per cent last year, double the figure for 1984 and the best result since 1979. Despite a 14 per cent increase in money supply, partly explained by the shortfall of funds from abroad, the inflation rate was kept at 7.7 per cent. Despite the reining in of the budget deficit, government expenditure increased by one third. World Bank and IMF officials would be much happier if Morocco did not product budgets which included quite unrealistically high investment figures.

These monies are all the more necessary at a time when foreign reserves are at a very low ebb and the external debt has risen from 3.18bn dinars to 3.73bn dinars while the deficit on the current account is expected to increase by 150m dinars to 640m dinars.

Beyond the austerity measures announced by the new Prime Minister last August, notably a 10 per cent devaluation of the dinar and a series of cuts in public spending, a number of major economic reforms are being promoted. The government has decided to reduce the maximum tariff level from more than 100 per cent today to 50 per cent by 1987 and 25 per cent by 1991.

Prices of industrial products will be progressively freed, about one third of all such goods benefiting from this measure in 1986. Imports for a wider range of companies which export more than a quarter of what they produce will also be free, one of a series of measures destined to encourage exports.

Such measures are certainly needed to encourage companies which had been set up in the framework of import substitution rather than with a view to competing in international markets. Many companies owe Tunisian banks so much money that they could not possibly repay the loans—this also adding to the problems of many Tunisian banks.

The role these older banks played in starting up projects after independence was important but with the state and parastatal companies becoming as they grow rather less efficient, the control over the funds which the banks were lending appears to have weakened.

The new banks set up with private Saudi capital are bringing more modern assessment criteria when funding new projects but even they will find it difficult to grow if the many reforms now being initiated are not successfully implemented.



Tangier in Morocco, in the throes of loan negotiations with the IMF

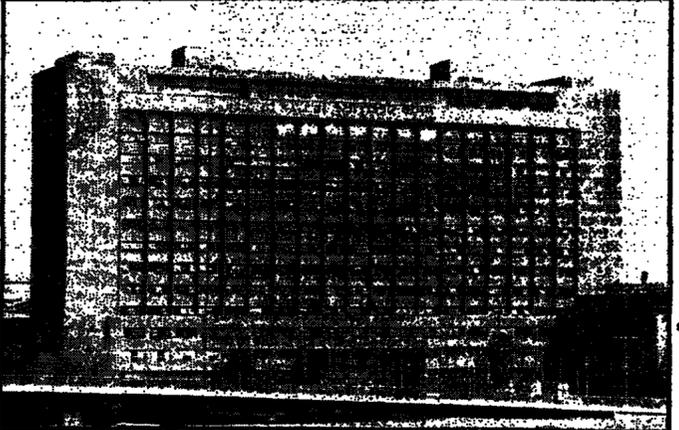
The political turmoil Tunisia has witnessed these past ten months is not calculated to help the authorities. President Habib Bourguiba has decreed a campaign against corruption which has already claimed a number of prominent victims among the family of his second wife Madame Wassila Ben Amar, whom he divorced last August and that of his former Prime Minister, M. Mohammed

M'Zali whom he sacked in July and who fled last September.

The political uncertainty which results from the disgrace of two such prominent politicians does not help the business climate and only makes the task of those entrusted with managing and reforming the Tunisian economy more difficult.

Francis Ghiles

Morocco



The Faisal Islamic Bank in Egypt, a country where arrears in external debt have built up rapidly.

Indeed, one could argue that Rabat is still, despite the sterling work done under M. Karim Larradj's premiership, victim of its own optimism where economic and financial targets are concerned. The recently appointed Prime Minister, M. Azizeddine Laraki, has been caretaker Prime Minister for the past six months and Minister of Education for the past nine years. As he has set about

implementing fundamental reforms in his sector in conjunction with the World Bank, he is no novice about working with the Bank.

The strain in relations between the IMF and the Moroccan government has led many officials in Rabat to argue that they cannot undertake reforms too fast if this risks undermin-

ing the King's authority and threatening social peace. However slowly Morocco may appear to be moving, in the view of some Western observers, reforms are being made, they argue. With so many economic factors in their favour this year, the Moroccans know that now is not the time to relax their efforts.

Francis Ghiles



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ARAB BANKING 5

Government Investment

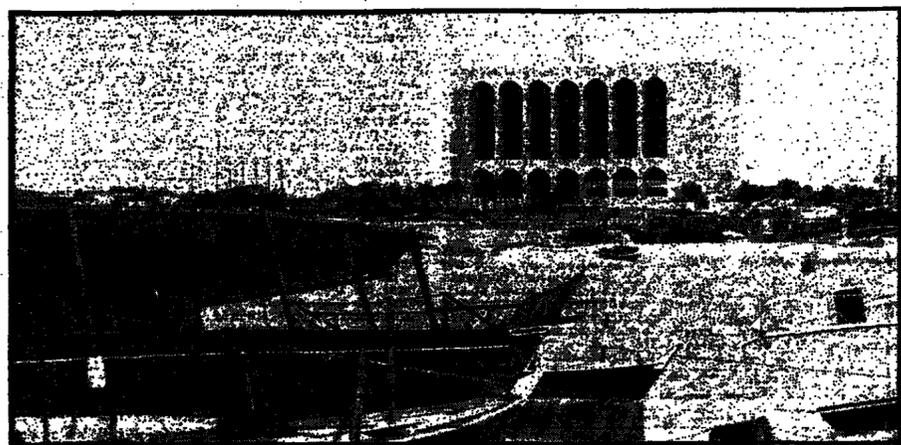
Juggling act with assets

IN THE last two years the Gulf oil producers have been performing a financial balancing act. Economists outside the region have been claiming that they have been running down their foreign assets, while the countries' central banks and finance ministries have been protesting that they have kept their holdings steady.

Their gains have been maximised by the fact that they made their biggest bond purchases in the early 1980s, when their surpluses were running into tens of billions of dollars and bond coupons were hitting 17 per cent.

Further, the governments have not been affected by the recent fall in the value of the dollar—in fact they have marginally profited from it. Their currencies are more or less tied to the dollar, though there have been a few recent devaluations. This means that on their dollar assets they have lost nothing or gained fractionally, while on the smaller sums they hold in European currencies and the yen they have made substantial gains.

possibly bond prices will put them in a very unhappy position if they continue their drawings next year.



The Central Bank in Abu Dhabi

Abu Dhabi Investment Authority

THERE are no reserves in the name of the Federal Government of the United Arab Emirates. Of those emirates which have reserves, each controls its own. The only emirate which has accumulated a significant surplus is Abu Dhabi, which is the principal contributor to the UAE's federal budget.

Thus ADIA's attitude to equities has generally been a short-term one: it has bought and sold them for profit and not usually built up a longer-term strategic stance. One of the exceptions to this policy was ADIA's purchase of a 12 1/2 per cent stake in Reuters. (This holding has since been reduced.)

Calculating the proportion of currencies in ADIA's total investment portfolio is hazardous. Local bankers estimate that the dollar currently makes up over half the portfolio. Until recently Abu Dhabi has invested heavily in the dollar because of the long-term security of the US economy and the link between the dirham and the dollar.

ADIA has five departments: commodities; local and Arab investments; bonds and equities; and finance and administration. A year ago it was rumoured that the investment departments would be reorganised, partly as a reflection of the Authority's dissatisfaction with the overall return on its investments.

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Kuwait Investment Authority

KUWAIT'S total reserves, managed by agencies of the state's Finance Ministry, were reported at the end of the financial year 1984-85 to be just under \$80bn; they are now probably about \$85bn.

Most of the assets that are managed internally as being part of the RFFG are managed by the KIO. They are spread between equities and bonds in the main, but also include property and direct investments in companies.

Three holding companies in particular are owned by the KIO in Britain: the St Martin's Group (property); the Hays Group (oil and petroleum storage and distribution, chemicals, shipping, packaging, cold storage); and Autobar, a private, fast-food manufacturing and service company.

Richard Carswell

Qatar Investment Board

QATAR'S income-yielding holdings are believed to be around \$10bn. This figure excludes the country's foreign exchange reserves, which are managed by its central bank and which approached \$400m at the end of 1985. It also excludes inter-Arab loans.

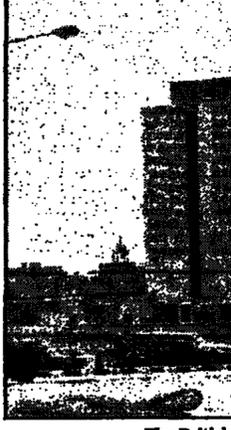
Saudi Arabia Monetary Agency

SAUDI ARABIA'S assets are managed by the Kingdom's central bank—the Saudi Arabian Monetary Agency (Sama)—on behalf of the Ministry of Finance. It has among its advisers staff of Merrill Lynch and Barings.

SAUDI ARABIA has a much larger population and a lower per capita income than the other Gulf countries. Its current budget needs are therefore greater. Sama has been forced to treat its reserve assets less as a "heritage fund" and more as a source of public expenditure.

Richard Carswell

The Board also has foreign advisers who attend its quarterly meetings. It issues instructions through the investment division of its finance department, which is administered by the Controller of Investments.



The British Bank of the Middle East in Doha, Qatar

estimated to be less than \$80bn—an annual decrease of \$15bn, or \$1.25bn a month on average. Actual drawings have been greater, because the Kingdom has spent all its income and capital appreciation.

SAUDI ARABIA has a much larger population and a lower per capita income than the other Gulf countries. Its current budget needs are therefore greater. Sama has been forced to treat its reserve assets less as a "heritage fund" and more as a source of public expenditure.

broad guidelines on the relative weighting of currencies and investment instruments; fund managers have considerable freedom to pursue the best return on the assets under their direction.



The British Bank of the Middle East in Doha, Qatar

to 12 months; short-dated government securities of three years or less, specially US government notes (perhaps a third of its total assets); and only a small proportion in corporate bonds and equities. A high guess for equity holdings would be \$5bn.

SAUDI ARABIA has a much larger population and a lower per capita income than the other Gulf countries. Its current budget needs are therefore greater. Sama has been forced to treat its reserve assets less as a "heritage fund" and more as a source of public expenditure.

1985. Of the Board's commercial investments nearly all are tradable securities: equities, bonds and other fixed income securities. Most equities are in different sectors in the US, West Germany, Japan, Britain, Switzerland and Holland—usually in sound, non-speculative undertakings.



The British Bank of the Middle East in Doha, Qatar

SAUDI ARABIA has a much larger population and a lower per capita income than the other Gulf countries. Its current budget needs are therefore greater. Sama has been forced to treat its reserve assets less as a "heritage fund" and more as a source of public expenditure.

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ARAB BANKING 6

Kuwait

Expensive solution to a crisis

AT THE end of September the Ruler of Kuwait appointed a new Governor of the Central Bank, Sheikh Salem Abdul-Aziz al Sabah. His job is to implement the Government's programme for the solution of the country's banking crisis.

Nobody outside official circles knows exactly how serious the crisis is because the banks are reluctant to talk about figures, but a widely accepted estimate is that the banks have non-performing loans of \$4 to \$6bn in a total loan portfolio of \$18bn.

Sheikh Salem, who before his promotion was Deputy Governor of the Central Bank, is young, extrovert and lively. He has a reputation for tact and charm in his dealings with the banks; he is at ease in public and, on occasions, he enjoys talking to the press.

He is a sharp contrast to his predecessor, Abdul-Wahab Tammar, who became Governor of the Bank in 1983, after many

years in which he had been head of the Kuwait Foreign Trading Contracting and Investment Company. Tammar is an austere, retiring character, who had a reputation for being fair but extremely tough in his dealings with the banks.

In his attempts to find a solution to their problems he dealt with them "by the book," as a banker in the state put it recently. In bankers' gossip he was often accused of "making war" on them.

The change in personalities at the Central Bank is important because it follows a change in Government policy on dealing with the debt crisis. From being harsh, the Government has decided to resolve the matter with a soft, generous approach, and the appointment of Sheikh Salem—whose technical qualifications are every bit as good as his predecessor's—symbolises the change.

It also happens that Kuwait is now being ruled directly by the

Sabah family, since the National Assembly, which acted informally as an ally of Tammar, was dissolved in July. The solution adopted to the debt crisis is very much a Sabah one—it is being said in the state that society has traded political freedom for a large sum of Government money—and it seems logical in this case that there should be a Sabah at the Central Bank to supervise the process.

The crisis now being resolved had its origins in the crash of Kuwait's unofficial stock exchange, in the Souk al Manakh car park building, in September 1982. The market traded shares in Kuwaiti-owned offshore companies, many of which had no assets apart from inflated stock in other companies. Credit for buyers was created through the issue of post-dated cheques, which at the time of the crash were found to total \$22bn.

It took two or three years to resolve the chain of debt that

resulted from the crash because the Government was never willing to force a comprehensive settlement which would have led to the bankruptcy of important people. For much of the time it approached matters on a case by case basis, tailoring solutions to the needs of individual major debtors and the circle of people which dealt with them.

While the debts were being unravelled nobody knew who was solvent and who was potentially bankrupt. People who were owed money by the former speculators were sucked into the crisis. Trading businesses' turnovers slumped. Many of the smaller financial institutions in the state stopped functioning. Businessmen who had never touched the Souk al Manakh found themselves unable to repay their loans.

In effect, while it was being resolved, the Souk al Manakh affair turned into a national banking crisis. The whole epi-

sode has done much more damage to Kuwait than Iraq's war, which has curtailed flourishing re-export trade, or the drop in oil prices.

From the time the bank debt problem emerged two years ago there have been two views on what should be done about it. The soft-line party, which has favoured the use of public funds, not surprisingly has been made up of the debtors themselves, who include members of the Sabah family, and the banks' directors and shareholders.

These people have argued that the years of crisis have traumatised and divided Kuwaiti society and that the debts have to be approached as a political and social question. They have been talking of the need for reconciliation and the healing of wounds.

Ranged against them has been an outspoken alliance of radicals and nationalists in the Assembly and serious western-educated technocrats—not least Abdul-Wahab Tammar. All of these groups have favoured a solution which would oblige the banks and their debtors to face the consequences of their misjudgments.

The political group in this alliance has been motivated partly by a desire to save public money and partly by its old joy of annoying the ruling family. It has felt that although some public money should be used to resolve the crisis it should be channelled to those who need it most.

The technocrats have favoured a painful solution, which they have felt that in the long run it would make the Kuwaiti banking community stronger and more responsible. Abdul-Wahab Tammar antagonised the banks with a series of instructions which in any place outside the Arabian Peninsula would seem normal.

He curtailed their habit of window-dressing their balance sheets at the end of the year, prevented them from putting unpaid interest into their balance sheets, and forced them to make realistic provisions. He insisted in a most un-Arabian fashion on the separation of position and self-interest; bank directors who were indebted to their banks were forced to resign.

Now all of these arguments have become somewhat academic since the Ruler dissolved the National Assembly in July, and a little later published by decree the Government's generous package for the resolution of the crisis. Abdul-Wahab Tammar offered his resignation immediately and had it accepted in the middle of September.

What the Government has done is decree an extremely charitable rescheduling operation. It came into operation at the beginning of September and it is supposed to have been implemented by the end of the year. But even so, the chances of success are somewhat remote. The Government's package divides debtors into three categories.

• Those who have no cash flow and no assets are to sign 10-year promissory notes, yielding a zero rate of interest. During the 10 years, if the bank can find assets abroad or if the debtor inherits money, the bank will be repaid all or part of its loan. If not the promissory note will be written off.

• Those who have no cash flow but some assets will sign a mortgage agreement for the assets of all their bank notes for the balance—as above. If the banks want to sell the assets at any point or work out a compromise solution with a debtor they have the permission of the Central Bank.

• Those debtors who have some cash flow are to reschedule their debts over 15 years, with a

maximum interest rate of 7 per cent.

The losses that the banks will incur are being partially guaranteed by the Government. The banks are to make provisions against the promissory notes they receive, but if these eat up more than their operating profits for 1986 plus any hidden reserves they still have, the Government will make up the difference.

At the same time, to try further to stimulate the economy and restore confidence, the Government has intervened in the official stock market (which had already been boosted by the dissolution of the Assembly) and in what remains of the unofficial market. It is also bringing up to date its payments for land purchases.

Before the present settlement the Government had spent about \$8bn on clearing up the Souk al Manakh disaster. This money was split between stock support operations, a fund to buy out "small" investors (with less than about \$2m at stake on Manakh), and the purchase from bankrupts of holdings in companies quoted on Manakh, which are inaccurately referred to as "closed shareholding companies."

The Government now seems liable to spend up to a further \$6bn compensating the banks for their losses, plus whatever additional sums it decides to invest to support the stock market. In practice Kuwaitis think that the Government will spend a lot less or a lot more than \$6bn—depending on whether they are pro or anti the new settlement.

The optimists argue that the injection of state money will lift everyone's confidence, revive the markets and get the economy growing again. The stocks and land that make up the collateral for the debtors' bank loans will rise in value and enable banks to recover much of their money. They will not have to write off their promissory notes and the Government will not have to compensate them. At the same time the Government



Sheikh Jaber al Ahmad Al-Sabah, Kuwait's ruler

will be able to sell its new shares—at a profit.

But according to the cynics it will take more than a paper settlement of the debt problem to revive the Kuwaiti economy and meanwhile the size of the banks' bad debts will increase. As a manager of one of the banks puts it, "nobody has an interest in being solvent any more, and if people can get away with not paying their debts, they won't pay."

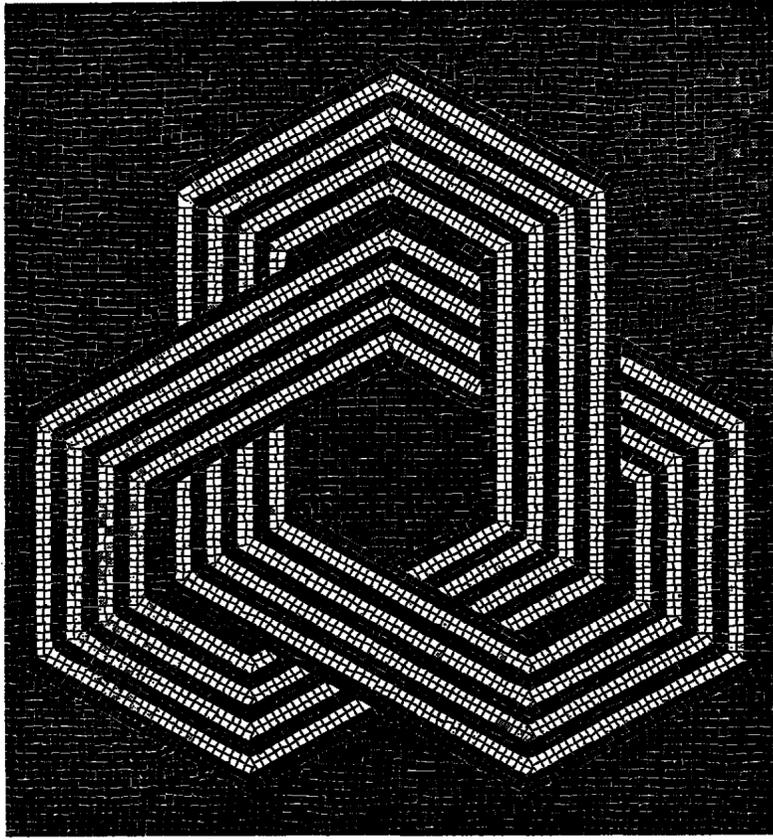
It is suggested that the volume of bad debt being indirectly guaranteed by the state might rise from \$4bn to \$6bn to, say, \$8bn to \$10bn.

In the end it has been a classic Kuwaiti solution; the state is paying and Kuwaitis are gaining. This is what has happened in the past in corporate rescue operations, in state support of the stock market after the relatively minor slump in 1977, and in the whole land buying programme of the last 35 years.

If one accepts the definition of Kuwaiti government given by a diplomat 15 years ago, that "its business is the transfer of oil revenues into the pockets of its citizens," the solution of the banking crisis has been a very efficient operation.

However, for anyone who was hoping that Kuwait would develop more on the lines of important international financial centres in future, and not be just an interesting, quite sophisticated but rather extraordinary source of capital, the result is a disappointment. The banks and their customers have not been forced to behave as they would in other markets. Even staunch defenders of the soft solution accept that it has done nothing to prevent the same cycle of speculation and speculation happening again, if the economy picks up, in five or 10 years.

Michael Field



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Kuwait Banks' Performance (KDM)

	Assets		Advances		Credits		Profits		Return on assets before provisions %	Earnings per share nominal		Cash dividend 1985	Total dividend 1985	Nos of shares 1985	Value per share based on equity 1985 (in KD)
	1984	1985	1985	1985	1985	1985	1985	1985		of KD 10	1985				
National Commercial	2652	2290	1150	614	23	0.9	0.4	11.6	201	58m	3.5	—	—	3.8	
Gulf	1882	1821	998	324	—	—	—	156	40m	3.8	—	—	—	3.7	
Alahli	1593	1512	778	279	3.9	0.3	0.12	1.6	117	31.5m	3.7	—	—	—	
Bank of Kuwait and the Middle East	914	875	544	121	1.5	0.16	0.06	—	80	25m	3.1	—	—	3.0	
Burgin	944	999	543	83	—	—	—	—	152	51m	3.0	—	—	—	

Bahrain Offshore Banks

Finance centre in search of role

BAHRAIN IS an offshore financial centre in search of a role. Its heyday in the 1970s and early 1980s has faded; the lending boom to companies in places like Saudi Arabia and the UAE has ended in tears and a heap of bad debts; syndicated lending has just gone out of fashion; and the money markets and newer forms of capital market have flourished elsewhere in the region.

Just about all the Offshore Banking Units (OBUs) in Bahrain have cut staff—some of them drastically—in the last two years. Some foreign banks, mainly Pacific and Overseas Trust Bank, Brazil's Banco Commercial and Belgium's Kredietbank have closed OBUs, representative offices or investment banks.

The number of active dealing rooms is estimated to have halved since the heydays of the local money and foreign exchange markets. This is partly because the market in Saudi riyals has been discouraged by the Saudi authorities (though they appear to be more relaxed about international trading in the rial these days), and partly because foreign exchange business in general has tended to concentrate itself in a few very liquid trading centres especially London—as a result of advances in communications.

At the same time, some locally-incorporated OBUs are spreading their wings by setting up investment subsidiaries and capital market operations in the West. These can take the form of joint ventures with foreign banks, like the investment bank being set up in Geneva by Bahrain Middle East Bank in conjunction with Bank Leu, or of wholly-owned subsidiaries like Arab Banking Corporation's strengthened securities trading and corporate finance arm in London.

The Bahraini Government is understandably worried. It has devoted considerable efforts to building up Bahrain as an international banking centre since 1975. It has set great store by the employment provided for educated Bahrainis by offshore operations—only to see the number of people working in the banking sector as a whole shrink by at least 10 per cent in the last two years to the current level of around 5,000.

The downturn is not really any fault of its own. And the high-profile departure of some foreign banks has occasioned deep irritation with the Government warning those that do withdraw that they cannot expect to be let back in if and when the good times return.

Yet none of this should in itself be a cause for despair. In a sense, as Bahrain officials now acknowledge, what is happening there is a necessary correction after the years of often unwise and speculative lending.

"Too many banks came over here thinking that the roads were paved with gold," said a senior Finance Ministry official.

"I'd blame the banks for a lot of their own problems here," said a chairman of a syndicate that got blinded by syndicated lending and they didn't do adequate risk analysis. They should have been a lot more careful about the management of companies to which they lent."

Those banks that have left—some of them, like Continental Illinois, for reasons that were not necessarily related to Bahrain—were of marginal importance, and it is generally recognised that there will be a hard core of banks with a long-term commitment to the region that will stay.

Whether or not some are merely retaining a token presence, the number of overseas banks still listed in Bahrain is impressive—a total of 71 OBUs, 16 investment banks and 63 representative offices.

In another sense, Bahrain is merely an extreme example of what is happening in banking the world over, with the march of global trading and the move to off-balance-sheet activity.

The shift certainly involves a reduction—at least for the time being—in Bahrain's financial ambitions.

"At one stage, in the beginning, Bahrain almost had a chance of being a major international financial centre," said one seasoned local banker. "But the whole trend of the world market has gone against that."

But there are banks which still see opportunities. Four licences have been issued this year for investment banking or representative office operations, including Australia's rapidly expanding Elders group and a Japanese-Arab group called Okasan International. Robert Fleming, the UK merchant bank, is another relative newcomer.

What is more, the authorities have moved decisively to tackle what had been widely seen as some of the major drawbacks of doing business in Bahrain: the high cost of establishing and operating an office, and the excessive amounts of red tape involved. Over the last 12 months or so, the Government has:

- Cut employers' social security contributions by a third and reduced municipal taxes by a further 20 per cent;
- Slashed telecommunications charges—a major cost item for international banks—by some 40 per cent; and
- Promised to be more flexible over "Bahrainisation" of bank staff and over the issuing of work permits to expatriates.

Coupled with the sharp fall in rents that has accompanied the economic slowdown, that prob-

ably amounts to an overall reduction of between 20 and 25 per cent in the cost of maintaining an operation in Bahrain.

The real underlying problem for the future, though, lies elsewhere: in the limited range of financial products on offer in the Bahraini offshore community. Many banks are holding back from new lending because they have had their fingers burnt so badly in Saudi Arabia; some spend most of their time chasing bad debts. Their hands are tied in developing a proper customer base because of their legal status as offshore units.

One locally-incorporated OBU, Gulf International Bank, has ventured into the unit trust business this year for the first time with a dollar money market fund; but otherwise this is an art in its infancy.

With the exception of GIB and Arab Banking Corporation, other locally-incorporated OBUs—principally Kuwaiti-owned—are finding it tough to decide what they should be doing.

"All the OBUs have been asking themselves where they are going to be in five years' time," said the manager of one of them. "I doubt if any of them have an answer yet."

Many talk of developing their investment and banking operations—of branching into corporate finance and management consultancy. But much of this talk sounds like an idea ahead of its time in the Gulf.

As for capital markets, all but the biggest local OBUs (ABC and GIB) may well find it difficult to compete internationally, and—in spite of the good intentions expressed by Gulf governments—a regional capital market has not begun to take shape. Financial confidence still needs bolstering after the terrible knocks it has received in recent years from Kuwait's stock market troubles, the Gulf war, and the economic downturn.

Portfolio management is another matter, and is one of the things that is continuing to attract foreign banks to Bahrain.

But for the moment the locally-incorporated OBUs are devoting most of their time to consider what to do with their own shareholders' capital, let alone that of other individuals. Bahrain International Bank, United Gulf Bank, to some extent, Kuwait Asia Bank have set out to invest the capital they have at their disposal on Western markets.

The Kuwait and Bahrain authorities have urged all or some of the local OBUs to consider merging to cut costs, strengthen their capital base and reduce duplication of activities. But by itself, such a move will not answer the fundamental questions about the future of Bahrain as a banking centre.

Andrew Gowers

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ARAB BANKING 7

UAE

Taking an interest in legality

THE BIG issue that faces bankers in the United Arab Emirates—and particularly in Abu Dhabi—is whether compound interest is legal or illegal. There are several hundred—possibly even one or two thousand—cases filed by traders who are demanding that banks repay them the compound interest they have been charged during the last five to 20 years.

The main changes of the last few years have involved the mergers under government auspices of three banks in Abu Dhabi and three in Dubai. They have formed the Abu Dhabi Commercial Bank and a bigger version of the Union Bank of the Middle East, which used to be owned by the Dubai merchant, Abdal-Wahab Galadari. These institutions have received government capital and guarantees and cheap deposits.

At the same time the Middle East Bank, which made some bad loans in the period up to March 1985, when it was run by the Muslim Commercial Bank of Pakistan (not an Islamic bank), has been given some \$27m of new capital. Half of this has been paid by the Putnam family, which used to be the sole owner of the bank, and half by the Dubai government, which now has a stake of just over 20 per cent. The recapitalisation took place in April this year.

More recently, in the middle of this month, the troubled Bank of the Arab Coast of Ras al Khaimah, which had previously failed to conclude a merger with the First Gulf Bank of Ajman, wrote off a large part of its capital, reducing it to just 42m dirhams (about \$12m). This is the minimum allowed for a bank in the UAE.

Ideally the central bank would like to see more mergers. Several years ago it mentioned that 10 or 12 local banks would be ideal. It has reduced the numbers from 23 to 19, and for the time being it looks as if it will have to be content with this. Anyway, the issue of compound interest is now much more important than the solvency of the banks. The matter arose in a minor way in 1982 and 1983 when the UAE experienced the first effects of recession, and a few of the banks' customers found themselves unable (or unwilling) to repay their loans. At that time the courts in Abu Dhabi sometimes gave judgments that excluded the repayment of any interest—compound or simple—from the amount awarded to the banks.

Then, as the recession deepened and the banks took more cases to court it became the common, though not invariable, practice for judges to accept simple interest but to exclude any element of compound interest from their awards. In the last nine months or so this practice has encouraged a large number of small traders and contractors to sue their banks for the repayment of all the compound interest they have been charged during the lifetime of their accounts. They argue that if competitors who have got into difficulties, or who have pretended to be in difficulties, have been excused compound interest, why should they healthy companies that are still contributing something to their economy—not be given the same favourable treatment? The most widely publicised cases of this type concern the Consolidated Investment and Contracting Company (CICCON), which is using Grindlays Bank for the recalculation of interest on its account since 1982 and Faritas for recalculation from 1974. The case is regarded as being particularly opportunistic, because the General Manager of CICCON, Farouk Touqan, is a director of Petra Bank in Jordan.

This and similar cases have been filed in Abu Dhabi. In Dubai the establishment—made up of the ruling family and the big merchant families—is itself much involved in

bad loans, and the courts have been told to accept both simple and compound interest. Some bankers believe that the entire issue of interest will soon be resolved in a decree issued by Sheikh Zayed, the ruler of Abu Dhabi. It is suggested that the decree might say that compound interest will be legal if it is agreed between the parties when they sign their loan. It may be pointed out at the same time that banks have to pay compound interest when they take Abu Dhabi and federal government deposits. In support of their prediction, the optimists say that Sheikh Zayed is being urged to take action by the new Abu Dhabi Commercial Bank which has found itself inheriting many bad loans to members of his family. It is also thought that, having injected some \$500m of his own and Abu Dhabi Government funds into the bank (the exact figure has not been revealed), Zayed is anxious that the institution should be profitable. Other bankers take a sceptical view. They assume that Sheikh Zayed is probably not passionately concerned with the question of interest and they think that he may not want to issue a decree which would run decisively against the Shariah (Quranic) Law. If they are right, and no action is taken, the banks will probably not find themselves facing a sudden disaster and having to repay vast sums of interest, but there will continue to be incessant court judgements and a disruptive air of uncertainty. From time to time banks will have to repay some compound interest, but probably in these cases it will only be interest they have earned since the Abu Dhabi Appeal Court judgement of 1981. Those borrowers who want still to be credit-worthy when the awaited economic upturn comes will make sure that they pay interest in the normal way. Those who default or, worse, still sue their banks for repayment will not be given more loans, and no doubt one day they will cry that the banks are not supporting the local economy. At this point those who have serious ethical objections to interest will turn to the Islamic banking system. The Government will at least declare compound interest to be legal and the banks, cautiously, will start lending again to a few of their delinquent borrowers.



Sultan Suwaydi, managing director of Abu Dhabi Commercial Bank

Bad Loans

"I TELL YOU," declared a banker in Abu Dhabi recently, "we would be happiest if we could lend to teachers, civil servants and little accountants—people who can assign to us their bonuses, their end of term indemnities and so forth. We can sue these people—take them to court. If they bounce a cheque they go to prison."

Abu Dhabi Courts

THERE ARE three types of courts in Abu Dhabi—criminal, Shariah (Quranic) and civil. The civil system is made up of courts of first instance, the Abu Dhabi Court of Appeal and the Federal Supreme Court. Shariah Courts: One goes to a Shariah court only with cases of family, estate and inheritance law—the last being extremely complicated in Muslim societies. The Shariah courts also deal with cases of criminal negligence and, occasionally, with commercial cases. The only matters excluded from their jurisdiction, by Presidential decree, are banking

cases—that is unless the litigant is able to argue successfully that a dispute involving a letter of credit, or some similar document, should be counted as a commercial issue. In the Shariah courts the judges are Islamic scholars, most from outside the UAE. There is no procedure, and as a lawyer put it recently "almost anything can happen." When one presents one's case one bases arguments directly on the Quran, the word of God as dictated to the Prophet Muhammad, and the Hadith, the traditions of the Prophet's actions and sayings compiled in the 200 years after his death. Civil Courts: The judges in Abu Dhabi's civil courts, like those in the Shariah courts, are mostly Egyptians, Sudanese and other non-UAE nationals. They base their judgments, officially on the laws of Abu Dhabi and the Federation, but in practice their judgments tend to reflect the legal systems they used to know at home. Procedure is much more formal than in the Shariah courts. Litigation is a very slow process made up of many little steps separated by long adjournments. All proceedings are in Arabic. The outcome of a case is made less predictable than it would be in Europe by the lack of any system of precedent. If the Court of Appeal or the Federal Supreme Court make an important judgment they will influence the lower courts but they will not bind them.

Michael Field

Egypt

Stricter discipline on new lending

IT HAS been a difficult year for Egypt's banking sector which has had to cope with deteriorating economic circumstances, acute shortages of hard currency, and government policies in a state of flux. Bankers have been forced on the defensive by Egypt's economic problems. Large doubtful loan portfolios held by almost all banks have imposed much stricter discipline on new lending. Western bankers complain about difficulties in finding acceptable credit risks. Government directives and hard currency shortages have forced a curtailment of trade financing. Opinions are mixed among foreign and local bankers about the future. Optimists suggest that the worst is over, that the banking system, after the boom years of the late 1970's and early 1980's, is undergoing an inevitable shake-out and will emerge better for it. Pessimists say that the external environment plus Egypt's own domestic economic problems will curtail profitability for the foreseeable future. In the absence of a recovery in the

oil market, they say, banks are in for a long hard slog. Mr All Negm, the avuncular Central Bank Governor, said in an interview that a review now being undertaken of bank results to the end of June 1986, was likely to indicate a further slowdown this year compared with last year. He blamed the reduction in activity on the deterioration on the oil prices and on domestic economic problems. The Central Bank Governor said that Egypt's banking sector was presently going through a period of consolidation after the rapid growth of the past decade. While certain banks might have some short-term difficulties, the overall health of the sector was good. He attributed this in part to measures taken by the central bank since 1984. These include restrictions on bank lending to 95 per cent of deposits. A further requirement limits lending to any one private sector borrower to 25 per cent of a bank's capital and reserves. Mr Negm said that there was an effective freeze on new banks. "We need no more banks," he said. "We are of the opinion that the present situation is a good one."

This also meant that foreign currency branches in Egypt who have been seeking a change in their status to joint venture institutions so they can deal in local currency as well, will not be allowed to do so for the time being. Banks which have sought a change in status include Credit Suisse, Middle East Bank and the National Bank of Abu Dhabi. Mr Negm revealed that Chase Manhattan had dropped plans to divest itself of its 49 per cent share in Chase National Bank of Egypt. The Egyptian banking system continues to be dogged by acute foreign exchange shortages, partly because huge volumes of hard currency are traded through unofficial channels. Periodic attempts by Government to draw these funds into the system have proved elusive. The disparity between official and unofficial rate of exchange is just one of the problems. The lack of a vigorous interbank market is another. Mr Negm revealed that attention was being given to estab-

lishing such a market. The subject was under study, he said, by the Central Bank and the four large public sector commercial banks. The Central Bank Governor acknowledged pressure on Egypt to float its currency by getting rid of two official rates of exchange: the Egyptian 21.70 to the US\$ used for budgetary purposes to calculate the value of strategic imports such as food and the Egyptian 21.35 to the US\$ tourist rate. The present black market rate is about Egyptian 11.90 to the US\$. Mr Negm said that Egypt's reluctance to float the pound was based on concern that it might "lead to a slide" in the value of the local currency which could prove difficult to control. This was particularly so at a time of heavy demand for scarce supplies of foreign exchange. According to a recent IMF report "usable" Central Bank reserves stood at US\$900m at mid-year, sufficient to cover less than one month's imports. Mr Negm noted that efforts to reduce the budget deficit plus recent new customs regulations that banned the importation of various luxury items were helping to restrain demand for foreign exchange. The Governor expressed satisfaction that measures taken earlier this year to prevent borrowing of Egyptian pounds against foreign currency deposits for speculative purposes had stabilised the free market rate of the Egyptian pound. Even before the introduction of new import regulations in August, hard currency shortages and government measures such as a virtual ban on the importation of cars had forced a sharp reduction in imports. According to the IMF, imports fell by about US\$220m from \$10.8bn in 1984-85 to \$8.9bn in 1985-86. Egypt's trade deficit to the end of June this year totalled about \$5.7bn compared with \$7bn the year before. In Egypt's fast-growing Islamic banking sector results were mixed. Faissal Islamic Bank experienced continuing strong growth. The negative business environment caused difficulties for several of the less well-established Islamic banks. In recognition of the growing Islamic trend in Egypt, the "big

four" public sector banks — Banque Misr, Bank of Alexandria, Banque du Caire and National Bank — further extended their Islamic banking facilities. The local banking scene has been treated in recent months to an almost unprecedented newspaper campaign in both the semi-official and opposition press against the chairman of the Egyptian-Kuwaiti joint venture Arab African International Bank (AAIB). Mr Ibrahim El-Ibrahim, the AAIB chairman, has sought to counter criticism of his management of the bank which registered a \$96.9m loss in 1985. He argues that the loss was a victim of the downturn in the Gulf and political problems in Sudan where it has a large exposure. Mr Ibrahim, a Kuwaiti, recently resigned as chairman of AAIB's Bahrain subsidiary, Al-Bahrain Arab African Bank (ALBAAB). Egypt and Kuwait in June increased AAIB's paid up capital to US\$300m. A further \$100m is due to be paid next year. Egypt's 22 foreign currency branches whose bread and butter is trade financing have all faced a difficult year. Profits have been sharply curtailed, but representatives of larger branches report a pick up in activity since the introduction of the new customs regulations. The regulations ended a period of intense uncertainty for importers who had been subjected to a sometimes arbitrary regime administered by government officials. Applications for import licences were being subjected to long delays. According to importers the system has been much improved. A feature of bank results in the past year in Egypt, as is the case throughout the Arab world, is the requirement for most banks to make hefty provisions for bad debts. Banks such as, for example, netted provisions by Egyptian 578.9m (\$32.2m) to Egyptian 2277.5m in 1984-85. The Bank's net profit for the year after tax and provisions was Egyptian 540.5m. Cairo Barclays, a joint venture between Barclays Bank plc of the UK and Banque du Caire, made a \$1.13m after-tax loss in 1985. This was after substantial provisions. Mr Alex Jablonowski, Cairo Barclays general manager, blamed in part Egypt's tax regime for the 1985 loss. This precludes offsetting losses against tax liabilities. Mr Jablonowski, chairman of Banque Misr, acknowledged that the Egyptian economy was going through a difficult period and this was reflected in the banking sector. But he believes that the worst is over. The Governor said, had embarked on a programme of economic reform which should lead to an arrangement with the International Monetary Fund. This would clear the way for a rescheduling of Egypt's foreign debt and a relaxation on a virtual embargo on new foreign borrowing. There would be no additional borrowing, said Mr Ibrahim, until there was an arrangement with the IMF and with Egypt's creditors.

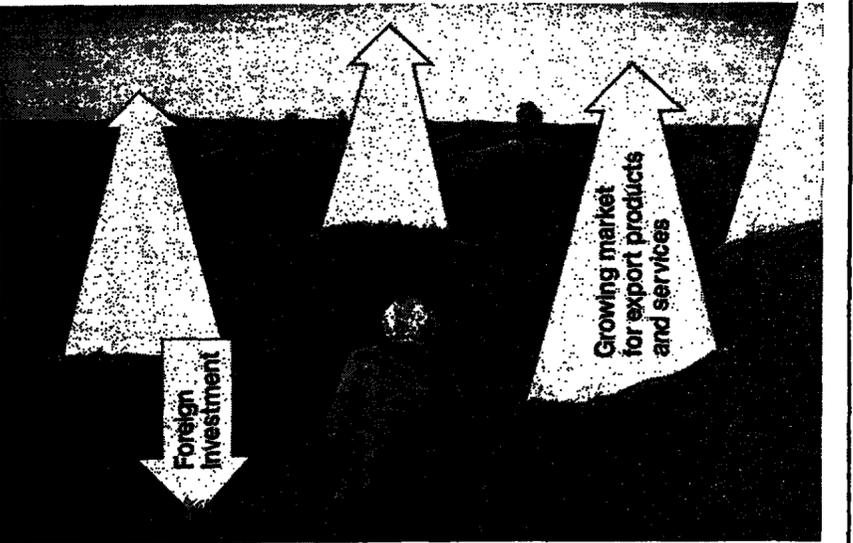
Anthony Walker

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